

You have to see Philips High Definition TV to believe it. Except, when you see it, you still won't believe it.



Philips High Definition TV. As real as it gets. Two million pixels. Dolby Digital* sound. And HD picture quality that's stagening. All from a leader in wides-creen digital technology. Now I know what people mean when they say "picture perfect." I've got to admit it's getting better. www.philips.com

Dolby Digital is a trademark of Dolby Laboratories Licensing Corporation Image on screen is simulated.



PHILIPS

Let's make things better.

THE WEEKLY NEWSMACATINE



It's Close: George W.'s lead is no longer commanding (see NATION)



The Monopolist: What does the future hold for Bill Gates and Microsoft? (see COVER)



All About My Mother: Almodóvar's best movie yet (see THE ARTS)

| AMERICAN SCENE: The jock who would be queen 6 NOTEBOOK 29 | HEALTH: The Catholic Hospital Boom85 Are church-run institutions imposing their faith on patients? |
|--|--|
| CALVIN TRILLIN looks for a candidate in the suit | CRIME: Safety Begins at the Office86 |
| NATION | Despite Seattle and Honolulu, workplace deaths decline |
| CAMPAIGN 2000: Of Brains and Blood Pressure 36 as the race between George W. Bush and John McCain gets closer, matters of intellect and temperament become sharper McCain: How "Senator Hothead" manages his anger 38 Real Politics: Eric Pooley on McCain's gains 8 Bush: So what if he doesn't know the leader of Pakistan? 46 | FAMILIES: "My Two Husbands and Their Wives"90 How polygamy and its variants have become "polyamory" |
| | EDUCATION: A Theme Park for Science 92 The Columbus, Ohio, facility is almost as much fun as Disneyland Sci-Tech: Nearly 300 centers around the U.S. are booming 93 |
| Public Eye: Margaret Carlson says Forbes may help McCain50 | SCIENCE: Where'd You Get Those Peepers? 96 |
| UNITED NATIONS: Put Up or Shut Up 52 The U.S. may lose its vote if it doesn't start paying its debts | Entomologists discover a tiny fly with 100 individual eyes Smelling in Stereo: How your nose tells left from right |
| WORLD | THE ARTS |
| DISASTERS: The Downing of EgyptAir 990 54 What caused the crash that took 217 lives? | CINEMA: Pedro Almodóvar, the naughty boy of world cinema, triumphs with a screwball drama of love and grieving 100 gma is finally here, poty-mouthed but defiantly devout 100 MUSIC: ‡ reclaims his pop crown 100 BOOKS: The Fernisist approach to historical fiction 100 gmar 10 |
| IRAN: Afterlife of the Hostage Takers 58 Twenty years after the crisis, a radical change of heart Looking Back: Hostage Barry Rosen remembers 59 | |
| BUSINESS | Twilight: Henry Grunwald's lucid reflections on going blind 110 SHORT TAKES: Mariah shimmers; Denzel sleuths 113 |
| COVER: Numbering Microsoft's Days The court's findings were unexpectedly blunt and one-sided. As the Justice Department crows over a stunning first-round decision in its showdown with Bill Cates, will the software | |
| | FAMILIES: Of report cards and electronic allowances116A |
| | PERSONAL TIME |
| empire try to settle? And if it fights on, could it still prevail? | YOUR TECHNOLOGY: Joshua Quittner on nosy software116 |
| RETAILING: Wal-Mart, America's Conscience 72 Can decisions on stocking shelves violate civil liberties? Finance: An embarrassing cache at Citigroup 74 | YOUR FAMILY: Amy Dickinson on the agony of child care120 |
| SOCIETY AND SCIENCE | PEOPLE: Wrestling with Mankind; Danny vs. the cabbies124 |
| PRESS: Stapled to the L.A. Times 79 An ethical crisis over mixing editorial and advertising 79 Tableids: Enquiring minds want to be respectable 80 | ESSAY: Mark Katz on the teenager dictatorship. 126 COVER: Illustration for TIME by Mark Fredrickson INSET: Photograph by Brooks Kraft-Corbis Sugma |

This CREAN CASE THIS is pulled upon to present the form to exclude the second of the contract of the contract the contract

The Canon BJC-6000

Individual / ink tanks

Speed

Takes printing to a new level. Up to 8 ppm in black, 5 ppm in color.



+

Quality

Rich, laser-quality black printing, plus 1440 x 720* dpi color printing for lifelike images.



+

Prints great. Prints fast. With money-saving individual ink tanks, this could very well be the perfect printer.

INDIVIDUAL INK TANKS. The Canon BJC-6000 Color Bubble Jet™ printer is perfect in

every way. This smart printer has the Canon Think Tank System,™ featuring individual ink tanks

that allow you to replace only the color you need when it runs out. And with an optical sensor

that warns you when a color is low, you'll never run out of ink in the middle of a job again.

BRILLIANT RESOLUTION. Need extraordinary printing? Well, expect nothing less than

perfect 1440 x 720 dpi¹ output thanks to our unique Drop Modulation Technology.™

PHENOMENAL SPEED. With a perfect balance of form and function, the BJC-6000 prints at

a blazing 8 ppm in crisp, laser-quality black. Or 5 ppm in beautiful color. For more information, visit

our Web site at www.ccsi.canon.com/6000 or call 1-800-OK-CANON.

Canon



Large, individual ink tanks save you money, and the optical ink sensor indicate: when a color is running low.



=

Value

All this for only \$149;**

including our exclusive Canon Creative Pro Software





AMERICAN SCENE

Steve Lopez/Los Angeles

A Fullback Picks Her Gown

Four girls play on the football team at this high school. Will one of them be homecoming queen?

O WE'RE AT THE LINCOLN High School varsity football practice two days before the big homecoming game, and the fullback, during a break in the pop and crunch of colliding pads, says to the halfback, "I still have to go pick up a dress for the dance."

This can't be just any dress either Luisana Cruz a 17vear-old senior, is a finalist for homecoming queen at her mostly Hispanic school in the Lincoln Heights section of Los Angeles. She hopes to wear both a football helmet and a crown before the day is done on Friday. "I want it bad." says Cruz, who is also student-body president and is listed on the football program at 5 ft. 6 in., 151 lbs. "But that's with the pads," she says defensively of her weight. She doesn't have a date for the dance yet, so there's some sensitivity there.

Ordinarily, a football huddle would be the last place a girl would go for advice on making the decision between a strapless gown and a halter

can talk fashion with the halfin., 137 lbs.), as she's doing now. Or she can try defensive 170 lbs.). Imelda Chaparro (5 but she's on the sidelines after suffering a concussion in last

it has changed forever. There are four girls on the Lincoln

of them 16-yearold juniors except for Cruz. And it's not as if they're just bench warmers. Although none of them start, they all play on special teams and as backups, and coach Leo Castro doesn't hesitate

to send them out

not afraid to take

there. "They're

dress. But on this team. Cruz back, Diocelina Macias (5 ft. 6 tackle Patricia Mora (5 ft. 7 in., ft. 8 in., 226 lbs.), another lineman, would be another option.

week's game. Yes, the world as we knew

High varsity, all



Cheering as they rest are Imelda Chaparro, Patricia Mora, Luisana Cruz and Diocelina Macias of the Lincoln High Tigers

Luisana Cruz jokes with teammates at practice last week

the hits." says Castro, which is a good thing, because Lincoln is 0-8 going into the game against 8-0 Franklin. "I'll put them in before a lot of the other players, because their work ethic and attitude are so good."

Although 708 girls played high school football in 1998, according to the National Federation of State High School Associations, it's not clear if there have ever been four on a varsity team. And it wasn't as if the four Lincoln girls got

together to make a statement. Mora and Chaparro went into it together, curious to see if they could hack it. But Cruz and Macias decided independently to do the unexpected. "It's my senior year," Cruz savs. "I wanted to try as many things as I could, because it's my last chance

"The cheerleaders don't like us," Chaparro says. "They thought we were doing this to get dates." The boys on the team weren't wild about it initially either. "We thought they

were trying to make us look silly," says middle linebacker Roger Sepulveda, 16, But Sepulveda, who hits like a truck, once knocked Macias out of her shoes. "And she just popped right up," he says admiringly. "I see the girls as a little better than some of the guys on the team.

"The hitting is a rush," says Chaparro, who was angling to get back out there less than a week after having her bell rung, passing out on the sidelines and being rushed to the hospital. A lot of guys don't realize they're lined up across from a girl, she says, but they don't pull back when they find out. "I've got bruises all over my body," says Macias, who ran for 16 vds, on three carries in one game and could be a starter next year, according to coach Castro.

On Thursday another fullback, Eulices Sierra, asked Cruz to the dance. That night she found a sassy little purple number with a sheer top. And then at halftime of the game on Friday, the princess in shoulder pads traded her helmet for a crown and climbed into a white Mazda Miata convertible for the parade of queen candidates. She looked stunning, if a little sweaty.

It would be nice to report that Lincoln upset Franklin with a last-minute touchdown by Cruz and that at the dance afterward, she was crowned homecoming queen. But Hol-

lywood is located several miles west of here. Lincoln went down, 34-0, and another girl got the crown.

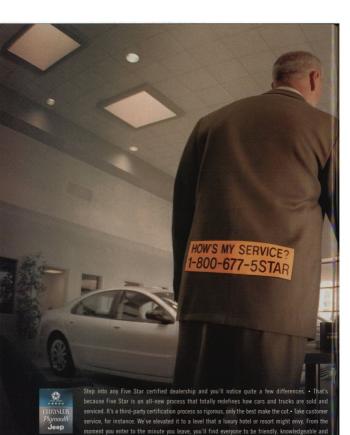
But what would a fullback want with that silly thing anyway? Belmont High is up next week, Cruz says, "And I just know we can win that game."

"It's my senior year. I wanted to try as many things as I could." -LUISANA CRUZ, 17



aetnaushc.com/dental care info





Joep is a registered trademark of DaimlerChrysle





Got a question? Just type it in at Ask.com.

EDITOR-IN-CHIEF: Norman Pearlstine EDITORIAL DIRECTOR: Henry Muller

Ellman Jr., Elizabeth Valk Lonz, Jim Nelson EXECUTIVE VICE PR

ders: Briton Hadden 1898-1929 Henry R. Luce 1898-1967

SENIOR EDITORS: Tom Dusevic

TIME, NOVEMBER 15, 1999

can I learn aboı ical scandals?



Their dreams are ten million times closer.





Their imagination soars ten million times higher.



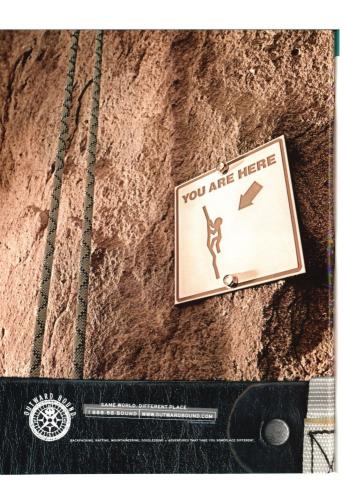
Their future is ten million times brighte

Thanks to you, their schools are \$10,000,000 richer.

It adds up. Each time you use your Target Guest Card," an amount equal to 196* of your entire purchase goes to the eligible K-12 school of your choice. It has multiplied to over \$10,000,000 this year alone. It's part of our commitment to education and the community and it really is making a difference. If you haven't designated a school yet, call 1-800-316-6142 or visit us on the Web.



target.com



GIFT GUIDE

HANDMADE PIEROGI

BYMAIL

We make and ship fully cooked pierogi -Cabbage, potato & cheese, cheese or prune filling. One dozen pierogi per tray. Box of 6 trays \$30.00 · Box of 10 trays \$45.00

Polish Party Pack \$50.00 Plus Shipping

e Falls, MA 01020 - (413) 594-4991 **JPCOVERS**





THE LIGHTHOUSE PRESERVATION SOCIETY

Order from our free official gift catalog and help rescue America's endangered lighthouses. the catalog features exclusive lighthouse merchandise that cannot be found elsewhere. Only the highest quality gifts are represented. satisfaction guaranteed. Call 800-727-BEAM





800.926.0152 6011 NE Oregon St., Ste. #3 Portland, OR 97213 http://www.unitedgold.com



www.surefit.com





of Knowledge this holiday season!



Shop from home at Games2Learn.com

Choose from thousands of educational games and toys. Empower your children and grandchildren by giving them the gift of knowledge this holiday season. Games2Learn.com, creator of The Phonics Game™, is a leading source for thousands of age-specific games and toys that make learning fun.

Avoid the mall rush, wrapping and shipping hassles. Do your holiday shopping from the convenience of your own home at www.Games2Learn.com/timefamily or by calling 888-717-4263.



A World of Educational Games & Toys







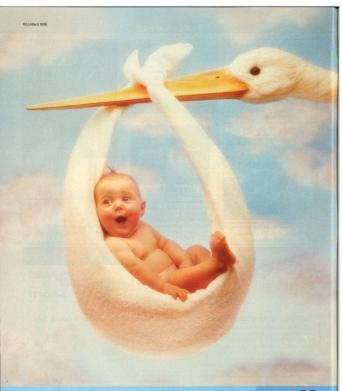


Social Studies

Complete and fax this form to Games2Learn.com at 714-751-0384, call 888-717-4263 or order on-line at www.Games2Learn.com/timetamic Yes! Send me a FREE Games2Learn.com 1999 Holiday Catalog! ☐ Sign me up for the FREE Games 2 Learn e-mail newslette Zin

| L | 3 |
|-------|--------|
| Gift | W |
| WYADI | priric |

Call NOW for Special Offers in our Holiday Catalog - 888-717-4263 or visit www.Games2Learn.com/timefamil



SOME THINGS ARE HARD TO DISCUSS WITH YOUR CHILD.

SMOKING SHOULDN'T BE ONE OF THEM.



Sponsored by the Lorillard Tobacco Company's Youth Smoking Prevention Program



In Webster Groves

44The stark resemblances between Webster and my high school lead me to conclude that we are fine, thank you very much.77

CLINT MARTIN, AGE 18 Magnolia, Ala.

WAS EXCITED TO SEE NANCY GIBBS refer to schools as "looking in a mirror. under bright lights" [SPECIAL REPORT, Oct. 251. It is true that kids have not changed. We as a society have. It is preposterous to believe that teenagers, adolescents and children are capable of determining their own distinct culture. They merely mirror the thoughts, ideas, attitudes and actions of adults-especially parents. Schools are the showcase displaying what our kids have learned-not only from teachers but from all of us. MATTHEW A. WERNER

Union Mills, Ind.

AFTER 40 YEARS IN PUBLIC EDUCATION. 10 as a high school principal, I believe I have some insight into a contemporary high school. You have provided your readers with an absolutely accurate picture of a very typical high school, without exaggeration or minimization. By including the full cast of participants-students, parents, teachers, administrators, support staff and outside interest groups-you have made very clear the diverse pressures that are inherent in every public high school. Thank you for illuminating a very complex social/ educational institution

EDWARD A. WEST Fairview, Ore.

I AM UPSET BECAUSE THE TIME TEAM focused on the minority rather than the majority of the kids at Webster High. Every night my son has at least one to two hours of homework, as well as some kind of music practice at school. The teachers are all involved in extra activities with the children. And what about the parents? You made it seem as if we don't exist. Parent participation is very visible. A few of the stories talked about the Webster school I know. The rest seemed like just trying to find dirt. You lost who and what Webster is all about. CARRIE FLICK

Webster Groves, Mo.

I AM A SOPHOMORE AT A HIGH SCHOOL much like the one featured in your article, and would like to commend you on a job well done. Your team of journalists made sense in a week of the bizarre world of high school. To your great credit, you unmasked many of the problems in American schools-persecution by administrators of people who "don't fit in." a quickness to medicate anyone with a problem-along with many of the concerns of my parents' generation (alcohol and drug abuse, premarital sex).

GEOFFREY HUGHES Winston-Salem, N.C.

AS A TEACHER READING THIS ARTICLE, I wasn't surprised by the diversity of the student body. Rather, it was the message that came across from the administration and staff: little or no homework because few do it anyway. "They can learn in class even if they aren't doing homework"-what educational philosophy is this? College preparation or adolescent latchkey? Just keep the kids in school (especially the blacks). They're money in the bank, Cha-ching, Typical high school. What a joke!

IAMES R. DE LUCA St. Louis, Mo.

I'M NO DR. LAURA DEVOTEE, BUT AS I READ your article, I could hear the ranting and raving she would have for Webster Groves. Parents "allowing" kids to live as a married couple: Mama and her bowl of condoms. I'm not that old, but my high school sure wasn't like this. Could we send the adults back to school? I think we need a refresher called Parenting 101. LOUISE SIMSON Burlingame, Calif.

IF WEBSTER HIGH REPRESENTS THE American high school, and I sincerely hope it does not, we are in deep trouble. This school is about everything except education. The pictures of students either sleeping or comatose in class

Adm. Nelson's Telescope (with table tripod) ust \$5995

But read this ad for an even better deal!



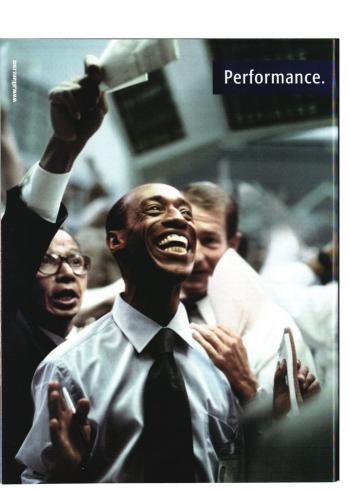
 The optics of Admiral Nelson's Tele ope are "25x30" which mans 25x magnifi made of brows. This replica is heavily chrome-plated for

When Horatio Nelson fought the battle of Trafalgar, he used a telescope just like this to monitor the movements of the French-Spanish fleet. Our manufacturer has created a faithful replica of this famous scope. Adminal Nelson's Telescope measures about five inches in its "collapsed" position. When you extend the four sections to full length, the scope will be thirteen inches long and focused to infinity with needle sharp ness. Everything will appear twenty-five times larger than it would to the naked eve

Compare that to standard binoculars which give you only 6x or 8x magnification. The most amazing thing about Admiral Nelson's Telescope may well be its price. We are the exclusive importers of this outstanding optical instrument and are able therefore to bring it to you for just \$59.95. But we have an even better deal: Buy two for \$119.90 and we'll send you a third one, with our compliments-absolutely FREE! II you have ever wanted to own a fine telescope, but found prices a little steep.
Admiral Nelson's Telescope should be your choice. You'll get many years of good use and enjoyment from it.

FOR FASTEST SERVICE, ORDER TOLL FREE (800) 797-7367 24 hours a day, 7 days a week. OR FAX YOUR ORDER TO: (415) 643-2818. You may order by toll-free phone, by mail, or by fax and pay by check or Visa/MasterCard. Please give order number #1069E688. Add \$4.95 standard ship-



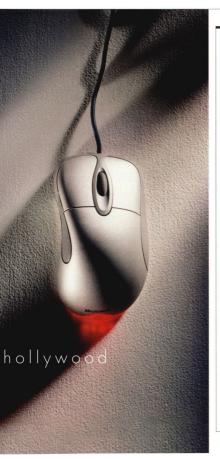


Covered by Allianz Group.

Wherever you are, whenever you need us, the Allianz Group is always there for you. The Allianz Group has more than 75 years of international

experience in managing the assets of life insurance policy holders and institutional investors. Both the close cooperation with our global partners and the experience of our asset management team enable long-term investment performance. It's hardly surprising, therefore, that the Allianz Group was recently awarded the prestigious Standard & Poor's AAA rating for our first class financial standing. Maybe that's why we insure more Fortune 500 customers worldwide than any other company. Allianz, The Power Beside You.





speak volumes. If this is typical, there is no hope. It sounds as if the teachers are caretakers rather than educators. By declaring that Webster is typical, Time does a disservice to schools across the country that are educating students.

GEORGE CONKLIN Riverhead, N.Y.

Dallas

IN THE POST-LITLETON EAR, TAGELERS, and administrators no longer look the other way. Students begin to realize that cruelly has consequences. Gym class no longer means a risk of physical assault whenever the coach isn't looking. Cries for help are finally being listened to. Humanity begins to shine a feeble light down the corridors of what to many students has fell like a concentration camp run by said. Since the control of the control o

WEBSTER GROVES STUDENTS' APPROACH to romance may puzzle their parents, but it is familiar to any student of anthropology. Childhood friendships that naturally flow into sex as girls and boys mature are a common pattern in tribal societies,

IN A TORNADO, A TRUST

Last night I read your article on **Webster Groves High School** [SPECIAL REPORT, Oct. 25] instead of reading my students' Shakespeare logs. I have often wished I could explain this whirling world to those on the outside; your reporters captured the energy of our tornado-like days. Now I wish you could crawl inside my head for a month or two and see what it feels like to try to create an excite ent for learning, maintain a high ndard and constantly pay atten tion to the fragility of my students spirits. What a sacred trust teaching is. Thanks for making the whirling stop long enough for me to rethink the high school world. Now it's back to Shakespeare.

Constance R. Krueger Rapid City, S.D.

Teacher Krueger's students' logs are a concept promoted by the Folger Library in Washington. Students comment on their reading, address a character or otherwise interact creatively with the Bard's text. in which everyone knows everyone else and sexuality is taken in stride. So are sexual practices designed to avoid pregnancy, and a lack of desire to spend time with one's partner to the exclusion of other young people—just as at Webster Groves. Dating is a modern invention, which makes sense only among large groups of people who do not know each other very well and/or denounce premartal "experimentation."

MARK VORONTZOV Brookline, Mass.

EXCEPT FOR THE SECURITY CIMED ROAM, and the challways and the extended vigil kept by the staff, the environment described in your article is very recent of what I remember from the early 190s. Kids are kids wherever you go They just need a little more protection these days—sometimes from themselves. I am glad to see that Webster Crowes High is trying to be proactive without creative without creative without creative policies state within the school.

Valley Village, Calif.

I FOUND THE STATISTICS FOR ACADEMIC achievement among Webster Groves' African-American students particularly disheartening. It is very sad that the school would place the academic success of its black students, particularly its star athlete, so low. Athletes are to be thanked for the many hours of enjoyment they bring us. Our greatest achievements, however, have been directed by those who possess powerful analytical skills for critiquing both our culture and the nature of man's existence. Frederick Douglass, Booker T. Washington, Martin Luther King Jr., Malcolm X-none of these men came to prominence by way of athletics. They wielded great intellect and organized passion. We must make the creation of great minds our charge and our goal. "A mind is a terrible thing to waste

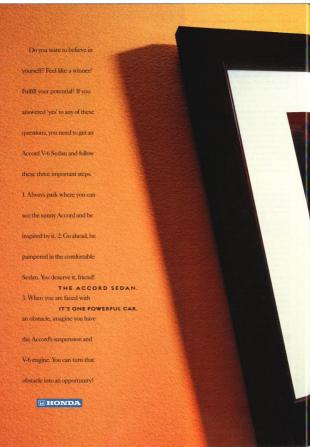
DARRELL DORSEY

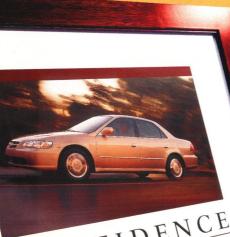
Los Angeles

Other Stories to Tell

SINCE THE TRACEUR AT LITHIEFON, PEOple have been searching for indicators that identify "troubled teens," such as ableck clothes, "hard" music, dwed hair and body piercing [Special Reprostr. Oct. 25]. When will people realize that control to such stereotypes will only executibility to such stereotypes will only present in the property of the control to the control of the control o







CONFIDENCE IF THE ACCORD CAN DO IT, SO CAN I.

For valuable information on all of the Accord motivational tools, contact us at www.honda.com or I-800-33-HONDA, today! @1999.vom.m1Fert MorrOs.in



Trees clean our water.

The trees you plant in our Global ReLeaf projects make water clean and safe for drinking, boating,

fish, and wildlife.

Every dollar plants a tree.

Call 800-545-TREE now.

Plant 25 trees for \$25 and receive a personalized certificate for you or your gift recipient. Call now or plant trees online at www.americanforests.org.





People caring for trees and forests since 1875

FROM THE ARCHIVES: GOODFELLA SCORSESE

Our review of Martin Scorsese's harrowing new film, Bringing Out the Dead, starring Nicolas Cage (CINEMA, Oct. 25), prompted a look back at other TIME stories on America's premier picturemaker. In a Nov. 11. 1991. Profile we wrote:

"Martin Scorsee, the klutz who can get the movie thing to work like no other American filmmaker. Scorsees, the frail, asthmatic fellow whose prolagonists are toward psychopathy, or else start there and keep going ... Scorsees, the child of Manhatins' Little tally who today cart't watch parts of Raging Bull: Too upsetting.' Scorsees ... producer of Cupe Far ... whose films are mostly about men in killer conflict ... Scorsees's at yell reconciles art-house finesse with B-movie excess. And when It finds a subject to match, the result is a Tad Driver-brazen, desperate, indelible—or a Raging Bull ... Cape Far, while not a project Scorsee originated, has

the same preoccupations, the same verve. When one reviewer ticks off the movie's themes, the auteur shrugs and says, Yeah, sure. Guilt, obsession. All the old stuff. All my old friends."

nostic attentions on the problematic sources that lurk at levels far below the superficiality of clothing and hair color.

SARAH GORDON Bellevue, Wash.

STUDENTS AT MY SCHOOL ARE MEMBERS of the Youth Coultinn and Hands Are Not for Hitting, as well as gay-straight alliances. One friend is starting program to help needy children, and another ovolunteers as a translator at a low-income medical clinic. Last summer I spent eight weeds in Latin America as a public health worker. Yes, a lot of teenagers du oue drugs, need untidepressants and think out of school. But what too the simple, progressive things teenagers are doing? Have a little faith in the up-and-coming generation.

ERIKA LINDEN Capitola, Calif.

Veil of Artifice

LARRY SIRNINSTYS COMMENTS CONCERNing Dutch, Edmund Morris' biography of Ronald Reagan, reflect a common contision about the nature of fact vs. fiction [LETTERS, Oct. 25]. As a bookseller, I face similar misconceptions from the reading public every day. As a student of history, I have long pondered the line between fact and fiction. And as a writer of fiction, I have crossed that line immunerable. I have crossed that line immunerable of fact and fiction has no place in a hingraphy. "That's fine if you imagine that biographies are by and large truthful. They are not. As anyone who has ever

attempted to write a "true" account of an actual event knows, the very act of putting pen to paper creates a veil of artifice that is drawn over the subject in question. If anything, Morris' technique strikes me as honest. He views his subject through the veil of fetion. It is truth that has no place in a biography. History is a consensual lie.

ALEXANDER M. STERN Rochester, N.Y.

Trick or Treaty?

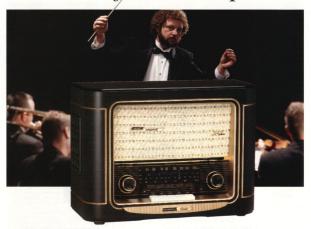
CRITICS OF THE SENATE'S REJECTION OF the Comprehensive Nuclear Test Ban Treaty have their head in the sand [NATION, Oct. 25]. We have not used nuclear weapons in more than 54 years, and we need not use them if we maintain Ronald Reagan's very simple, commonsense strategy whereby we will always be the biggest, fairest kid on the block.

ROBERT H. BICKEMPIER

BICKMEYER Troy, Mich.

A DEFEAT OF THE TIST-BAN THEATY affects our nation's economy as well as our national security. Without strong international controls on proliferation, to which the treaty can contribute, there will be limited trade in the peaceful uses of nuclear technology. This multibilion dollar industry has become important to the U.S. in many areas, including energy, medical uses and industrial applications. We need to have the maximum number on weapons development. This will increase our security and our level of common techniques are not security and our level of comport with the continuing trade in and

Truly a Classic Handcrafted Masterpiece



GRUNDIG CLASSIC 960

Unsurpassed luxury, style, tradition, performance ...and value! The 50th Anniversary Encore Edition puts you on the podium with sound that's rich and real. This is an updated and improved Grundig Classic 960 – legendary in the 1950s. The 4° front speaker and two 3° side speakers, left and right, spread a warm, spacious, room-filling sound. Enjoy FM stereo, AM, or worldwide shortwave at the push of an Yony-colored piano key. Stereo inputs for CD, tape, VCR, or TV sound. Bass and treble controls. Luxurious listening is back – looks like fine furniture.

Size: 15.25" L x 11.25" H x 7" W.

Grundig offers a 30-day money-back refund of the purchase price, exclusive of shipping and handling, and a one-year warranty.

tuned like a musical instrument! Order now.

TO ORDER,

CALL US TOLL-FREE: 1-800-793-6542 Ext. 518T 24 hours a day, 7 days a week.

We accept Visa, MasterCard, American Express, Discover. To order by mail, send credit card number and expiration date or check or money order for \$199.95 plus \$15 shipping and handling and tax; if applicable to:

GRUNDIG DIRECT P.O. Box 2185 Menlo Park, CA 94026

California residents, please add 8.25% sales tax. Canadian residents, please add 7% GST (US\$). Credit cards: applicable sales tax will be billed

with shipment.

Allow 2-4 weeks for shipment.

We cannot ship to a P.O. Box.

Please indicate the product you are ordering, quantity desired, and a daytime phone number.



A Harmonious Portfolio is not Composed of Just One Note.

Adding Defined Asset Funds^{at} to your investment portfolio is like adding more instruments to an orchestra. An appropriate selection of our stock and bond funds can help increase your diversity, balance and harmony.

And they can do it without adding uncertainty, because the securities in these funds are, as then ame implies, clearly defined. They're also thoroughly researched and composed, then monitored by a dedicated team of seasoned financial analysts.

Call for your free guide.

Simply call the number below to request a copy of An Overture to Our Investment Strategy, your free guide to building a more harmonious portfolio.



CALL TOLL FREE

1-877-DEFINED, EXT. 3116

Defined Asset Funds

BUY WITH KNOWLEDGE HOLD WITH CONFIDENCE

Merrill Lynch Salomon Smith Barney PaineWebber Morgan Stanley Dean Witter

A free prospectus containing more complete information on any Defined Asset Fund, including sales charges, expenses and risks is available from any of the sponsors listed above. Please read the prospectus carefully before you investor or send money, of 1999 Merrill Lynch, Pierce, Fener & Smith Incorporated, Member SIPC.

information exchange on the peaceful uses of nuclear science. Both of these are important to the entire world as we enter the new millennium.

EDWARD (TED) L. QUINN Laguna Niguel, Calif.

At the Heart of Toys

TIME SUFFERS FROM THE SAME VISION problem as the toy industry when it inadvertently elevates Eric Johnson, "professor of management at Dartmouth's Tuck School of Business," to the level of toy expert [Business, Oct. 25]. As an independent toy designer, I believe emotion is the true heart of all toys. To become healthy again, the industry must return control to the real experts, the entrepreneurs, inventors and designers who are intrinsically connected to this emotional dimension. As long as the M.B.A.s hold the toy-industry reins and the stock market is God, Toys "R" Us will remain a boring place to shop, and our children will continue to be the big losers.

TIM EFFLER S.O.E.D.A., Inc. Cincinnati, Ohio

TIME'S EXTENDED FAMILY



newsmagazine show on Sundays. Dante Chrystal's mother fears her 10-year-old mentally ill son is capable of unspeakable violence. She's been strugging for seven years to get him help, battling doctors, hospitals and state agencies. Sunday, Nov. 14 at 9 p.m. (E.T.)



TIME's news and analysis at time.com, plus live interviews at



Back issues of TIME, key news briefings and daily analysis on AOL at keyword TIME.



For the best online coverage of the U.S. scene, check out TIME and CNN's AllPolitics.com



The new fall edition of TIME and The Princeton Review's The Best College for You offers nifty tips on how to find, apply to and pay for the school that best meets your needs. To order, call 1.800.843-TIME.



SINGULARI is not a steroid. SINGULAIR is an asthma controller medication that's proven to help control your asthma all night and day. SINGULAIR helps keep the airways open, making breathing easier — which can mean less frequent, less severe symptoms and fewer attacks. In clinical studies, an asthma attack was defined as an emergency room visit, a hospital admission, an unscheduled office visit, or a need for oral, intravenous, or intramuscular corticosteroid. SINGULAIR has also been shown to reduce reliance on rescue medications.

So go ahead, have lots of fun. But first, see your doctor about SINGULAIR.

SINGULAIR should NOT be used for the immediate relief of asthma attacks. You should still have rescue medication available and continue to take your other asthma medications unless your doctor tells you to stop, SINGULAIR should be taken once a day, in the evening as prescribed, whether or not you have asthma symptoms. If your symptoms get worse or you need to increase the use of your rescue inhalter, contact your doctor at once.

In clinical studies, side effects were generally similar to a sugar pill. They were usually mild — including headache, flu, and stomach pain — and generally did not stop patients from taking SINGULAIR. Your doctor can provide a complete list of reported side effects for adults and children. Check with your doctor if you're prepanat or nursing.

SINGULAIR is available in a 10-mg tablet for adults and a 5-mg cherry chewable tablet for children 6 to 14. SINGULAIR may be taken with or without meals.

Ask your doctor about SINGULAIR, and call 1-888-721-7265 or visit our website at www.singulair.com.

Effectively helps control asthma.







SINGULAIR® (Montelukast Sodium) Tablets and Chewable Tablets Patient Information about SINGULAIR® (SING-u-lair)

Generic name: montelukast (mon-te-LOO-kast) sodium

Please read this information before you start taking SINGULAIR®. Also, read the leaflet each time you renew your prescription, just in case anything has changed. Remember, this leaflet does not take the place of careful discussions with your doctor. You and your doctor should discuss SINGULAIR when you start taking your medication and at regular checkups.

What is SINGULAIR*?

- . SINGULAIR is an oral tablet.
- . SINGULAIR is a leukotriene receptor antagonist that works by blocking substances called leukotrienes. Blocking leukotrienes improves asthma symptoms. SINGULAIR is not a steroid.
- . Your doctor has prescribed SINGULAIR once a day for the long-term treatment of your (or your child's) asthma
- . SINGULAIR should NOT be used for the immediate relief of asthma attacks. If an attack occurs, you should follow the instructions your doctor has given you for asthma attacks.

- Asthma is a chronic lung disease. It cannot be cured only controlled.
- · Symptoms of asthma include:
 - · Coughing Wheezing

· Chest tightness . In some patients, symptoms worsen during the night or after exercise.

Can SINGULAIR be used in children?

- . Chewable tablets of SINGULAIR are for children 6 to 14 years old.
- · Phenylketonurics: SINGULAIR chewable tablets contain 0.842 mg phenylalanine
- . Research with SINGULAIR has not been done in children younger than 6 years old

Who should not take SINGULAIR?

Patients with allergies to any components of SINGULAIR should not take SINGULAIR. Your doctor or pharmacist has a list of the components of SINGULAIR

What should I tell my doctor before taking SINGULAIR?

Tell your doctor

- . If you are pregnant or plan to become pregnant.
- . If you are breast-feeding
- . About any medical problems or allergies you have now or have had
- · About all medicines that you are taking or plan to take, including those you can get without a prescription.

How should I take SINGULAIR?

- . Take SINGULAIR regularly once a day in the evening.
- . Take SINGULAIR daily for as long as your doctor prescribes it, even if you have no symptoms.
- . If your symptoms get worse, or if you need to increase the use of your inhaled rescue medicine for asthma attacks, contact your doctor at once. . Do NOT take SINGULAIR to relieve an asthma attack. If an attack
- occurs, you should follow the instructions your doctor has given you for asthma attacks The dose for adults and adolescents 15 years and older is one 10-mg tablet daily. The dose for children 6 to 14 years old is one 5-mg chewable tablet
- daily. SINGULAIR may be taken with or without food. . Do not share SINGULAIR with anyone else; it was prescribed only for you. . Keep SINGULAIR and all medicines out of the reach of children.
- *Registered trademark of MERCK & CO., Inc. COPYRIGHT @ MERCK & CO., Inc. 1998

All rights reserved.



5-mg cherry chewable tablet for children 6-14

supervision of an adult Can I take SINGULAIR with other medicines?

. It is very important that you continue taking your other asthma medicines unless your doctor tells you to stop. In addition, do not decrease the dose of any of your asthma medicines unless you are told to do so by

Children who are prescribed SINGULAIR should take it under the

- . Your doctor may decide to reduce the amount you use of your current asthma medication
- . Scientific studies done so far suggest that SINGULAIR will not change the
- way other medicines work that you may be taking. . However, because studies cannot look at all medicines, it is important to tell your doctor about all other medicines you are taking, including those you can get without a prescription

What should I know while taking SINGULAIR?

. If your asthma is made worse by exercise, you should continue to use the medicines your doctor has prescribed for you to use before exercise, unless your doctor tells you otherwise. You should always have your inhaled rescue medicine for asthma attacks with you in case you need it.

. If your asthma is made worse by aspirin, you should continue to avoid aspirin or other non-steroidal anti-inflammatory drugs.

What are the possible side effects of SINGULAIR? Like all prescription drugs, SINGULAIR may cause side effects. In studies, side effects usually have been mild. They generally have not caused patients to stop taking SINGULAIR.

- . The list below is NOT a complete list of side effects reported with SINGULAIR. Your doctor can discuss with you a more complete list of side effects
- . The side effects in patients treated with SINGULAIR were similar in type and frequency to side effects in patients who were given a placebo (a pill containing no medication)

Some of the side effects reported in studies included: tiredness heartburn fever dizziness

abdominal (stomach) pain stomach or intestinal upset rash (gastroenteritis)

Additionally, the following have been reported: allergic reactions such as swelling of the face, lips, tongue, and/or throat, which may cause difficulty in breathing or swallowing, hives, and itching; dream abnormalities, drowsiness, irritability, and restlessness

A condition, which includes a combination of certain persistent or worsening symptoms, has been reported rarely in patients given SINGULAIR. These symptoms may include: a flu-like illness, rash, pins and needles or numbness of arms or legs, and severe sinusitis. These have occurred usually, but not always, in patients whose oral corticosteriod medicine for asthma is being reduced. Although SINGULAIR has not been shown to cause this condition, you must tell your doctor immediately if you experience a combination of these symptoms.

Remember, anytime you have a medical problem you think may be related to SINGULAIR, talk to your doctor.

This leaflet provides a summary of information about SINGULAIR. If you have any questions or concerns about either SINGULAIR or asthma, talk to your doctor. In addition, you can talk to your pharmacist or other health care provider. Your doctor or pharmacist can give you an additional leaflet that is written for health professionals.

Issued June 1999



MERCK & CO., Inc. Whitehouse Station, NJ 08889, USA 9094204

The Eco-Moguls

YOU HAVE TO GIVE DOUGLAS DURST CREDIT for building a very interesting skyscraper [HERGES FOR THE PLANET, Oct. 18]. If builders can construct more of these environmentally friendly buildings, it would reduce the energy used in cities, thus saving our natural resources.

ADAM J. TREXLER Columbia, Ill.

DEVELOPER DOUGLAS DURST BUILT AN amazing structure over Times Square. I flooght it was the best-looking building I'd ever seen. I agree that the architecture of the '90s going into the 21st century is supposed to show some style.

GREGORY GERMAN, AGE 11 Brookline, Mass.

MANY IMPORTANT PEOPLE IN THE WORLD don't care about the environment as long as they make money. We need to realize that if we keep polluting our environment, it won't be worth living in.

ERIC S. STECHMESSER Columbia, Ill.

Queen of the Hoard

MARTHA STEWART'S SUCCESS MAY BE DUE to a keen business mind [NOTEBOOK, Nov. 1], but I'd say it's because she never discards anything. Once she told us not to toss the toilet-paper roll because it would make a dandy bird toy. Next I fear she'll say. "Wait don't flush..."

Tom Murray San Luis Obispo, Calif.

HOW TO REACH US

TIME

LETTERS TO THE EDITOR Our e-mail address is Letters@time.com

- Our fax number is 1-212-522-8949
 Or you can send your letter to:
- TIME Magazine Letters, Time & Life Building Rockefeller Center, New York, NY 10020
- Letters should include the writer's full name, address and home telephone, and may be edited for purposes of clarity and space

SUBSCRIPTIONS

 Customer services for subscriptions or gifts can be accessed at our web site time.com/subscriberservices or call 1-800-843-TIME

BACK ISSUES

■ Contact us at help.single@customersoc.c or call 1-800-274-6800

REPRINTS AND PERMISSIONS

Information is available at the website

time.com/subscriberservices.

For custom reprints (minimum order 1,000) or

photocopy permissions: E-mail: TimeReprints_US@timeinc.com

Fax number: 1-212-522-1623 And you can reach us by phone at 1-212-522-1779





Martin Johnson Heade

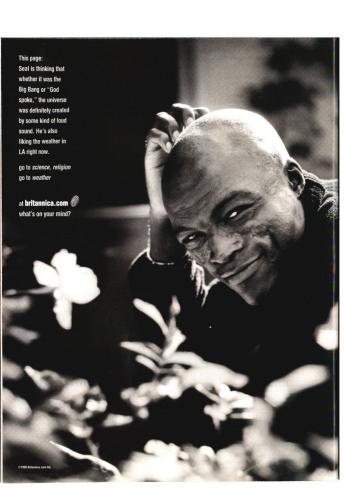
In Boston 29 September 1999-17 January 2000

A Forgotten Master Rediscovered. See why this painter of remarkable originality is now regarded as one of the giants of 19th century American Art.



Museum of Fine Arts, Boston

(617) 267-9300 www.mfa.org support for the exhibition and accompanying catalogue has bee rovided by the Henry Luce Foundation, The United Compan and the Vin I. Helm Endowment



what's on your mind?

Visit britannica.com for free to find out about anything at all. Then we'll donate a dollar to one of six charities.

think about it

one click and you can help make sure the holocaust never happens again.

think about it

one click and you can help save children from drug addiction.

think about it

one click and you can help save an entire species.



PEOPLE TO WATCH

Katayone Adeli



OCCUPATION Fashion designer, whose no-hype line is now in 200 stores GOAL To create fresh, subtle classics that endure for all seasons

QUOTE "I see fashion as improving on what's already good"

T A MOMENT WHEN FASHION DEsigners increasingly steal the flashbulbs for themselves, Katayone Adeli is a rare designer who has survived-and thrived-on word of mouth alone. She does no advertising for her line, holds no runway shows and shuns the press and the party circuit. Yet last year her 2½-year-old label did \$20 million in sales and netted her a nomination for the Perry Ellis Award for new talent given by the Council of Fashion Designers of America. "The customer has found me," she says. "It has definitely become a cult following." One enthusiast is Gwyneth Paltrow, who recently trilled to Vogue, "I try to get every pair of pants Katayone Adeli makes.

What's the draw? Simple, painstakingly hewn, often monochromatic pieces that remain constant from one season to the next. "I don't think customers have to be walking billboards for me," she says. As for her clientele, they are "smart girls or really skinny guys. Adeli, 33, was born in Iran and tagged along with her mother to the family tailor to watch him stitch clothes out of fine European textiles. Now living in New York City, she looks for ideas in flea markets or thrift stores, a sketch pad always handy. "I can walk around the city and still be working," she says. "I like to keep in touch with what's happening on the street." -By Jodie Morse

INDICATORS

The College Boom

The number of students in U.S. colleges and universities is expected to grow 14% by 2009, to 16.3 million. That is likely to increase the money crunch at many public institutions. A look at recent trends, by the numbers:

State Appropriations for Higher Education

m % change, 1997-98 to 1998-99



Growing Enrollment

■ Percentage of 18- to 24-year-olds enrolled in college

1987 **29.6%**1992 **34.4%**1997 **36.9%**

BY RACE, 1997
WHITES 37.4%
BLACKS 29.7%

Student Population

Total enrollment: 14,367,520
BY GENDER

FACULTY SALARIES

1992 \$45,260

1999 \$

1992 \$50,000

Rising Costs

Public Private

1992 \$5,695

1998 \$7,628

\$14,273

\$19,143

TUITION, ROOM AND BOARD

% OF STUDENTS RECEIVING SOME KIND OF FINANCIAL AID 45%

urces: Chronicle of Higher Education Almanac; National Center for Education Statistics: American Association of University Profes

Local TV News

■ Percentage of stories on:

Crime
1998 28%
1999 22%

Human Interest
1998 5%
11999 11%

There are many paths to reach independent thought. Meditation. Yoga. Calling 888-747-7730.



2000 Sable Call or go online to learn more about the new 2000 Mercury Sable and receive a gift from Barnes & Noble.

Expressing one's individuality has never been more rewarding, Introducing the 2000 Mercury Sable.

Completely rethought to include things like available power adjustable foot pedals and its own Personal Safety
System" — Sable's unique set of safety features literally adapts to those inside. It's just what happens when
you think independently. Which is why we've teamed up with barnessandroble com to create the "Independent".

Thinkers' series — authors and subjects that stand apart from the ordinary. Like the Sable and, of course, you.

sable.bn.com/time ■ 888-747-7730









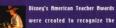
Live life in your own lane



THESE DAYS, KIDS PICK UP THE DARNEDEST THINGS IN SCHOOL.

(AND WE'RE GIVING TEACHERS AWARDS FOR IT.)

Challenge the mind. Engage the imagination. Stimulate a child's curiosity. These are all things great teachers do.



Disney's American Teacher Awards



contributions of the teaching profession and honor and showcase the extraordinary teachers whose approaches exemplify creativity in teaching and inspire the joy of learning in their students.



Watch Disney's American Teacher Awards on Disney Channel • Monday, November 15, 1999 at 7pm/6c • www.disneylearning.org

VERBATIM

"I am hoping to find something ... anything of him that I can take back home to bury in Egypt."

> SAYED HUSSEIN, on his brother Ismail, who died on EgyptAir 990

44 I'm going to bring him another gun so he can shoot himself.

HIROYUKI UYESUGI, to reporters, after his son

Byran was accused of shooting seven people in Hawaii

44 Jeb Bosh (D) 77

in the Tallahassee phone book for Florida Governor Jeb Bush (R)

We Every time you celebrate Christmas, a birthday or the Fourth of July, remember that Matthew isn't.

DENNIS SHEPARD, Matthew Shepard's father, to his son's killer, for whom he asked for mercy

44 Why Bryant Hates Katie 77

TABLOID HEADLINE in a commercial that aired during The Early Show, hosted by Bryant Gumbel

Sources: Hussein: Los Angeles Times; Uyesugi, Shepard: New York Times; Bush: CNN: headline: the Star



LARGER THAN LIFE San Francisco Mayor Willie Brown has been forced into a runoff by Tom Ammiano, president of the city's board of supervisors and a part-time stand-up comedian, in a write-in campaign.

WINNERS & LOSERS



Clinton trustbuster clobbers Microsoft. Now, cut a deal and let's get back to making bucks BILL CLINTON Last minute Philly visit helps

JOEL KLEIN

Last minute Philly visit helps elect Dem mayor. Other Dems win. House takeover in Y2K? ANDREA JUNG

Knock on doors, knock down barriers; new Avon boss is top Asian-American bizwoman BILL GATES
Think different, dude. System's crashing and DOJ is coming for you. Try control-alt-delete?

RUDY GIULIANI
Campaigns all out, but can't
amend the charter. Lose the 'tude,
or legacy will be Senator Clinton

DICK MORRIS
Starts Vote.com, which lets you lobby Prez, Congress. But WH blocks his e-mail. Un-toe-ward?



FOLLOW-IIP

Wolf Role Flicits Howls From Pro-Gore Women

SO WHOSE IDEA WAS IT TO KEEP CONtroversial feminist author NAOMI WOLF's role as adviser to AL GORE'S struggling presidential campaign under wraps? Hers, according to the account she offered in the New York Times. But that was news to some Gore campaign officials, who said Wolf had been agitating for a more public profile. She finally blew her own cover with her ostentatious presence at Gore's New Hampshire forum with BILL BRADLEY two weeks ago, where she ignored suggestions to stay away from re-

Wooing the women's vote was a big reason that Wolf was hired. But ironically, few were more surprised-or angrier-to learn that Gore's campaign was paying bigger bucks for Wolf's advice than the Vice President's allies among women political activists.

porters, say Gore advisers.

For months, they have been urging the Veep's campaign to do more nutsand-bolts politicking among women, to hire someone to oversee women's outreach, to put together a network of grassroots female opinion leaders. And for months, they have been told there was no money for it, or that the timing simply wasn't right. After one splashy luncheon with 1,200 women in Washington last September, the campaign's effort to mobilize women largely fizzled. Meanwhile, polls kept showing Gore trailing GEORGE W. BUSH among crucial female voters. "I



Has hiring Wolf exacerbated Gore's woman proble understand the frustration," a Gore adviser conceded. "It happens all the time."

Now Gore's women allies of the more conventional stripe have learned what the campaign has been doing with some of the money they have been denied: paying Wolf \$15,000 a month. That amount was reduced to \$5,000 only when campaign manager DONNA BRAZILE found out about it. "Some of the people who were most concerned were those who were working hardest for the campaign," says a White House official, who was drafted by the campaign to call around and soothe injured feelings.

One way the campaign is hoping to mend fences is to bring back pollster CELINDA LAKE. A specialist on the women's vote and a favorite of many Democratic activists, Lake was hired with great fanfare months ago, then promptly sidelined. She is expected to be taking a larger role, working in tandem with lead pollster HARRISON HICKMAN. Gore also plans to meet with two dozen or so influential Democratic women to talk strategy and policy. -By Karen Tumulty/Washington ELECTIONS

The Wonderful **World of Democracy**

ALL POLITICS IS LOCAL, AND SOME OF IT IS downright familial. Although the turnout for last week's local elections was tiny in places-11% of eligible voters in New York City cast a ballot-each electorate made itself heard in its own special way:

Fulton County, N.Y.: Eugene and Carol Reppenhagen ran against each other for a council seat, while divorcing. He won. She still celebrated: she got married. Grand Junction, Jowa: Theodore Herrick.

19, and his dad Gerold were elected to the

five-member city council. Pennsylvania: Two dead candidates were

re-elected.

Ming County, Wash.: David Irons Jr. defeated his sister Di in a council race. She launched a write-in campaign after he beat her boss in the primaries. They live next door to each other. Fountain Hill Borough, Pa.: Sherwood

Kerschner ran for and won two jobs: a four-year and a two-year stint on the same council. He has to choose one

Fairtax, Va.: Levi Levy, 67. who has run for elective office every year since 1995, lost all five races in which he was a candidate-a local record.

Brooklyn, Ohio: John Coyne, 82, lost his job as America's longest-serving mayor after 52 years. He said bad weather kept senior citizens, his base constituency, home.



It Ain't "the Tenties"

INCE THIS DECADE BEGAN, POLLSTERS and pundits have fretted over what ctive noun to use for the next one (2000-2010). What comes after the '90s? Zeros? Two thousands? Double ohs? Linguists have waited years for a consensus to emerge. Now TIME intends to find it. Select your favorite from

the list below, then vote for it in our online poll at time.com/daily/poll/. The winner ming issue.

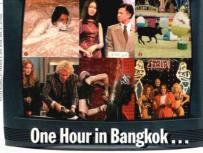
| NAME | PRO | CON | | | | |
|-------------------------|--|---|--|--|--|--|
| THE ZIPS | Cool, fresh, sexy; instant street cred | Reminiscent of icky Clinton thing | | | | |
| THE TWO THOUSANDS | Topped Futurist magazine survey | Boooor-ing! | | | | |
| THE ZEROS | Top in survey of 1,000 adults earlier this year | Kids of the era could feel inferior | | | | |
| THE OHS | New York Times pick; expresses delight, surprise | Might as well call decade the Huhs | | | | |
| THE Double ohs | Like above, only more emphatic | Sounds James Bond-esque | | | | |
| THE 2KS ("TWO KAYS") | Efficient; not as unwieldy as | Too close to name of com- | | | | |

"thousand" puter bug THE MMS Could give Latin Looks like free a much needed advertising for hoost candy THE AUGHTS Might have been What are we Edwardians?

what was used for 1900s THE SINGLES

Sounds swinging Sounds swingand '60s-ish ing and '60s-ish

CON Reminiscent of



HO WANTS TO BE A MILLIONAIRE? originated in Britain. Now that it's a big enough hit to spawn clones like Fox's Greed, will other networks import game shows? Notebook took a spin around the world to see what gems are left (and who should pick them up)

OFORT BOYARD, France. Groups are shipped off to a fort in the Atlantic where they have to overcome several challenges while being harassed by semi-supernatural figures in latex costumes. (MTV)

A LACHAPOR KHUN BU CHAI (HOW WELL DO YOU KNOW THIS PERSON?). Thailand. Three sad, dangerous or embarrassing episodes of a celebrity guest's life are recounted. The star's friends have to guess which one the guest regrets most. (E!)

6 GRAND PRIX, Spain. Two villages, led by

their mayor and a star, compete, in costume, in games such as retrieving a fake nugget from an obstacle course without being tossed by a young bull. (Discovery) **OWETTEN DASS? (BET THAT?), Germany.** The audience makes spectacular bets, and celebrity guests wager whether the contestants can win the bets. After losing a wager, Hugh Grant had leg hairs pulled out with sticky tape. (CNN)

@DON'T TRY THIS AT HOME, Britain. People are given challenges, such as rappelling down a building or eating a live maggot. If the presenter can't persuade someone else to do it, he does it himself, (ESPN) @STRIP, Germany. While strippers perform, male and female teams answer questions, some with picture clues, about sex. The team that loses strips. (Fox)

DULL 18 IN



20TH CENTURY RELICS What use are postcards in an age of e-mail and cheap long-distance calls? Almost none. Which may be why they're enjoying a moment of higher hipness. Barneys' New York City flagship store opens two new floors this month, with dressing rooms covered in cards from highway rest stops. And Phaidon has just released Boring Postcards, a coffee-table book of British cards featuring roads, old malls and unremarkable views. Groovy, baby.

DULLES



CIA GETS A NEW REP Remember how the CIA used to be a covert operation? Well, the spooks are a lot more cordial than in the cold war days. Not only does the CIA website have games for kids, but the agency's also

getting into e-tail-a 1996 map of Iraq costs \$7. Last month Langley played host to its first-ever gala premiere, for the TV movie In the Company of Spies, where CIA head George Tenet rubbed shoulders with actor Tom Berenger (center, with his wife). Next month the agency's new venture-capital firm. In-O-It (the O refers to James Bond's gadgetmaker), plans to set up shop in Silicon Valley to provide seed money to techno-geeks with

intelligence ideas. Does George Bush know about this?

CALVIN TRILLIN

Hugo Boss for Prez!

VE HAD A SERIES OF RECURRING VISIONS SINCE SOMETIME around the lowa straw poll. Men who are wearing suits and carrying lose-leaf folders put me in a plain room with a large mirror that I somehow know is one-way glass. They elline I'm a focus group, all by myself. They assure me that I'll be paid \$50 for my cooperation and be provided with a lift of the properties of the

I'll be paid \$50 for my cooperation and be provided with a box lunch, choice of chicken-salad sandwich or smoked-turkeyand-arugula wrap. I should be aware, they say, that my lunch choice, coordinated with my party registration

and weighted for my age and sex, will be used as one of the predictors of who will occupy

the White House after January 2001.

"But I don't want to be a focus group," I say.

They tell me that, even though it's months before the first primary vote is to be cast, they've interviewed or surveyed or analyzed everybody else in the country. I'm the only one left. If I'm not willing to be a focus group, there can be no more focus groups, and everything will go sort of fuzzy.

"Maybe instead of another focus group we should just go ahead and have the vote now," I say.

They look aghast at that suggestion. They tell me that the analysis and the surveys and the focus groups have become the most important part of the process. In fact, they're thinking that next time around we may be able to skip the voting altogether.

"So what did you think of John Kasich's haircut?" they say, without further ado. "Do you think that the way he combs his hair makes him look boyish or just a little bit goofy?"

"Kasich?" I say. "Are you certain that was this campaign? It seems so long ago." "Do you think Lamar Alexander should have kept wearing that plaid shirt?" they ask. "How about Paul Wellstone's beard? Did Elizabeth Dole smile too much?"

"But these people have all dropped out," I say. "Have you run out of things to ask about the candidates who are actually still in the race?"

"Certainly not," the men in suits say. They look through their loose-leaf folders for a while. Then they say, "What do you think of Al Gore's new wardrobe?"

As it happens, I actually have an opinion on AI Gore's new wardrobe. I disapprove. It's not just that he now looks like those guys who hang around the bar in the sort of New York Gity restaurnat I try to avoid. It's that somebody who thinks he can run the country oughth't to let other people tell him how to dress. I'm pretty close to believing that a candidate who wants my vote has to campaign in

But I don't tell the men in suits that. It would only encourage them. "Al Gore's new wardrobe is O.K.." I say.

"Well, then, do you think John McCain doesn't smile enough? What do you think of the theory that, now that Elizabeth Dole is no longer smiling all the time, as a counterbalance Iohn McCain ought to move to the smile center?"

"Listen," I say. "How come all your questions have to do with appearance? Don't you have any questions of substance?"

The men in suits look a little bit hurt. They look through their loose-leaf notebooks. Finally, one of them says, "What's your choice on the box lunch?"

PETTY CRIME

NOW CALM DOWN Beware, the Department of Overreaction may have stepped up operations: • Exercising its "strong no-weapons policy," a St. Louis, Mo., school suspended Lamont Agnew, 7, for 45 days for bringing toenall clippers to school. • Truck driver Xavier Ocampo was charged with a misdemeanor after cracking open a roasted peanut at a Lincoln, Neb., grocery store. The nut was worth about penny.

 Texan Christopher Beamon, 13, spent five days in juvenile detention for writing a horror story for his seventh-grade English class about killing his classmates. He got extra credit for the assignment.

SPELLBOUND



TO N OR NOT TWO NS It's the most overused word of the year. Yet for some reason—our brain circuitry's own Y2K bug perhaps—millennium is also the most shamelessly

misspelled one. In 1999, newspaper and magazine editors in America and Britain omitted the second a nill 4709 times. There's Elizabeth Arden's new Millenium Energist Revitalizing Emulsion, New York City's Millenium Hilton Hotel; and later this month, a New Year's Eve scene from the NBC movie 1274, above. A concierge at the Millenium Hilton offers an explanation: "We did it to have originally—off the creativity of it."

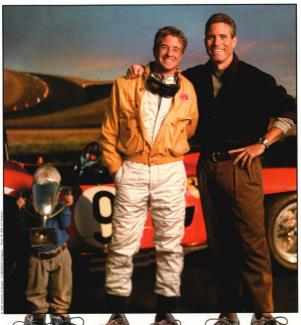


Know what your men really want.

It's as plain as day. Because we know exactly which new PC and video games are going to turn him on for the holidays. You just found www.ebworld.com, the planet's most reliable source for games, guides and accessories at great prices — plus up-to-the-minute release dates, online news and reviews. We even have gifts the little men on your list will love. (What more would you expect from the people who brought you Electronics Boutique?) Whatever you need for your men, you'll find it here. Mystery solved.



AUL Reyword: EBWor





HANDCRAFTED FOR GENTLEMEN SINCE 1850
OHNSTON & MURPHY.

DILLARD'S THE BON MARCHE RICH'S/LAZARUS

MILESTONES

SENTENCED. AARON MCKINNEY, 22, high school dropout; to two consecutive life sentences without parole; for the 1998 murder, kidnapping and robbery of gay college student Matthew Shepard: in Laramie, Wvo. Matthew's parents-who interceded as the jury began to deliberate-spared him the death penalty in exchange for his promise never to appeal.



AILING, TOM LANDRY, 75. longtime Dallas Cowboys coach: with acute myelogenous leukemia; in Dallas, Landry has been undergoing treatment since May.

DIED. WALTER PAYTON, 45, Hall of Fame Chicago Bears running back who gained 16,726 rushing vds.more than anyone else in NFL history: of bile-duct cancer; in Barrington, Ill. (see Eulogy).

ASSASSINATED, WEZI KAUNDA, 47, rising

Zambian opposition leader and son of former President Kenneth Kaunda; by four gunmen; as he and his wifewho was unharmed-were on their way home: in Lusaka.

DIED. ALAN HEIMERT, 70, influential Harvard literature professor; of complications from cardiovascular disease; in Washington, Heimert's best-known book. Religion and the American Mind (1966) suggested that Evangelicals helped prompt the American Revolution.



DIED. IAN BANNEN, 71, Oscar nominee who played an affable con man in 1998's hit Waking Ned Devine; in a car crash near Loch Ness, Scotland. In a 50-year career, Bannen appeared in Braveheart, Gandhi and the 1980 TV

mini-series Tinker, Tailor, Soldier, Spy; and on the London stage in The Iceman Cometh and Long Day's Journeu into Night.

DIED. DAISY BATES, 84, civil rights leader whose memoir, The Long Shadow of Little Rock, won a 1988 American Book Award; in Little Rock, Ark. During rioting in 1957 over the integration of Central

> nine black students. With her husband she founded the Arkansas State Press-a key voice for the movement. Her crusade, she said, "had a lot to do with removing fear that people have for getting involved."

High, Bates advised the

UMBERS

\$4 million How much the government says it will cost each electricity plant that was sued by the Justice Department to introduce antipollution equipment

\$100 million How much the pollution controls will cost per plant. according to the Wall Street Journal

3 out of 4 Number of foreign-policy questions George W. Bush flunked in a local TV interview. He was unable to name the leaders of India Pakistan and Chechnya

72 Average grade Bush received in political science back at Yale

115 million How many fewer volunteers the Red Cross and the Red Crescent have now, compared with 1990

115 million How many people saw ABC's Who Wants to Be a Millionaire



13% Proportion of Ph.D.s awarded in 1967 that went to women

41% Proportion of Ph.D.s awarded in 1997 that went to women

urces: The New York Times; Wall Street Journal; WHDH Bostor; the w Yorker International Red Cross & Red Crescett: Business Week: AP

EULOGY

WALTER PAYTON was a warrior in the truest, fullest sense of the word. As football players go, he was not big-except for his heart. Walter used every proficiency and skill he possessed, on every down, to produce the spinning, rhythmic, graceful symmetry that made Payton Payton. On the field, he was "the complete package." He had an uncanny ability to perform when it was crucial. He was the only "pure" back, who caught passes, blocked and brought to bear whatever skills were necessary to achieve the goal.

Walter Payton's heart was great and strong. It was strong in love and concern for those not as fortunate as he was. He accompanied me on several visits to a New Jersey prison, to give some monument that endures.

of his time and wisdom to the inmates there. He extended himself to the Amer-I-Can vision of "wounded healers" reaching out to our communities. His belief in God and his fellowmen was always evident. Conscious of his humanity and the social conditions that confronted him, he manifested an unimpeachable dignity and racial integrity. Walter Payton, the human being, transcended race, gender, religion and status.

Walter Payton was a warrior. And like all true warriors, he really needs no prizes, no awards, no cheering of the

-Jim Brown, Football Hall of Famer

TIME

OUESTIONS

As the dust settles in a two-man race, the question now is: Does Bush have the brains, McCain the temperament to preside in the Oval Office?

BY NANCY GIBBS

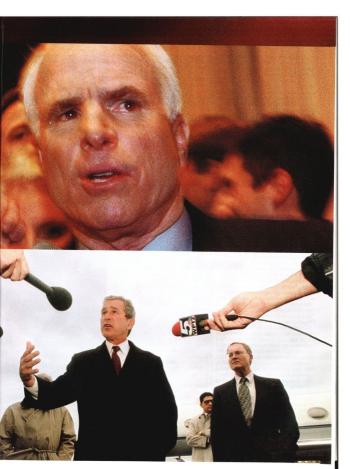
LIVER WENDELL HOLMES ONCE FAMOUSLY DESCRIBED Franklin Roosevelt as a man possessed of a secondrate intellect but a first-rate temperament. In the years since, America has elected brilliant men and charming ones, wonks, rogues, rascals, a general, an actor, a nuclear engineer, in a rolling judgment about knowledge and wisdom, instinct and style. At times it seems that the murkier the issues, the sharper the matter of character becomes.

This year's Democratic race was a two- | rently share. If Bush is defined by his friends man show from the start, but on the Republican side, it took more time, five dropouts, some stumbles and some surprises to arrive where we are now, at least in New Hampshire: with 12 weeks left to go until primary day, George W. Bush and John McCain are suddenly just single digits apart. And as it happened, at just the moment that the contest came into focus, the issues of intellect and temperament that have hummed all year suddenly threw off sparks and lit up the whole horizon of the Republican race.

One Navy prince, one political prince, both rebel cutups with frat-house charm, they took very different roads to the stage they cur-

and alliances, McCain is known by the enemies he has dared to make and the grievances he has dared to have. Whereas Bush spent his early years at play, with a father who made everything easier, McCain spent his at war, with a father who ordered the bombing of the city where his son was held prisoner. Bush talks of compassion and those prosperity leaves behind; McCain of courage and the forces of evil at work in the "City of Satan. Bush, all lightness of being, struggles to be viewed as serious enough for the job; Mc-Cain, all coiled conviction, is so intense he has to struggle to be seen as normal. Both want to make over the Republican Party; one says he





CAMPAIGN 2000

wants to give it a heart; the other says he wants to give it a conscience. Put them together, and it's easy to think you're looking at the ticket right now.

But whose name would come first? In staking his claim to leadership, McCain has never had a problem of lack of intellect or discipline-despite graduating fifth from the bottom of his Annapolis class with a bushel of demerits-but rather of temper and temperament. The question exploded last week in newspaper stories, most notably a blazing Sunday editorial in his hometown paper, the Arizona Republic, damning McCain as a bully, sarcastic and insulting. His personal story, in this view, becomes his burden, with the suggestion that the fighting spirit that allowed him to re-sist his North Vietnamese

captors has left him muscle-bound, not quite nimble enough to cajole and convince and compromise in complicated times.

McCain's natural response was to frame his fault as a virtue: "I have always had this acute sense of right and wrong," he told TIME. And people like a fighter. "Show me a politician who's never offended anyone," said his spokesman Dan Schnur, "and I'll show you a politician who has never got anything done." At a time when the Republican leaders in Congress are not winning popularity contests, McCain's allies note, having

them as enemies may win you friends. McCain is winning them now, in New Hampshire and elsewhere, because people see him as plausible and plainspoken, not as a hothead but as a warrior against the "special interests," ranging from trial lawyers to tobacco makers who have government in a choke hold. If there is, as Bush has said, a crisis of cynicism about government, Bush has put a match to it with his high-octane fund raising. McCain, with his 50 staff members to Bush's 150. working out of a condemned one-story building in Virginia, isn't out giving big policy speeches. He just stands in townhall meetings hour after hour answering questions about how to fix a broken system.

For Bush, the critical moment came last week when he flunked a pop quiz from a Boston television reporter by failing to name the leaders of countries like India and Pakistan. Bush argued in defense that the names are less relevant than his policies toward them. But the quiz was as much a test of his political radar as of his foreign-

policy smarts: ever since he confused Slovenia and Slovakia and called the Greeks Grecians, he should have known it was only a matter of time before someone administered a midterm exam. And at other moments during the week, when he veered off text, the words just sort of floated out there, untied to any actual ideas. The implicit charge is less that he's stupid than that he's incurious, proudly antiintellectual. Yet he is applying for a new and very demanding job-and it was hard for Bush to attack this as a media ambush when his education philosophy hinges on testing what students know before allowing them to advance to the next grade

When Bush is challenged about his mastery of the material, his response goes

44The only thing

I know to do is be

myself. And. va

know, if people

don't like it, that's

-GEORGE W. BUSH

the way it is.77

straight to his vision of pres-

idential leadership, the argument that too much knowledge can clutter a vision. His experts can sort through the details, he says; it is more important for a President to have strong convictions about where he wants to take the country. like it, fine: if they The spirit he invokes is that of Ronald Reagan, who, as Ted Kennedy once noted. could forget your name but always remembered his goals. But 1999 is not 1979, Bush's critics reply: the nation is not shuddering through a cold war or a crisis of confidence that de-

mands a grand vision and buoyant spirit. The job, with the times, has changed, so that on any given morning, a President may have to wrestle with Mexico, Medicaid and Microsoft. Reagan could afford to be more full of principle than policy detail because his whole view of government was that it should do as little as possible; a candidate like Bush, with an activist agenda, is bidding for a job that comes with much more homework

In the end, both men were swatting away charges about their brains and their tempers with the other great weapon in this race, the sword of authenticity. "The only thing I know to do is be myself." Bush told TIME, when asked if it bothered him to be tarred as a lightweight. "And, ya know, if people like it, fine; if they don't like it, that's the way it is," As for McCain, he argued to TIME that his imperfections only improved him. "By realizing that you are a person with some weaknesses, it gives you a better appreciation that others may not be perfect," he said. It was as if he could wear his flaws like another one of his medals.

The feisty McCain has



IS CORNER ...

peen accused of losing control. But it's more complicated than that



By JOHN F. DICKERSON

HE FIX WAS IN. JOHN MCCAIN'S Republican opponents had been waiting for months to take him down a peg. His issue, campaignfinance reform, was up for debate in the Senate. One after another, Senators from his own party baited him, hoping to bring out his famous temper. "They tried to get him to explode on the floor," says McCain's ally, Democrat Russ Feingold. "They tried as hard as they could." McCain rocked in his shoes; he folded and then unfolded his arms; he fidgeted with the papers on his lectern. But the man once crowned Senator Hothead did not blow. As he remembers, "I had to say to myself, 'Look, John, you're not going to gain anything by displaying anger here.'

When voters put their presidential candidates on the examining table, the first test is whether they have enough "fire in the bely for the job. Americans like to see whether their future President can make it through a tough campaign. When he gets to the Oval Office, the theory goes, that fire will get him through the even tougher days and nights. For McCain, the challenge is not to prove he has the fire, but the opposite that if he carries the McCain flame into the White House, it won't set the mansion ablaze.

Of course, President John McCain would not be the first Commander in Chief to snap his pencils out of pique. Bill Clinton is famous for his purple rages, usually directed at his staff. Eisenhower's fits were volatile but short. Kennedy said anger was a luxury, but his 1962 negotiations with steel companies over price controls were set back when he quipped that his father was right to have called steel executives "s.o.b.s." Nixon's anger was more corrosive. He expelled pure poison on the White House tapes and had particular enemies chased by the IRS. L.B.J.'s long-standing feud with Bobby Kennedy caused Johnson to descend into paranoia at times

McCain's fire has been on display for a while, and it has often served a useful pur-FIGHTING TRIM The Senator punches out a statement while on the campaign trail



pose. It kept him going for 58 years as a row, It sustained him through withering opposition to his attempts to overhaul campaign finance and regulate tobacco. Precisely because he is willing to rip up the rule book and stomp around a little bit, Mc-Cain has won the hearts of those who recognize that if Washington is going to be changed, it requires wrinkling a few ties.

But as the long-shot candidate's campaign starts to look more plausible-espe cially in New Hampshire, where one poll shows him only 8 points behind Texas Governor George W. Bush-the other side of his muscular personal biography is being examined. The largest newspaper in Mc-Cain's home state, the Arizona Republic, wrote a highly unusual editorial last week in which it declared, "There is also reason to seriously question whether McCain has the temperament and the political approach and skills we want in the next President of the United States." The editorial was the latest volley in a rocky relationship between the candidate and the paper. Mc-Cain refused to speak to the Republic for a year after it published, in 1994, an editorial cartoon lampooning McCain's wife Cindy, who had admitted stealing painkilling drugs from the charitable group she was associated with. In the cartoon the candidate's wife is holding up an emaciated black child and saving, "Quit your cry44There was a time when I became so angry that I would say things I didn't mean. And that would hurt people, and I always regretted it. Now I don't do that. 77

-ARIZONA SENATOR JOHN MCCAIN
in an interview with TIME

ing and give me the drugs." Arizona Governor Jane Hull has gone public with her experiences of holding the phone away from her ear when McCain called, but Hull has always had a bumpy relationship with McCain, beginning with his hesitation in endorsing her candidacy for Governor.

So there is a back story to the criticism coming at McCain from parts of Arizona. But in New Hampshire, where voters are less familiar with it, he was asked by reporters at almost every stop last week to ad-

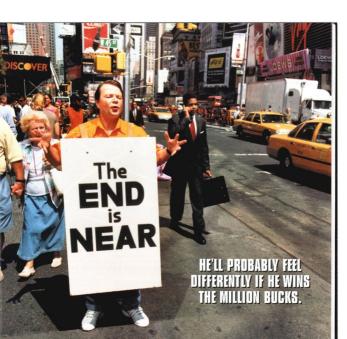
dress the issue of his temper. Was it so big that it clouded his judgment? Underneath that question has lurked another one, that other campaigns and McCain's enemies in the Senate dare only whisper: Did his time as a prisoner loosen a bolt on his self-control?

McCain says he has had trouble his whole life keeping his throttle shut. The son of a line of Scottish warriors who turned up in the American Revolution, he emerges from a culture of nen who can determent the contract of the contract of the starting and the next. When he was child, McCain writes in his autobiography, his tarturune saues dhim to "go off in a mad fromy and then, suddenly, crash to the floor unconscious." At the U.S. Naval Acadeny, he accumulated so many demerts for early he accumulated so many demerts for was almost dismissed.

McCain insists he has mellowed with age. There was a time early in my [Senate experience] when I became so angry that I would say things I didn't mean, he told TIME in a recent interview. "And that would hurt people, and I always regretted it. Now I don't do that." But the membership in the McCain-abuse support group is not small. Fellow Senators and even some voters have been on the melting end of one

of his Tagamet moments.

After Richard Shelby voted against the nomination of John Tower for Secretary of



DISCOVER





IN LOW TRACTION CONDITIONS, QUADRA-DRIVE" FINDS AN ELIGIBLE RECEIVER AND SENDS ALL THE POWER TO IT.



(AND YOU THOUGHT QUARTERBACKS HAD TO THINK FAST.)

JEEP GRAND CHEROKEE

There's a revolutionary four-wheel drive system that does the thinking, and the work, for you. It's called Quadra-Drive" and it's our most advanced four-

wheel drive system ever. If only one wheel has traction, Quadra-Drive seeks that wheel out, then transfers all

the power to it. And, unlike some other systems, it works both rear-tofront and side-to-side. In fact, Quadra-Drive is the only system in the world that delivers maximum power all the time. So Jeep Grand Cherokee can pull you out of situations other 4x4s can't handle.

If you're looking for the one that continues to set the standard in four-wheel drive technology, check out Jeep Grand Cherokee-our most capable 4x4 ever. For further information, please visit us online at www.jeep.com or call 1-800-925-JEEP.

THERE'S ONLY ONE

CAMPAIGN 2000

Defense, McCain lashed out at the Alabama Senator, saving Shelby would "pay for it." McCain says he'd do it again today, charging that Shelby lied to him about supporting the former Texas Senator for the post. McCain clashed with former Navy Secretary John Dalton when Dalton held up for review the promotion of Commander Bob Stumpf, a former leader of the Blue Angels and decorated Gulf War pilot who played a minor role in the Tailhook scandal and whom McCain supported. When Stumpf withdrew his name, McCain called the Secretary at his office and screamed, "You are finished!" Mc-Cain and Dalton have barely spoken since. During a closed-door meeting of G.O.P. Senators to discuss the tobacco legislation that he was championing, McCain barked that New Mexico Senator Pete Domenici, who had prepared a chart outlining the costs of Mc-Cain's proposal, was a "chickens___." Other colleagues are the subject of his barracks humor when they are not around. In June 1998 the Arizonan got up at a Washington G.O.P. fund raiser and told a profoundly demeaning joke about Chelsea Clinton, McCain, who has three daughters, later wrote a letter of apology to the President.

McCain seems to generally reserve his wrath for people his own size. He almost never unleashes on his staff, which is why his office is known for its low turnover. (Two of his top aides have been with him 15 years.) But behind McCain's outbursts is perhaps a more troubling tendency to see the world in stark good-vs.-evil terms, even when the issue is more complicated than that, "I have always had this acute sense of right and wrong," McCain told TIME. "All my life I have been offended by hypocrisy." His approach to many legislative issues can sometimes resemble the way he boxed while at the Naval Academy, "McCain would charge to the center of the ring and throw punches until someone went down," writes Robert Timberg in his account of McCain and four other notable academy grads of the Vietnam era. McCain's Manichaean take on the world may be effective in war, but it doesn't always work well on subtle issues like health care or tax cuts. "If you are against him, he sees you as evil or paid for or corrupt," says a colleague who has tangled with McCain but nevertheless admires him.

That tendency explains why McCain is not well loved in the Republican cloakroom, where after-class feelings matter. "If he would just count to five sometimes," says a G.O.P. Senate veteran, "he would probably get a lot more done." Detractors say that's why he is never able to corral the works to pass campaign-finance reform and overset to pass campaign-finance reform and mittee passed by a votre of 18 to 1, never saw the President's desk. Horwards, say allies like Feingold, who argue that without Mc-Cain, some legislation would never get as far as it does. "He is an incredible ally because of his energy, passion and willingness to take heat," says Feingold.

And there is evidence that McCain is able to build bipartisan coalitions on occasion. He has successfully pushed for passage of the lobbying-gift ban, the line-item veto and the repeal of the catastrophic-health-care surfax, an unfair tax on seniors. As Commerce Committee chairman, McCain has shown the ability to navigate difficult issues like Y2K liability and whether to tax goods old over the Internet, trimming his opinions to bang out a consensus. The company of the consensus was also become the consensus of the consensus of

N CONTRAST O'THE VOLCANIC PETCURE some Senators paint of their relations with McCain, his connections are good with Pritz Hollings, the rainking Democrat on the Commerce Committee. They have head a lot of tough fights, but McCain never says Hollings is an output of the contraction of the contraction of the promotion of the contraction of the contraction of the member. 'In fact, the says Hollings is an oncombine debetter.' McCain always shows oping to his office for meetings, On costs sons when McCain lawsy sommittee beasings, he breaks Senate protocol and hands his sawe to his Democratic counterpart

On Vietnam War issues, where McCain has reason to harbor anger, he has displayed a surprising ability to let it go. He befriended David Ifshin, the war protester whose speeches were piped into his cell, and he led the charge to forgive the country that held him for so long. The effort took a tremendous toll on McCain, says Massachusetts Senator John Kerry, also a decorated Vietnam War hero, who watched the Navy pilot under siege by members of his own party and some veterans' groups. "I saw him suffer a lot of outrageous, outlandish accusations about his character and patriotism. says Democrat Kerry, "and I saw him weather it steadfastly to accomplish his goal. It was a strong display of self-control and confidence." Kerry and others who returned to visit McCain's prison cell with him in 1993 say the former captain has a remarkable inner peace about the episode, "He was tempered by that time," says a Senator of McCain's war experience. "He walked out taller."

Over the years, McCain has gone to great lengths after disputes to mend fences with flowers, hand-delivered notes and face-to-face apologies. 'I am a man of many faults,' he told Tinkr, "but I think that you learn, you grow, and you focus." This kind of rationalization sounds like the remarks made by another promising candidate in 1992, an Arkansas Governor who pledged to voters that he had put his past behind him. That is the kind of comparison sure to make John McCain angry. These days, however, he can't afford to show it. —With reporting by Ann Blackman





REAL POLITICS Eric Pooley

MC CAIN HITS THE SWEET SPOT

He's gaining on George W. Bush in New Hampshire. Here's why

THE TRUNCH POLITICIAN HAS A SWEET STOT—THE ISSUES that sit his deepest feelings, trigger his best thinking and ignite his most persuasive oratory, John McCain's sweet spot may be the smallest of all the presidential contenders', but it's also the most powerful. He's like an old-fishioned persimmon-wood golf club—thi it just right, and the ball sails an indie, miss by a hair, and it sguilts into the rough. Ask him policy and McCain can be deziling—purgled and outraged but full of storage, simple ideas for iclaming up the mess. Ask him, however, about the concerns that actually drive elections—beath cance, clustating, Social Security.

actually drive elections—health c what he listlessly calls our "various domestic challenges"—and he can seem as lost and bored as a Shirepa in Kansas. He'll say, "We have "We've got to pay attention" to that, then lapse into an autopilot recitation of catchphrases: "...lees government, lower taxes, less growment, lower taxes, less regulation, more authority to state and local officials, and do whatever I can to reduce the size of the make you wonder whether he has the breadth of interest to run the

But these days McCain is finding ways to make his sweet spot grow. He never misses a chance to demonstrate how his signature issue—"six- and seven-figure soft-money donations that

bay access and influence"—prevents Congress from solving problems that affect people's lives. Bill Bradley makes a similar argument, but when McCain talks about it, his zeal becomes contajous—and his message begins to see munified and encompassing. "I don't mean to sound like there is one root cause of all our problems," he told 200 oters in New Hampshire last week, "but there is a significant cause of all our problems." One pressumes he meant to say "many of" our problems, but he ddin't correct hismself.

"Why can't Congress pass a patient's hill of rights?" he asked. "Resusse Democrats are grificloted by trial lawyers who want everyhody to see everyhody for everything, and Republicans are exploded by insurance companies and BMOS who give huge amounts of money." Soon he's rumbling through the domestic agendal like a talk. "The tax code is 44,000 pages long—why can't we reform it? Because of the grip of the special interests." He even applies his worldwive to the G.D.5. '8 592 billion tax cut, which Clinton vetoed in September. "It included special tax breads for holl-and-gas industry that would have taken effect as soon as the President signed the bill—but the repeal of the marriage penalty which makes couples pay more tax just because they're marriedly would not have kicked in until well into the next century. Do you need any better example of who rules in Washington's moled any better example of who rules in Washington's moleday better exa

McCain's unified-field theory has room for issues ranging

from voter apathy (people don't bother voting because they believe money must be show) to abortion (organizations on both sides use the bitter fight for fund rising and don't want to find areas of compromise). He even finds a place for stubbornly local issues such as education. Move against corporate welfare, he says, and you can free up cash to help poor kids attend better schools. He suggests putting an end to \$53.4 hillion in sugar, ethanol and gas-and-oil subsidies and sending it on a three-vear program to test school vouchers.

In New Hampshire the people who come out to see McCain know their issues and aren't looking for a showman. They find a candidate who doesn't appear artful—he stalks around like a boxer wait-

ing for the bell, twists his wedding ring on his finger, talks a blue streak and then says, "Whoa," as if snapping out of a trance. But he can be artful. Describing his opposition to the G.O.P.'s proposed across-the-board spending cut, he says. "It takes courage to eliminate pork-barrel spending," invoking his war-hero past without mentioning it. He sorts through the sillier items tucked into the recent appropriations bills-\$1 million for peanut-quality research ("Can't the peanut people do that?"), \$200,000 for sunflower studies in Fargo, N.D.-then thunders about \$1 billion in military-construction projects the Pentagon never asked for. "This makes me angry," he says, his

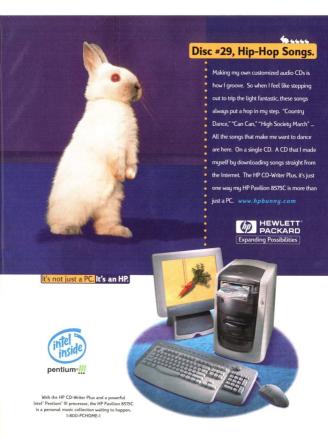


Accelerating: On the campaign bus with his wife Cindy

make you angry." When military dedication fuses with reformer's zeal, you know McCain has found his sweet spot.

After he found it one night last week in Goffstown, N.H., a student stood up and accused him of hypocrisy: Why does he take truckloads of money from the communications industry he regulates as chairman of the Commerce Committee? People in the room couldn't hear the question until McCain said, disarmingly, "You'd better use the microphone-I think you've gotten to the hot part." The guy asked if McCain would pledge to accept no money from industries he oversees. "Absolutely not," said McCain. "I'm sorry." He had to take the money, he said, because "I'm fighting against the massive contributions and six-figure donations" flowing to George W. Bush. McCain didn't mention Bush's name-and didn't have to. His issues are perfect weapons against Bush, who personifies the money game McCain wants to clean up. Otherwise, the two candidates' positions are similar-each opposes gun control and abortion and styles himself as tolerant and fiscally austere-but McCain is playing the maverick grownup to Bush's Establishment child.

McCain is counting on that contrast to help eke out victory in Hampshire, then South Carolina and Michigan. After that, he says, he (somehow) becomes inevitable. In other words, he needs a hole in one. Lucky for him that his old persimmon club has lately found such a nice, sweet stroke.



WHY BUSH DOESN'T LIKE HOMEWORK

For George W., never much of a student, leadership means hearing the options and deciding. Does it matter whether he can name the leader of Pakistan?

By JAMES CARNEY

EORGE W. BUSH KNOWS THE uestion is coming. He is sitting in the back of a silver Ford Windstar minivan, his compact frame unfurled across the bench seat, his left arm slung across the backrest. He appears completely relaxed, but when the question arrives-the one about whether he has the intellectual wherewithal to be President and whether it bothers him that this issue keeps being raised in the campaign—his body tenses. He turns his face forward, his eyes narrow, and he gazes out the windshield at the long road ahead. "You know," Bush says, his voice tin-ny but measured, "I don't really mind people picking on me. I know what I can do. I've never held myself out to be any great genius, but I'm plenty smart. And I've got good common sense and good instincts. And that's what people want in their leader.

Bush may be right about the American people. In 1982 voters threw his father out of office in favor of a Democrat with a potentinitiellect and an encyclopedic command of everything from GAT to the gap in wages. But Americans learned that Bill (Clitton has far less command over his character, and that may have left them with a yearning for a less complicated President. In Texas, Bush is known as a skilled manager and a confident, crisp decision maker. He has pursued, for the most part, simple, understandable

policy goals and has stuck to his agenda with remarkable discipline. But on the national stage these past eight months, a competing image of Bush has appeared-that of a cautious, staff-dependent candidate, likable but lacking gravitas, who sounds out of his depth on some of the most serious policy issues a President must consider. Last week reporters pounced on the fact that he failed an interviewer's pop quiz by not knowing the leaders of three out of four world hot spots-Chechnya, India and Pakistan.º (He got right the leader of Taiwan, Lee Teng-hui.) But more troubling was the fact that when exposed to questions from real voters about, say, the impact of the Internet on rural America, Bush gets lost in verbiage, as if struggling to put meaning behind words.

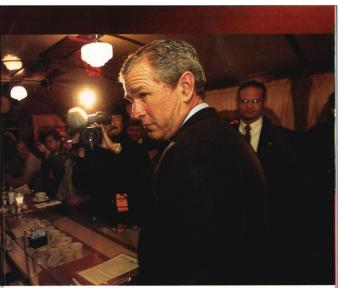
And yet the truth about the Texas Cormor's brain is that he is much smarter, at least in terms of raw, innate aptitude, than heles on. When his purloined college transcript from Yale was published to the constraint of the control of the control of the conwhat we'd already expected and what Bush had once suggested—that he had been a medicore, C-average student. The surprise was that Bush's sor scores, while not topping the charts, were better than his grades. The control of the contro

*THE OTHER THREE LEADERS: CHECHNYA—ASLAN
MASKHADOV; INDIA—ATAL BIHARI VAJPAYEE; PAKISTAN-



achiever. He didn't do well in class not because he couldn't, but because he couldn't be bothered. The fear that continues to fester about Bush—as we read about his periodic foreign-policy gaffes and then hear his bittley assert that what he doesn't know he can learn from he waller at thinde to ward knowledge that he had at 21; the could learn what he needs to know, but he doesn't seem to think it's worth his time.

Bush speaks convincingly about how important it is for a leader to assemble a trustworthy cadre of advisers. And be argues that there is no percentage, as Covernor or as President, in trying to master every subject or micromanage every decision. But as Bruce Buchanan, a political scientist at the University of Texas in Austin, says, "Bush is trying to turn his weakness into a virtue. He's not a policy wonk, so he has to rely on people who are." And there is a risk to that approach, adds



Buchanan, who is an admirer: "Bush's biggest weakness is that he might not be in a position to discern the credibility of the options his advisers lay out for him

Bush's grasp of the details and nuance of some domestic-policy issues-especially education-draws praise from experts around the country. He can also talk substantively and passionately about trade and immigration, two areas of "foreign policy he encountered as Governor of a state that shares a 900-mile border with Mexico. Bush proved as much in Sioux City, Iowa, where he took a vague question from the crowd to deliver a message of compassion toward illegal immigrants. "I want to remind you of something about immigration," Bush told his nearly all-white audience. "Family values do not stop at the Rio Grande River. There are moms and dads [who] have children in Mexico. And they're hungry ... And they're going to come to try to find work. If they pay \$5 in one place 44 I know what I can do. I've never held myself out to be any great genius. but I'm plenty smart. And I've got good common sense and good instincts. And that's what people want in their leader, 77

GOVERNOR GEORGE W. BUSH in an

interview with TIME

and \$50 in another place, and they've got mouths to feed, they're going to come. It's a powerful instinct. It's called being a mom and being a dad." He then segued from immigration to an ardent defense of free trade, arguing that only increased trade would improve the lives of Mexicans enough to keep them in Mexico. It was an argument aimed directly at the protectionist wing of Bush's party, and it was not one that had been fed to him by advisers. His discourse wasn't weighed down with policy detail, but it was an example of what Bush can be at his best-genuine, articulate and knowledgeable.

But on too many issues, especially those dealing with the wider world of global affairs, Bush often sounds as if he's reading from cue cards. When he ventures into international issues, his unfamiliarity is palpable and not even his unshakable self-confidence keeps him from avoiding mistakes. On a trip to New Hampshire in September,

CAMPAIGN 2000

Buth was entising the streets and stortents of downtourn Millford when the encountered a woman who asked what he encountered a woman who asked what he would do to "promote peace in the Middle East." Bush didn't hestiate." I want to standlow Israel to be pushed into the Red Sea. And then he said, "There's something called the Arrow missile system, which is an interbilistic, a short-range inter-ballist in insisle system that intercepts missiles coming from [elsewhere]."

Set aside that Bush replied to a question about the Middle East peace process was one of the most popular students in the lacas at Yale. He mixed easily with the hich and the well-boxed, but and the well-boxed to the lacas at the well-boxed and monrae children for the class of Yalin he deemed "intellectual sands." To Bash, the epitome of the type was Strobe Talbott, the current Deputy was Strobe Talbott, the epitome of the type was Strobe Talbott, the epitome of the type was Strobe Talbott, the epitome of the type of Bush years one of the class of 1968's was one of 1968's was

in the briefing books assembled for him by his own stable of heavily credentialed experts. Besides in the briefing headquarters on Congress Avenue, his distants for the highbrow's considered a virtue. In meetings with his speechwiter and press staff, Bush reviews the words that will go out under his name with a keen eye for the pompous and over-rought. When he spots a sentence that wouldn't make sense to the average layman, Bush peers over his hif glasses and reads it back to his staff in a haughty, mock-intellectual voice. "He's always asking,! How can we

His leadership style is similarly direct. Although he insists "the details are important," Bush freely admits that he prefers one-page memos to bound treatises, oral briefings to long meetings. When he is briefed, he doesn't just sit back and listen. He engages his advisers, testing their logic and pressing them to get to the heart of the matter. From the minute someone starts talking about an issue. Bush is itching for a recommendation. As Albert Hawkins, his state budget director, says, "If you're going on too long, he tells you so." Says Bush: "I like to hear someone enunciate a position, pro or con. Because if someone cannot explain a

say it more directly?" says a top aide.

don't understand the issue well enough to be part of the decisionmaking process."

Bush won office in 1994 against a popular incumbent largely because he was disciplined. Month after month during the campaign, he kept repeating his four-point agen-

position, that generally means they

da. Once in office, he took the same approach and applied it to governing. In each legislative session, he set a few policy goals, southned the principles by which he would judge success and gave other people the power to work out the details. "We can make decisions based on his principles, which are very clear," says Vance MacMahon, Bush's state policy director. "We dort' have to run every decision up the flagpole."

For all his ambivalence about his type. Legape experience, Bush picked up his successful management skills at Harward Business School. That's where, according to classmate Peter Gebhard, the future politician showed strength in classes dealing with Thuman behavior in organizations. Early in his time there, Professor Harry L. Hansen warned Itouk and his fellement of the property of the property with more work than they could had ledle. Hansen had a higher purpose than assigning punishing amounts of work the real



by talking up missile-defense systems at a time when tracility and Palestrians are enaged in sensitive negotiations. And never mind the fact that he probably meant the Mediterranean Sea, along which Israel has a lengthy border, and not the Red Sea, on which it has but one port. There was someting, else jarring about what Bosh said, which is the substitution of the properties of the time of the state of the state of the state of the time is the state of the state of the state of the Bosh is still under water when grappling Bush is still under water when grappling

with foreign- and defense-policy basics. A large part of Bush's attitude about knowledge comes from a combative anti-intellectualism he developed as a Texasbred Bush attending Ivy League schools on to follow in his father's footsteps at Phillips Academy in Andover, Mass., he has viewed with deep suspicion and disdain the world of élite Northeastern academia and the people who populate it. Bush

and foreign policies. "Strobe was the kind of person George could not stand," says Robert Birge, who was a member with Bush in Skull & Bones, a Yale secret society. "He was appalled by people like Strobe. I don't know why, but it was a real issue with him."

Bush won't talk about Talbott specifically, but he will say 'there is a certain East Coast attitude," an 'intellectual arrogance' that he 'didn't find very appealing," at Yale or, later, Harvard Business School. He suggests that the intellectual diet at Yale dismissed him as inferior, that there was, in his words, a "You're from Teasa, therefore' attitude' he resented. "And I still believe," he says. "that just because somebody's got an Ivy League title by their name doesn't make them smarter than anybody else."

That hardly puts Bush, who holds two Ivy degrees, at odds with mainstream America. But it may explain why he doesn't feel compelled to absorb all the information

LLL NOT QUESTION MY LONG-TERM GOALS WHITE EVERY MARKET RIPPLE.



WE HELP YOU INVEST RESPONSIBLY**

FIDELITY® FUND

Superpower Stiff

Washington's refusal to pay its dues is imperiling America's influence at the United Nations

LOST CLOUT A

says "U.S. leade

By ROMESH RATNESAR

HERE MAY NOT BE MANY REASONS to feel sorry for the United Nations-its marble-and-glass headquarters, after all, have occupied prime Manhattan real estate free of charge for nearly 50 years-but nothing justifies the degree of sheer pitilessness that the U.N.'s biggest, richest and most important member has shown toward the world body since the mid-'80s. That's when the U.S. decided to cut back on paving its U.N. dues, got serious about slashing the organi-

zation's bloat, held funding for the U.N. hostage to abortion politics and allowed the U.S. to begin accumulating well over \$1 billion in arrears.

Now comes the reckoning: if Congress and the White House do not come up with at least \$350 million by the end of the year, the U.S. will lose its vote in the U.N.'s 185-member General Assembly, joining the company of such scofflaws as Somalia, Iraq and Sierra Leone. American delinquency has

sullied the U.S.'s prestige at the U.N., and | may be gnawing away at American credibility overseas. How, foreign-policy types worry, can a nation lead if it won't even pay its bills? Late last week congressional Republicans remained deadlocked with the Administration over the arrears. Under one proposal, Congress would release enough money to allow the U.S. to retain its seat in the General Assembly. The nation's Security Council slot is not in jeopardy. But that would still leave Washington more than \$1 billion in the hole, which the Administration finds unacceptable. And no one knows if the U.N.-bashing G.O.P.-which showed a willingness to play chicken politics with the White House over the Comprehensive Test Ban Treaty last month-is really ready to compromise. "Having seen what's happened over the last couple of years," U.N. Secretary-General Kofi Annan told TIME, "I hesitate to hazard a guess."

The White House has ascribed the U.S.'s failure to pay its U.N. debts mainly to isolationist Republican kookery. In fact, Congress has passed two bills authorizing payment of the arrears. But President Clinton vetoed both because of New Jersey Republican Representative Chris Smith's insistence that U.N. dues be tied to legislation that would withhold money to any organizations that lobby foreign governments on abortion. Though they have watered down their antiabortion language. House G.O.P. leaders Tom DeLay and Dick Armey have also promised Smith that payment of the arrears will remain linked to his proviso. That's unacceptable to the White House and its supporters. Massachusetts Senator John Kerry is blunt: "Petty, par-

tisan, ideological, picayune politics are undermining the national-security interests of our country.

How? For one thing, failing to pay U.N. dues is actually costing the U.S. more



sembly vote, it may also forfeit its moral strength in the battle to restrain the growth of the U.N. budget. Says U.N. Under-Secretary-General Joseph Connor: "Somebody sitting on the bench isn't throwing the balls. Many Republicans don't care. They







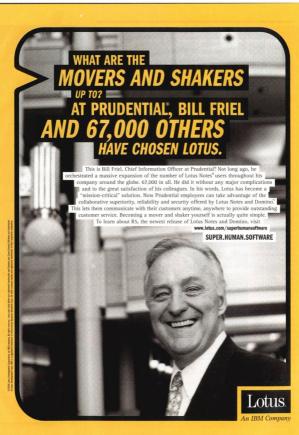
point out that the real diplomatic work at the U.N. takes place in the tight confines of the Security Council, where

the U.S. cannot lose its vote. Assured of that, G.O.P. firebrands are practically daring the U.N. to try to remove the U.S. from the General Assembly, as U.N. officials say their charter requires them to do. "Do you honestly believe we're going to lose our vote?" asks DeLay spokesman Mike Scanlon, "I'd like to see that happen," Adds Smith: "I honestly can't wait. If we lose our vote, that will call for a reassessment, and there will be a big national debate ... about much of what goes on at the U.N.

Comments like that-which reflect a belief that the U.S. can and should act unilaterally in the world-infuriate other countries. making them less willing to go along with the U.S. when it does try to accomplish things through the U.N. "U.S. leadership has been compromised by the nonpayment," Annan says, "And it has provoked both friends and foes alike." But U.S. arrears have run along even as U.S. power grew through the Gulf War, the collapse of the Soviet Union and the war in Kosovo. It is easy to say the U.S. is losing prestige, but it is a sign of the U.N.'s irrelevance to most Americans that congressional politicos feel comfortable tilting at it.

Still, the current target practice comes at an awkward time. The U.S. needs the U.N. to help shoulder many of its foreignpolicy goals-from getting rogue states like Iraq and North Korea to halt their weapons programs to keeping peace in places like Kosovo and East Timor-not to mention the humanitarian causes that the U.S. is increasingly reluctant to take up on its own. "If we're happy to see people float by the hundreds of thousands down the river, then fine," says I. William Zartman, of the Johns Hopkins School of Advanced International Studies. "But we do so at a peril to what's important to us." Massimo Calabresi/Washington





OUT OF

A plane bound for Cairo takes 217 people on a fatal ride in the skies. What went wrong?

GRIM WORK On the day of the crash, Coast

By NADYA LABI

VEN FOR SISTERS, RANIA AND SOHA Rida shared a lot. They were happily planning a joint wedding since each was engaged to an EgyptAir steward. But hours before the EgyptAir Flight 990's fatal crash on Oct. 31, neither of their prospective mates was in a cheery mood.

Rania says that in a telephone chat, Hassan Farouk expressed misgivings about the trip, muttering about "technical problems." Soha told an Egyptian weekly that Mohammed Galal was dreading a "very bad flight.

His premonition came disastrously true. Half an hour after lifting off from New York City en route to Cairo, the Boeing 767-300 ER from dropped

uard crews sift human and mechanical debris 33,000 to 16,700 ft. in less than 40 sec., hurtling downward at nearly the speed of sound. For a moment, the plane seemed to catch itself and climbed upward for more than a mile before peeling into a final fatal dive. At 10,000 ft., radar records suggest that the plane broke apart, sprinkling shards of the 767 and its human cargo into the waters off the Massachusetts coast. The wild ride lasted less than two minutes and

left behind a slew of puzzling questions. Was the crew alive during those final moments? Did the pilots manage to briefly pull the plane out of its dive, or was the aircraft reflexively entering a climb as the nearsupersonic dive increased the lift of its wings? And why were the pilots unable to send out a distress signal?

At the Cairo airport, EgyptAir officials in dark blue suits could do little more than confirm the names

of the 217 passengers and crew, among them 62 Egyptians and 106 Americans. "I want to stay at the airport forever," said Ha-nafi Abdel Fattah, upon learning he had lost his eldest daughter, Walaa. "I cannot go home and face my wife." Other family members immediately accepted Egypt-Air's offer to fly them to the U.S. to

be close to the re-

covery efforts. Explained one bewildered relative: "All the information is in America, they say.

Navy vessels equipped with state-ofthe-art equipment and seasoned divers struggled to answer what were, initially, unanswerable questions. The Deep Drone, an underwater robot outfitted with sonar and cameras, located the crucial black boxes-the flight-data recorder and cockpitvoice recorders-within days. The flight-



to electric

10.000 # Appears to break up



As NTSB investigators try to find the cause of EgyptAir flight 990's fatal plunge early last week, they will focus on four key areas for clues and look even more closely at the data in two small boxes

PHYSICAL EVIDENCE

Even the tiniest plane fragments tell a story: their fracture lines can reveal how the plane cracked up. Crucial parts will be microscopically rebuilt and studied for hair-size faults.

Location of debris: Scatter natterns will reveal which pieces of the plane came off first or whether it remained intact until just before impact.

Skin of plane: An onboard explosion would create great pressure moving outward causing the outer skin to "petal" like a half-peeled banana

Plane metals: Metals in the plane burn at different temperatures. Analyzing melted fragments can help determine how a plane burned. Pitting: The force of ar

explosion can propel objects against each other and cause small indentations in fragments of evidence.

PAPER TRAIL

NTSB officials follow extensive paper trails including passenger lists, maintenance records and plane safety records. The 767 model is the most widely used plane for transatlantic travel. It is also considered one of the safest.

Fatal accidents Per million flights .73 .35

.79

1.49

Heat-

steel

protected stainless

Electrical

connections

To airplane's

systems

Circuit boards

Contain

with the

electronics

that interface

airolane and

run the tape

4.29

THE "BLACK BOXES"

data recorder (FDR), that tracks the airplane's mechanical systems. and a cockpitvoice recorder (CVR), that captures voice data. At right, a digital flight data recorder

Underwater locating beacon Activated by

water it emits acquetic signal even half-second for 30 days



Crashproof

The FDR records 25 hours of data; the CVR, 30 minutes of voice data. Newer models use microchins

Power supply Holds transistors voltage regulators and transformers

> TIME Graphic Sources: NTSB: Todd Curtis, Airsafe.com; AlliedSignal

data recorder from the 767-300 is a new design that stores 55 measurements of the plane's movements and control inputs-as much as five times more than previous models-that should help investigators piece together what went wrong.

If history is their guide, the National Transportation Safety Board (NTSB) staff will take a hard look at a problematic piece of equipment on the Boeing 767the thrust reverser. These devices slow the aircraft down during landing by reversing the airflow from the engines. And while the devices are great for shortening

Despite such speculation, the case for an accidental thrust-reverser deployment is weak, at least for now. When a reverser is accidentally deployed, "one side of the plane is going forward, the other side is going backward," explains Boeing spokeswoman Lori Gunter. The plane would likely have exhibited the kind of jerky push-pull motion that characterized the Lauda Air jet's descent in 1991. The radar indicates, however, that Flight 990 nosedived in a straight line in its original descent. And if the pilots faced such a problem, they should have had time to send out a distress signal.

tion this time, dampening the kind of speculation that flourished after TWA Flight 800 went down. Chairman Jim Hall, who was overshadowed by the FBI in that investigation, has appeared at nearly every press conference, emphasizing the importance of waiting for the facts-and the analysis of the black boxes.

There will probably be no clear verdict for months on what caused the demise of EgyptAir 990. That uncomfortable reality left many seeking explanations that sometimes bordered on the absurd. Egypt-Air chairman Mohammed Fahim Rayan

SOME LETHAL PUZZLES FROM THE PAST

The 10 worst ... Pan Am/KLM 747 583 arch 27, 1977, Tenerife, Spair 520 Japan Airlines Aug. 12, 1985, Mount Ogura, Japan Saudia/Kazakhstan 747/IL-76 350 Nov. 12, 1996, Charkhi Dadri, India 346 March 3, 1974, near Paris Air India 747 329 June 23, 1985, North Atlantic Ocean 6 Saudia L-1011 301 Aug. 19, 1980, Riyadh airport, Saudi Arabia | Iran Air A300 290 July 3, 1988, Persian Gulf 8 American Airlines DC-10 273 May 25, 1979, Chicago-O'Hare airport 747 270 9 Pan Am Dec. 21, 1988, Lockerbie, Scotland 10 Korean Airlines 747 269 Sept. 1, 1983, Okhotsk Sea 21 EgyptAir 217 Oct. 31, 1999, Atlantic Ocean

Source: Aviation Safety Network landing rolls-or stopping a plane during an aborted takeoff-they can be deadly if accidentally deployed in flight. In 1991 a thrust reverser on a Lauda Air Boeing 767 deployed in midair, sending the plane into a death plunge over Thailand. That jet was No. 283 on Boeing's assembly line. EgyptAir Flight 990 was jet No. 282. In the two months before the crash, the FAA took steps to require airlines to make two fixes in the thrust reversers used on 767 engines, including one to prevent the accidental deployment of a disabled reverser. One of Flight 990's thrust reversers had been deactivated just before the fatal flight.

... And the most recent air-crash investigations



TWA 800 WHEN, WHERE

July 17, 1996, in waters off Long Island, N.Y. ■ INVESTIGATION The FBI's 16month probe ruled out malfeasance, but the NTSB has yet to issue a report. Best guess: mechanical failure ignited an explosion in the Boeing 747's center fuel tank **WHAT WAS DONE** The FAA inspected

everal hu

Boeing 747s

767s and 737s

Swissair 111

WHEN, WHERE Sept. 2, 1998, off the coast of Nova Scotia, Canada **■ INVESTIGATION** No definitive answer yet, but Canadian investigators found "signs of...heat damage" in the wiring of the MD-11's entertain ment system, which may have caused the plane's power to go out WHAT WAS DONE

The airline

disconnected all

similar systems



Korean Air 801

WHEN, WHERE Aug. 6, 1997, in the jungles of ■ INVESTIGATION The NTSB just last week released its final report on the crash of the Boeing 747. The agency blamed it on pilot

error and cockpit confusion **WHAT WAS DONE** After the accident. the South Korean government did not allow the airline to add international stops to its schedule for a year



ValuJet 592

May 11, 1996, in Florida's Everglades **■ INVESTIGATION** The NTSB found that oxygen generators in the cargo hold had ignited and started a fire on the DC-9 WHAT WAS DONE The NTSB criticized the FAA for not requiring on all aircraft and Valulet for lax maintenance; struggling ValuJet

merged with AirTran Airways

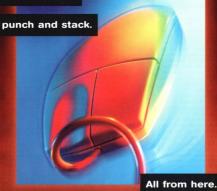
Disasters such as TWA Flight 800 have exposed the folly of assuming the worst: terrorism. Still, EgyptAir has a track record: in 1985 Palestinian terrorists hijacked one of its planes to Malta, resulting in 60 deaths, and just three weeks ago. a hijacker forced another plane to fly to Germany. To enhance security, two armed guards usually fly aboard EgyptAir flights. There were no such guards on Flight 990. Egyptian President Hosni Mubarak hastened to dismiss sabotage, but the Egyptian government's war against Islamic militants cannot be discounted.

The National Transportation Safety Board is determined to proceed with cau-

seemed ready to subscribe to a "new Bermuda Triangle theory"-namely that there is a curse on aircraft traveling up the Eastern seaboard of the U.S., a gravevard that now contains the remains not only of John F. Kennedy Jr. but also of some of the passengers and crew aboard TWA Flight 800. No less than Mubarak himself seemed taken with the theory, urging the U.S. to investigate "something in the atmosphere, something in the weather." For many, that explanation was better than none at all.

Scott Macleod and Amany Radwan/Cairo, Mark Thompson/Washington and James Willwerth Just point, click, print,

copy, collate, staple,



Introducing Mita's full line of digital copier/printers.

If it's true that time is money, then you'll save loads with Mita's digital copier/printers.

These versatile time-savers turn documents in your computer into finished presentations with a few clicks from your desktop.

Plus, you'll have two machines in one: a full-featured digital copier that's also a high-speed network printer with impressive finishing touches. With a range of speeds from 15 ppm to 55 ppm, your people will have to hurry to keep up with all the time they're saving.

Call us at 1-800-ABC-MITA and we'll point and click you to a cost-saving, work-speeding way to go.

mita

Digitally gifted office solution





2 1999 Mits Copyster America Inc.

Iran's student heroes have had a rough and surprising passage

By SCOTT MACLEOD TEHRAN

WAS, IBRAHIM ASGHARZADEH NOW insists, all his idea. On Nov. 4, 1979, Asgharzadeh, then a radical 24-yearold engineering student, led a furious mob down Taleghani Street in Tehran, crashed through the U.S. embassy's gates and began a 444-day siege that not only humiliated America but also cemented a new Iranian political order. But these days. Asgharzadeh is a changed man. At 44. he is a yuppie-ish politician with a seat on Tehran's municipal council, and he is frequently denounced by hard-liners. He has shaved his beard and clearly prefers cracking jokes to raising a clenched fist. Puffing as he escorts an American visitor up a few flights at city hall, down the street from the desolate embassy compound, he says, laughing, "I guess I'm better at climbing over walls than walking up staircases.

Asgharzadeh, who read out the first incendiary communiqué on the siege that sickened the world, has come a long way in 20 years, and he is not the only one. Many of his fellow militants have also mellowed and are slipping out of the shadows of revolutionary Iran to acknowledge their roles, admit to a few regrets and argue that their cause is finally maturing. All three of the original planners of the siege, it turns out, are now key figures in moderate President Mohammed Khatami's government. Asgharzadeh smiles at the thought of a hostage taker becoming a democrat, but he insists that is exactly what he is. "There is no need to change the world anymore.

In separate interviews, conducted in Tehran over cups of tea, plates of sugary cookies and in one case a late-night pizza to go. Asgharzadeh and top planners Mohsen Mirdammadi, today a political-science professor, and Abbas Abdi, an outspoken newspaper editor, revealed fresh insights into their moment of history. The denied, Khomeini had put them up to it. "The idea came to me while I was studying." Asgharzadeh recalled, joking. "I didn't mind getting away from the books."

For several days before the takeover, Aggharzadeh dispatched confederates to rooftops overlooking the embassy to monitor the security procedures of the U.S. Marine guards. Around 6:30 a.m. on the cataclysmic day, the ringleaders gathered 300 selected students. thereafter known as Stu-



RADICALS RE



Abbas Abdi

THE OLD DAYS Rallier
national support behind
anti-American fervor

HIS NEW LEAF Abdi
served as a prosecutor

HIS NEW LEAF Abdi served as a prosecut later as editor of a moderate, now banne newspaper. Jailed by clerics for dissent, hr returned as an influe







Mohsen Mirdammadi IN THE OLD DAYS Se

dent Followers of the Imam's Line, and briefed them on the battle plan. To break the chains locking the embassy's gates, a female student was given a pair of metal cutters that she could hide beneath her chador.

Asgharzadeh said the plan was to hold the embassy for three days. "I didn't think that it would lead to the deep-rooted conflict with America that still exists," he says. But the students were carried away by public opinion when thousands thronged to what was denounced as the "Nest of Spies. "Things got complicated," he says. "We couldn't make decisions on our own anymore." One problem, he says, was keeping discipline in the ranks. The planners insist that the students were under orders not to harm the hostages, and were dressed down when they did. Asgharzadeh says the planners were

angry when a student staged a shocking media parade of blindfolded hostages.

As Asgharzadeh made clear at the time in his frequent harangues to Western reporters, the students were outraged by the entry of the deposed Shah of Iran into the U.S. for cancer treatment. Mindful of the CIA-engineered coup that restored the Shah to his throne in 1953, the students saw conspiracies everywhere, hence their painstaking effort to reconstruct embassy documents retrieved from the shredder. The students had another aim: they hoped anti-Americanism would end the factional feuds undermining the revolution.

The student militants did well by their exploits, later winning election or appointments to high posts. But their luck ran out after Khomeini died in 1989. In 1991, Asgharzadeh found himself not only removed from his seat in Parliament but also heading for prison for criticizing the despotic tendencies of the ruling clergy. The student militants were again excluded from politics. "The embassy takeover was in defense of Iran's independence," explains Mirdammadi, 44. "But after Iman Khomeini died, the danger was to democracy. Iran moved away from the freedom of choice and expression that had been promised to the people.'

Abdi, 43, has had the most difficult time. In 1993, he spent eight months in solitary confinement for criticizing the clerics' failure to abide by democratic practices set down by the nation's 1979 constitution. Yet he has remained a leading strategist in Khatami's new Participation Party and is one of the architects of Iranian détente with the West. In 1998, ignoring the howls of the hard-liners, Abdi traveled to Paris and met with former hostage Barry Rosen, achieving a reconciliation of sorts. A sign of Abdi's influence: last summer's student riots began with a protest

A HOSTAGE'S STORY

"I Still Jump"

Former diplomat Barry Rosen, 55. recalls the U.S. embassy siege:

ooked out. People were jumpin ver the walls. They had placards with Khomeini's picture. Some had bs. Some had automatic weapons They blindfolded me, tied my hands and marched me to the cook's qui ters. I felt I could be executed. There was so much chaos. I thought, "Is this real?" That night they said, "You give us the Shah, and you are free.'
They slapped me
around in the beginning.

wasn't a "good boy." as time went on, I learne it didn't pay to be a sm trials. I said. "I will not an er any of your ques-The next day they arched me to a large hall. They said, "Here is a piece of paper. If you

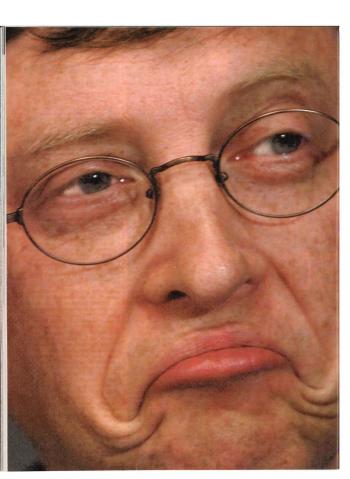
don't answer these q tions by the count of 10, we'll shoot you." They put a gun to my head and

I try to use [the siege experience] for positive purposes. It has made me stronger and more understanding as a son. I want to be hopeful about U.S.-Iran relations. Abdi has apologized privately to me in a very sincere way. But it has been physiologically difficult. When I hear a car backfiring

against the closing of his newspaper, Salam, by conservative-controlled courts.

Abdi and the others can still scarcely help themselves when it comes to blaming America for Iran's ills. Asgharzadeh says he is willing to say he's sorry if the repentance is mutual, but Mirdammadi disagrees: "I am sure that we will never apologize to America." Abdi is not looking for a lovefest but wants mutual respect and diplomatic relations for the sake of Iran's national interest. As he puts it, "The Americans were a nuisance to us, and we were a nuisance to them. Perhaps now we can talk to each other on an equal footing and establish a healthy relationship.

Americans may not follow the logic. Yet Abdi's words are more encouraging than the all-too-familiar ones scrawled across the wall of the former U.S. embassy. The pine-shaded, 27-acre compound has been occupied since the early 80s by Revolutionary Guards, who use part of it as a high school. Next to a mural of the Statue of Liberty, styled as a ghoulish skeleton, is the freshly painted warning: WE WILL MAKE AMERICA FACE A SEVERE DEFEAT!



"MICROSOFT ENJOYS MONOPOLY POWER ..."

In uncommonly harsh language, the court hands Gates a devastating defeat. Is Microsoft mortally wounded?

By ADAM COHEN



IT WAS 4:30 P.M. FRIDAY when an Antitrust Division lawyer called from the courthouse, a hot-off-the-presses copy of the Microsoft decision in his hands. "What does it

say?" asked an eager Joel Klein, head of the division, who was waiting in his conference room with the government's trial team. "I'm on page 16," replied the lawyer who was speed-reading his way through, "and it says they're a monopolist!" "Great!" said Klein. "Keep reading!"

If you're scoring at home, you can write

Microsoft Corp. next to Standard Oil and AT&T on your list of the 20th century's great monopolies. When the Justice Department squared off against Bill Gates & Co. in a Washington courtroom, it was no secret that things went badly for Bill. But even so, the findings of fact that Judge Thomas Penfield Jackson handed down were stunning in their breadth and their certainty: a blunt 412-paragraph j'accuse that nails Microsoft not only on the two most critical issues-that it has monopoly control over PC operating systems and that it wields that power in ways that harm American consumers-but on virtually every count brought against it.

It's actually hard to imagine how, for

BILL GATES' MONOPOLY

THE FINDINGS OF FACT

WHAT IT MAY MEAN FOR GATES

O.K., so Microsoft lost the first round big time. Assuming the two sides don't settle out of court. it will fall to Judge Jackson to impose punishment-and that could be anything from a \$1 fine to a cataclysmic breakup, por lawyers haven't decided which remedy to recommend, but it

will probably be one of the following:

-By Chris Taylor

Microsoft Without Windows

Force Microsoft to spill its most treasured possession, the source code for Windows. This might be offered by auction to other companies, which could then go out and sell their own versions. Or the code could simply be declared public prop-

erty and given away.

Open-source advocates, who say all operating-system source codes should be freely available (as Linux's is). The public might benefit if competition led to innovation. It could be harmed if software became even more confusing than it already is.



Unleash The Baby Bills

vertically, into two or three little Microsofts Each would continue to make and sell the full range of Microsoft software. Indistinguishable clones would probably end up confusing the marketplace. And given Microsoft's long history of corporate acquisitiveness, how long would it take for one of the Baby Bills to swallow up the others?

WHO WINS?

Whichever company gets Bill. Also Linux, Apple OS and any other competing operating system—if consumers sour on Windows PCs.

Microsoft, it could have come out any worse. The ruling carefully lays out the factual basis for the major antitrust violations that seem certain to follow. And it paints an exceedingly dark portrait of one of America's most admired companies. The Microsoft of Judge Jackson's narrative is a deep-pocketed bully that uses "its prodigious market power and immense profits to harm" companies that presume to compete with it. And it presents Gates as a lawflouting monopolist who makes a "threat" to one rival considering getting into the software market and "berate[s]" and then "retaliates" against an executive from another company who dares to criticize Windows.

As the sweep of Judge Jackson's ruling became clear, the anti-Microsoft camp had trouble containing its glee. James Barksdale, the folksy former Netscape CEO who testified at the trial that Microsoft tried to suffocate his company, hailed the findings of fact as "an 11 on a 10-point scale." Michael Morris, general coursel for Sun Microsystems, crowed that "Microsoft is in deep, deep trouble, and they know it." Klein, flanked by Attorney Ceneral Janet Reno at a celebratory press conference, Reno at the conference of the America, no person and no company is above the law.

above the law.
Microsoft, for its part, deployed legions
of spinners to argue that Jackson had it all
wrong. The company had broken no laws
and done no harm to consumers. The judge
failed to appreciate the dynamic nature of
the software business, which makes any
dominant position inherently short-lived.
The only labse in Microsoft

genetic self-assurance was a video press release the company rushed on the air immediately after the ruling came down. "We hope we can find a way," Gates declared, "to resolve this and put it behind us." For a moment, he seemed

to be waving the white flag of settlement. Unless that happens, there's a lot more bad news yet to come Cates' way, Jackson still has to issue conclusions of law-expect-ed early next year-in which he'll use these facts to decide if Microsoft used its monopoly power to violate the antitrust laws. Assuming he says year-a near certainty considering Friday's findings-he can impose a remedy as far-reaching as the total dismemberment of the Gates empire. And more potential bad news: these findings of fact could be used by a host of competitors to bring their own evil antitrust actions to bring their own evil antitrust actions

against Microsoft. The reverberations will be felt for some time throughout the

TIMELINE 1994 Microsoft signs a consent decree promising not

signs a consent decree promising no to bundle software with its operating system—unless it is "integrated" July 1995 Bill Gates tells Intel execs, "This antitrust thing will blow over" Sept. 1996 The DOJ starts probing Microsoft over whether it violated decree by bundling its Web browser, Internet Explorer, with Windows Dec. 19, 1997 DOJ hires David Boies, a yeteran of

the IBM antitrust

1998 Seconds into a sneak-peek demo of Windows 98, Gates crashes his own operating system

April 20.

May 21 After six months of legal skirmishes, the U.S. and 20 states file antitrust suit in federal court May 21 Gates compares one proposed remedy—forcing Microsoft to bundle

rival Netscape's



**



Carve It Into Little Pieces

Cut the company along neater lines so that one Baby Bill markets Windows, the next sells office software, etc. A recent reorganization of Microsoft's internal divisions makes this option more difficult than it once would have been.

WHO WINS? Whichever company

gets Windows, whose monopoly of the operating-systems market is what Microsoft has been leveraging all along. America Online might also benefit, if Windows loses Explorer and AOL-owned Netscape takes over the Webbrowser market.



Tie It Up In Red Tape

Make Microsoft promise not to do it again by signing separate its operating system (Windows) from its Woh hrowson (Explorer), or to sell Windows to all computermakers at the same price regardless of their relationship with Microsoft. This is the least dramatic remedy and the most likely to survive legal challenges.

WHO WINS?

Microsoft. Critics point out that this is precisely what the Justice Department tried to do with the 1994 consent decree, and look how much good that did.

WHAT IT MAY MEAN FOR YOU

If you are a Microsoft stockholder, you might be in for a pleasant surprise after a period of bumps and sags (see Personal Time: Your Money). If you use Windows or other Microsoft programs or visit Microsoft's popular websites, not much is likely to change in the near term-

at least until the appeals are exhausted. What happens in the long term—to both the stock and the products—is anybody's guess.

high-tech world—and by the tens of millions of Americans who have a stake in this battle because they own Microsoft stock. (For what this means to investors, see Dan Kadlec's Personal Time column.)

HE FINDING THAT MICROSOFT IS A monopoly was a legal no-brainer, once the court accepted the governments narrow definition of the relevant market: PC operating—systems software. If Microsoft—which owns more than 90% of that market—in a monopoly, then nobody is. Microsoft tried to argue that its Windows operating system was under constant threat and could be made obsolete at any moment. But the acceptance of the property of the

PCs. Even if you include Apple, which is undeniably on an upswing, Microsoft still has more than 80% of the PC market. Jackson wasn't buying any of it.

The ruling goes on to detail the ways in which Microsoft used its immopply power to bludgeon the competition. If you liked the trial, youll live the judge's greatest-hits collection of Microsoft studiuggery: bindows just to beat out Netscape, bullying the line studiug its Internet Explorer browser into Windows just to beat out Netscape, bullying the lint ostaying out of the software market, polluting Sun Microsystems' Java programming language to diminish the competitive threat it posed to Windows, threatening IBM, and Compan, and Apple.

Microsoft likes to say its hypercompetitive business practices hurt rivals, not consumers. But Jackson found that Microsoft was so quick ceived threats that countless technology products that should have been developed died stillborn, "The ultimate result," wrote, "is that some innovations that would truly benefit consumers never occur for the sole reason that they do not coincide with Microsoft's self-interest." Even more devastating, Jackson found that in its rush to make life tough for its competitors, Microsoft was actually willing to diminish the quality of its own products. Bundling a Web browser into Windows 98 did not benefit consumers, as Microsoft claimed. Rather, Jackson found, it slowed down the operating system, increased the likelihood of a crash and made it easier for "malicious viruses" to find their way from the Internet onto our computers. Ouch

What do these thousands of facts add up to? More than likely an architectural blueprint for finding that Microsoft did in-

browser as well as its own—to "telling Coca-Cola to bundle



three cans of Pepsi in every six-pack" June 24 An appeals court rules that Microsoft did not violate the consent decree. Justice lawyers start looking at a broader antitrust case Windows 98

June 25 Windows 98 goes on sale Aug. 27-28 Gates' deposition is

taken at his
Redmond, Wash.,
headquarters
Oct. 19 The
antitrust trial opens.
Boies starts as he
means to go on;
with sensational
footage from the

to crush any per-

Onscreen, Gates is seen quibbling over the meaning of the words ask and market share
Oct. 20-27
Netscape
CEO Jim
Barksdale
Seends a

marathon week on the stand, trading one-liners and folksy banter with Microsoft lawyer John Warden

See SIMPLE — as-t-nine-ly odv — as-t-nine-ly adv —

In a sweeping decision, Jackson said Microsoft ...



This in itself is not illegal, but it requires that a company play by stricter rules.

ABUSED ITS

POWER Time and again, the

judge found, Microsoft used its great wealth and monopoly power to stifle competition.

to stifle competition.

HARMED THE

CONSUMER

By crushing any com-

pany that threatened its core technology, Microsoft curbed innovation that would have benefited users



deed willfully and repeatedly violate the Sherman Antitrust Act. In their Fridaynight spinathon, Microsoff's legal experts hastened to point out that this conclusion is not a certainty. In fact, the judge could still find that the mountains of incriminating evidence he laid out don't support a legal ruling against Microsoft. But don't bet on it.

If Microsoft is found to have violated the law, then what? Kelin and hist roops are scrupulously avoiding talking about a remedy (though they've had experts on retainer for months sorting through the options). The gamut of possible outcomes runs from a mild go-forth-and-sin-no-more to the truly Draconian stuff: forcing Microsoft to share its Windows source code with its competitions of the property of the possible outcomes better the programme of the property of the propert

company into the so-called Baby Bills (see Anth.) A judge's findings of fact are often a good indication of how far he's willing to go. It's like looking at a construction site in its early stages, says George Washington University law professor William Kovacic. "The depth of the exeavation and the strength of the foundation tell you how big the building is going to be," he says, Jackson, as Kovacic puts it, has poured a lot of concreta do tof expect a lot of the strength of the strength of the says. Jackson, as Kovacie puts it, has pourced a lot of concreta el tof et onereal at lot of concreta all of et officers and the same strength of the says.

There was much conjecture on Friday that Jackson's tough-minded ruling could be the cudgel the parties need to get them back to the negotiating table. Settlement is always a possibility. Intel staved off an antitust suit of its own earlier this year by striking a quiet deal with the Federal Trade Commission in which it arreed to share

more information about its processors with other companies. But despite a few stabs at working it out—including a round of quiet talks during the trial—Microsoft and Justice haven't been able to get started. The sharpness of last week's ruling could force both parties to dig in their heels.

to the service of the uprocesses. "Mirecooff gets friendlier audienees from here on," notes Kovacic. The D.C. Circuit Court of Appeals, which would review Jackson's decision and remedy orders, is the same one that slapped the judge down last year when he ordered Microsoft to offer Vimbrowser. The Supreme Court is more of a wild card, but its current pro-business till suggests the government may get a skepti-



Oct. 26, 1998
During Barksdale's testimony, Judge Thomas Penfield Jackson is seen—not for the last

time—to fall asleep
Nov. 2 More
deposition
testimony is shown,
in which Gates
says, "It depends
what you mean by
'compete." Judge

head in

amazement
Nov. 5 Jackson
becomes
disgruntled
with
Microsoft
lawyer
Theodore
Edelman's
handling

of a witness and takes over the questioning himself
Nov. 24 AOL buys
Netscape for \$4

competition.
competition.
Netscape says it proves it was driven to the wall bec. 2 Gates gives \$100 million to charities claims this Dec. 7 South

proves it has

Carolina attorney general Charlie Condon pulls his state out of the lawsuit. It later emerges that Microsoft had given campaign funds to the South Carolina G.O.P. with specific instructions to

WHAT GATES DID: SEVEN DEADLY SINS

The findings are filled with gritty examples of Microsoft's transgres

operating system

altogether. So in

Microsoft met with

CEO, Jim Barksdale

to offer a "special

relationship" that

market It hundled

its own browser

Internet Explorer,

with Windows-not

for technical reasons

Netscape never gets

Microsoft exec wrote.

a chance," as a

Netscape and its

June 1995,

NETSCAPE: CONSTRICTED ere's where most of Microsoft's antitrust woes began. After Netscape launched its Web browser. Navigator, in 1994.



Microsoft that this

was a serious threat to Windows. Not only was Navigator extremely popular, but it allowed other companies to write software directly for bypassing Microsoft's 2 INTEL: HELD BACK In 1995 the

chinmaker developed a technology called Native Signa Processing. Because NSP set its own software standards Gates feared it would undermine Windows So Microsoft warned Intel CEO Andy Grove it would cut support for Intel PCs, Intel promptly stopped work on NSP, "If Intel is not sticking to its part of the deal, wrote Gates in an e-mail, "let me know."

3 APPLE: THREATENED As the browser wa continued, Gates wrote that he wanted Apple to "embrace Internet Explorer in some way." When Apple made Navigator the default browser instead, he said the company had "let us down" and told CEO Gil Amelio he was going to cancel Microsoft's

all-important Mac Office software, Later Apple, under Steve Jobs, made Explorer its default browser.

4 AOL: SCRUTINIZED Bitter enemies for years Gates and



CASE

Steve Case finally agreed that AOL would offer Internet Explorer in return for a small placement in a folder on the Windows desktop But the deal came at a heavy price: Microsoft watched AOL like a hawk to make sure it wasn't promoting or offering Netscape anywhere on its online service.

5 COMPAQ: The top PC maker is a major Microsoft ally. Still, it too ran into trouble when it signed an agreement with AOL that would

replace a tiny MSN icon on the Windows desktop with an AOL icon. Microsoft threatened to withdraw its Windows license. Compaq had no choice but to restore the MSN icon. In return for its loyalty, Compaq pays a significantly lower price for Windows

6 INTUIT: In 1995 Intuit began offering Navigator with its popular Ouicken software. Gates reported in an e-mail on his meeting with Intuit's CEO: "I told him frankly that if he had a favor we could do for him that would cost us something like \$1 million in return for switching browsers

I would be open to doing that." A year later, Intuit switched browsers to Internet Explorer.

7 SUN:

Since Scott McNealy's Java programming language runs anywhere, it's another potential threat to Windows. So in 1995 Microsoft licensed itand produced its own proprietary "polluted" version of Java that works only with Windows. Microsoft refused to make its code compliant until 1998, when, in a separate case, a judge ordered it to.



Are lawsuits like this good for the country? To Microsoft's defenders, the answer could hardly be more self-evident. Bill Gates drops out of college to found a little start-up that, by his 44th birthday, has grown into the most valuable company in the world. His success ensures that the U.S. is in the forefront of a global technological revolution, and he produces a product admired and used by millions. His reward for living the American Dream? Some smart Washington lawvers try to brand him a lawbreaker.

The Freedom to Innovate crowd argues that by bringing lawsuits like this one, the government is meddling dangerously with private industry and, consequently, the health of the entire U.S. economy. The most

cal hearing. But neither is likely to overturn Jackson's findings of fact

Meanwhile, Microsoft has been flexing its political muscle in new ways to help its cause. It recently asked Congress to cut the Clinton Administration's proposed budget for the Antitrust Division about \$9 million. Klein is in no danger of running out of paper to write his appellate briefs, but it showed that Microsoft was ready to play hardball. Microsoft has also formed the socalled Freedom to Innovate network, a "nonpartisan, grass-roots network of citizens and businesses" that happens to reside on the company's website. And it has undertaken an aggressive state-level lobbying campaign-mindful, perhaps, that the suit against it is being pressed by 19 state attorneys general. Another political variable that argues for Microsoft to stall for time: the upcoming presidential race. If the Republicans take the White House, they may be willing to settle on more favorable terms than the Klein brigades would.

HE FACT IS, UNITED STATES V. Microsoft does have an ideology behind it. At some level, it's a return to the good old days of trust busting, something scarcely seen in the U.S. since the government's case against IBM sputtered out in the early 1980s. Emboldened by Judge Jackson's ruling, the Antitrust Division could soon be prowling for more high-profile, high-tech targets.

Jan. 13, 1999 The government rests its Ian. 22 Gates appears as Martha Stewart's guest on TV Feb. 26 Judge lackson calls a 10-minute

DEAD recess to compose FND after shouting at a Microsoff witness March 23 With the trial in recess Microsoft and the DOJ enter brief.

perfunctory settlement talks. They go nowhere June 1 The rebuttal phase of the trial opens June 7 IBM becomes the first PC maker to testify

against Microsoft June 23 Judge lackson uses the word monopoly for the first time Sept. 21 Closing arguments

Nov. 5 Judge Jackson releases his findings of fact 2000 Conclusions of law and the remedy phase of the trial expected, If Microsoft appeals, the case may go directly to the Supreme Court

We do our after a go

You might have heard about Xenical? It's a unique prescription weight-loss medication that, when combined with a good meal, can actually help you lose weight.

And just what is a good meal? Well, for one thing, it's not a jumbo bucket of fried chicken. Or an all-you-can-eat buffet. A good meal is one that is nutritionally balanced, reduced in calories with no more than 30 percent of calories from fat. What Xenical does is block about one-third of that fat from ever being digested.

So if you're considerably overweight (at least 30 lbs., depending on height), why not ask your doctor whether Xenical is right for you. Because if you're ready to change your eating habits, we'll get right to work. In the end, we think you'll say it's a job well done.



best work od meal.

Since Xenical blocks about one-third of the fat in the food you eat, you may experience gas with oily discharge, increased bowel movements, an urgent need to have bowel movements and an inability to control them, particularly after meals containing more fat than recommended.

Xenical shouldn't be taken if you are pregnant, nursing, have food absorption problems, reduced bile flow or taking cyclosporine. Xenical reduces the absorption of some vitamins; therefore, a daily multivitamin is recommended.

Xenical users can enroll in a tailored patient-support program.

Ask your doctor or call 1-800-746-5380 for more information about Xenical. Or visit our Web site at www.xenical.com.



Please see important patient information on the following page

Important Patient Information

Patient Information about XENICAL® (orlistat) Capsules

XENICAL (zen'i-cal) Generic Name: orlistat

Please read this information before you start taking XENICAL and each time you renew yo a flogrand install case protestions, which is similar about your reduction are more information about the drug, including how to take it, what to expect, and potential side effects. If you have any questions about XENICAL, talk with your doctor.

What is XENICAL?

XENICAL is an oral prescription weight loss medication used to help obese people lose weight and keep this weight all XENICAL works in your intestines, where it blocks some of the fat you cat from being absorbed. This undigested fat is then eliminated in your bowel movements. XENICAL should be used together with a reduced-calorie det that your doctor

Excess weight has been prosen to contribute to an increased risk of developing nature moderal professire, including high blood pressure, high collestent, heard risease, and diabetes. The consumption of excess fairly food and colories plays a significant risk in the development of increase weight. While file is an important component of a failblood delt, the number of colories per grant of weight as carbotylastics and protein. Reduction of details at risks to see posterials way of bosing sometimes.

How does XENICAL work?

If you eat an excess amount of fat or calories, the excess is stored as fat by the body resulti-If you call an excess amount of fall or calories, the excess is stored as bit by the body resulting in weight gain, When you cell fall, you nobly resulted flown in the samplete components so an inwelling fall, when you call the young the property of the property of the property of the property fall. When you take KENCAL with meals, XENCAL staffs have been for the fall you have eather. The undisplaced fall called them from the measuring down some of the fall you have eather. The undisplaced fall calmed has been described and is eliminated in your bowell movements. By working this way, XENCAL halps follow about 50% of the fall scalars in lood from being accepted by your box.

Following one year of treatment, XENICAL in combination with diet was shown to be m officitive in reducing weight than diet alone. In most cases, weight loss was gradual. Patients treated with XENICAL and a reduced-calorie diet for one year lost an average of 13.4 pounds while those on a reduced-calorie diet alone lost 5.8 pounds.

Who should use XENICAL?

A weight loss program that includes a reduced-calorie diet and appropriate physical activity may be adequate in some patients. You should discuss with your doctor or other health care provider whether XENICAL should be added to such a program.

XENICAL may be right for you if you are considerably overweight (at least 30% above ideal weight or a body mass index of 30 or greater). XENICAL may also be right for you if you are overweight (at least 20% above ideal weight or a body mass index of 27 or greater) and also have other risk storps such as high blood pressure, high cholestor, heart disease, or dislettes. How to determine your body mass index (BMI)

The chart below illustrates BMI according to a variety of weights and heights. The BMI is calculated by dividing your weight in kilograms by your height in meters squared. To use this

. Find the height closest to your height in the left-hand column. Then move across the top row to find the weight closest to your weight.

The number where these two meet is your BMI. (For example, a person who weighs 180 lbs and is 5'5' would have a BMI of 30.)

| | | | | | | | | | | EIGH | | | | | | | | | | | |
|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|------|-----|-----|------|-----|-----|-----|-----|-----|------|-----|-----|
| | 120 | 130 | 140 | 150 | 160 | 170 | 100 | 190 | 200 | 210 | 229 | 230 | 240 | 250 | 260 | 270 | 260 | 290 | 300 | 310 | 32 |
| 4'10" | 25 | 27 | 29 | 31 | 34 | 36 | 38 | 40 | 42 | 44 | 40 | 40 | 50 | 52 | 54 | | 50 | 10 | 63 | 65 | |
| 4111 | 24 | 26 | 28 | 30 | 32 | 34 | 36 | 38 | 40 | 43 | 45 | 47 | 49 | 51. | 53 | 55 | 57 | 50 | 61 | 63 | 60 |
| 50" | 23 | 25 | 27 | 29 | 35 | 33 | 35 | 37 | 30 | 41 | 43 | 45 | 42 | 43 | 91 | 63 | 55 | 57 | 59 | 61 | |
| 51" | 23 | 25 | 27 | 28 | 50 | 32 | 24 | 36 | 38 | 40 | 42 | 44 | 45 | 47. | 42 | | 53 | 55 | 57 | .09 | |
| 521 | 22 | 24 | 26 | 27 | 29 | 31 | 33. | 35 | 37 | 38 | 40 | 42 | (44) | 40 | 45 | 40 | .51 | 53 | 55 | -07 | 350 |
| 53" | 21 | 23 | 25 | 27 | 29 | 30 | 32 | 34 | 36 | 32 | 39 | 41: | 43 | 44 | 46 | 48 | 50 | | 53 | 55 | |
| 24. | 21 | 22 | 24 | 26 | 28 | 29 | | 33 | 34 | 36 | 30 | 40 | 41 | 43 | 45 | 46 | 48 | 50 | 62.1 | 53 | E M |
| 55" | 20 | 22 | 23 | 25 | 27 | 28 | 30 | 32 | 33 | 35 | 37 | 35 | 40 | 42 | 43 | 45 | 47 | 45 | 50 | 52 | 1.5 |
| 55. | 119 | 21 | 23 | 24 | 28 | 27 | 29 | 31 | 32 | 34 | 36 | 37 | 39 | 40 | 42 | 44 | 45. | 47. | 49. | 50 | 5 |
| 57" | 19 | 20 | 22 | 24 | 25 | 27 | 26 | 30 | 31 | 33 | 35: | 35 | 38 | 39. | 41 | 42 | 44 | 46 | :47 | 49. | 10 |
| 581 | 18 | 20 | | 23 | 24 | 26 | 27 | 29 | 30 | 32 | 34 | 35 | 37 | 38 | 42 | 41 | 43 | 44 | 45 | 47 | 14 |
| 59" | 18 | 19 | 21 | 22 | 24 | 25 | 27 | 28 | 30 | | 23 | 34 | 26 | 37 | 35 | 40 | .41 | 43 | 44 | 46 | |
| 5'99" | | 12 | 20 | 22 | 23 | 24 | 26 | 27 | 29 | 30. | 32 | 23 | 35 | 36 | 32 | 39 | 40 | 42 | 43. | 45: | 44 |
| 5711 | | 16 | 20 | | 22 | 24 | 25 | 27 | 28 | 29 | 31 | 32 | 34 | 35 | 36: | 38 | 30 | 41 | 42 | 43 | 145 |
| 60" | 145 | 18 | 19 | 20 | 22 | 23 | 24 | 26 | 27 | 29 | 30 | 21 | 33 | 34 | 35 | 3.7 | 38 | 30 | 41 | 42 | 4 |
| 67" | 16 | | 19 | 29 | | 22 | 24 | 25 | 20 | 28 | 29 | 30 | 32 | 33 | 34 | 26 | 307 | 36 | 40 | 41 | 44 |
| 62" | 15 | | 18 | 19 | 21 | 22 | 23 | 24 | 26 | 27 | 26 | 30 | | 32 | 53 | 36 | 26 | 57 | 20 | 40 | |

Who should not use XENICAL?

Those who

XENICAL

- · consistently have problems absorbing food (chronic malabsorption); or
- · have gallbladder problems; or
- · are pregnant or are breastfeeding a child; or · have ever had an allergic reaction to orlistat or any of the inactive ingredients in

What should I tell my doctor before taking XENICAL?

- Before beginning treatment with XENICAL, make sure your doctor knows if you are:
- · allergic to any medicines, foods, or dyes taking any other weight loss medication;

· taking cyclosporine

- . taking any other medicines (including those not prescribed by your doctor);
- · taking any dietary supplements, including herbal products;
- · planning to become pregnant; or · anoravio or hulimic

This information will help you and your physician decide if the expected advantages of XENICAL are greater than any possible disadvantages.

How should I take XENICAL?

The incommended does is one 100 mg capacite by much with Siguid at each main meal that contains fail to our beat XXNO.EL in conjunction with a mility reduced cabolise diet up to 3 times a day. Each time you take XXNICAL, your meal should contain no more than all sold of the contains the con

You should use XENICAL together with a nutritionally balanced, mildly reduced-calorie diet that contains no more than about 30% of calories from fat. You should evenly divide your daily intake of fat, carbohydrates, and protein over 3 main meals.

You should try to follow a healthy eating plan such as the one developed by the America Heart Association. Following this eating plan will help you lose weight while decreasin some of the possible gastrointestinal effects you may experience while taking XENIGAL.

THE RECOMMENDED DAILY IE VOLID DAILY GRAMS OF FAT CALORIE LEVEL IS: (in a 30% fat diet) ARE: 1500 50 1600 1800 60

2000 Should I take a multivitamin with XENICAL?

XENICAL interferes with your body's absorption of some fat-soluble vitamins. Therefore, when you use XENICAL, you should take a daily multivitamin supplement that contains vitamins D. E. K. and beta-carotene. Take your multivitamin once a day at least 2 hours before or after taking XENICAL, such as at bedtime

Can I take XENICAL while taking other medications?

Be sure to discuss with your doctor all medications (including herbal products) you are currently taking, including medicines you can get without a prescription (over-the-counter), to determine if XENICAL can be taken in addition to these medications.

How long should I use XFNICAL? The use of XENICAL for more than 2 years has not been studied. You and your doctor should discuss how long you should use XENICAL.

What are the most common side effects of XENICAL?

Because XENICAL works by blocking the absorption of dietary fat, it is likely that you will experience some changes in bowel habits. These generally occur during the first weeks of treatment; however, they may continue throughout your use of XENICAL. These changes may include only spotting, gas with dischange, urgent need to go to the bathroom, ely or starty stocks, an oily discharge, increased number of bowel movements, and inability to control bowel movements Due to the presence of undigested fait, the oil seen in a bowel movement may be clear or have a coloration such as orange or brown.

These bowl changes are a natural effect of blocking the fat from being absorbed and indicate that XENCAL is working. They generally occur early in treatment, particularly after missis containing higher amounts of let than are recommended. These asymptoms are often temporary and may lessen or disappear as you continue treatment and keep to your recommended del of medials containing no more than about 30% fat. However, these side effects may occur in some individuals over a period of 6 months or longer.

If you are concerned about these or any other side effects you experience while taking XENICAL, talk to your doctor or pharmacist.

What lifestyle changes should I consider when taking XENICAL?

You must use XENICAL with a recommended mildly reduced-calorie diet. You should also follow a program of regular physical activity, such as walking. However, before you undertake any activity or exercise program, be sure to speak with your doctor or health care professional

How can I reduce dietary fat?

To help you get started on reducing the fat in your diet to around 30%, read the labels on all the foods you buy. You should avoid toods that contain more than 30% fat while you are taking XENICAL.

When eating meat, poultry or fish, limit your portion to 2 or 3 cunces (roughly the size
of a deck of cards). Choose lean cuts of meat and remove the skin from poultry. Fill up
your meal plate by including more grains, fruits, and vegetables.

· Replace whole-milk products with nonfat or 1% milk and nonfat, reduced-fat, or low-fat dairy items

 Cook with less lat. Use vegetable oil spray when cooking. Salad dre liems, and prepackaged, processed, and fast foods are usually high in fat. Use the low-or non-fat versions and/or out back on serving sizes.

When diring out, ask how foods are prepared and request that they be prepared with little or no added fat.



Pharmaceuticals

Roche Laboratories Inc. 340 Kingsland Street Nutley, New Jersey 07110-1199

BILL GATES' MONOPOLY



THE FINDINGS OF FACT

extreme remedies, they say, are a clear intrusion-a judge's breaking up a company, or forcing it to share trade secrets with its competitors. But the milder ones-such as stopping a corporation from engaging in certain anticompetitive actions-may even be worse. "You'd have a judge in effect as CEO, micromanaging every decision," warns Jeff Eisenach, president of the conservative Progress & Freedom Foundation. "It's the first step down the slippery slope to government regulation of the computer industry.

Supporters of antitrust law argue that decisions like Judge Jackson's actually strengthen the free market. The new economy-and America's unprecedented run of growth and prosperity-has been fueled to

a significant degree by small start-ups founded by entrepreneurs with big dreams. These are precisely the sort of companies that can be crushed most easily by a brutal monopo-When antitrust law works right, it can give these enterprising small firms room to grow, "There are a lot of companies that have for years operated in absolute terror of Microsoft," says Sun's Morris. The ruling, he predicts, will prevent "the dead hand of Microsoft from stifling competition

Well-executed antitrust lawsuits can energize broad areas of the economy. That's the lesson of the AT&T case. The Justice Department's suit against Ma Bell concluded in 1982 with a consent decree forcing it to spin off the seven regional Baby Bells. It wasn't a panacea, but it kicked off a process that dramatically increased competition and improved service. And the Baby Bells have carried their competition into new areas like cellular telephones and Internet access

If high-tech needs smart antitrust enforcement, that raises an even trickier question: Is the American legal system up to it? The wheels of justice have always ground slowly-and even today the courts have more in common with Dickens' Bleak House than with the World Wide Web. By the lightning-paced standards of the computer industry, the law is positively glacial. After Jackson is done with the case, the appeals could drag on for two more years. That's a lifetime in Silicon Valley.

Can the courts function on Internet time? The problem is particularly stark when it comes to crafting an effective remedy. Like every successful high-tech company. Microsoft is in constant flux. In the past year it has moved quickly to adapt to changing circumstances. In May it paid \$5 billion for a chunk of AT&T-thereby guaranteeing that Windows CE-powered set-top boxes will have an inside track on AT&T cable systems. It also invested \$600 million in Nextel Communications and bought a 30% stake in a British cable company. Even if Jackson gets a chance to



issue a remedial order, he will be aiming at a fast-moving target. It's not at all clear that he'll be able to hit it.

WHERE DOES THE CASE GO NOW? THE lawyers and the appeals courts will have their say. But ultimately, the most important actor in this drama will be Bill Gates. The Justice Department showcased just how central he was when it made the strategic decision to focus at the trial on his actions-and to make his video deposition and e-mails the public relations centerpiece of its case. Microsoft is Gates' company, and he'll decide how it responds to this latest challenge.

When Bill Gates was growing up, he and his family loved to play games, both intellectual and athletic. They were all competitive, but Bill most of all. "The play

was serious," his father recalled, "Winning mattered." For Gates, business is a game, and what makes it superfun for him is that it's superserious. He is a brilliant strategist with great bandwidth, as they say in Redmond, and he works hard to hire the brightest, most dedicated and most competitive associates. He created an atmosphere at Microsoft in which crushing the other guv was a crusade.

90

80

70

60

50

40

30

20

10

It was this Gatesean religion, this take-no-prisoners holy war, that got Microsoft in trouble with the antitrust division-and that runs as a leitmotif through Jackson's findings. But if Gates' character explains the past of this lawsuit, it may also foretell its future. Shortly after Gates hinted at settlement in his videotaped press release, he appeared at a press conference at Microsoft headquarters. This time he seemed more focused on winning-if not before Judge Jackson, then later.

"It's important to recognize

that today's filing is just one step in an ongoing legal process that has many steps remaining," Gates declared, Under questioning, he again professed to be interested in a settlementbut quickly veered off into a monologue about the importance of building "great software" and maintaining the freedom to innovate. If anyone in the audience was confused into thinking Gates was giving in. Microsoft general counsel Bill Neukom stepped up next to explain what his boss was really saying. No, the company had no intention of backing down. "We are in he said, "for the long haul."-Reported by David S. Jackson/ Los Angeles and Viveca

Novak, Elaine Shannon, Karen Tumulty and Adam Zagorin/ Washington

It dominates the market ...

Percentage of PCs and workstations shipped with a Microsoft product as their

| or in rich | y operating system | |
|------------|--|-------|
| 1997 | SECRETARIA DE LA COMPONIONI DE LA COMPON | 94.5% |
| 2001 | Proj. | 96.79 |

... as its stock shows

Microsoft stock price, monthly closes



Make sure my mother gets her faxes. Especially the one with my math homework.



WRESTLING NSCIFNCF



Wal-Mart wants to avoid controversy on its shelves, but consumers won't let it

By BILL SAPORITO BENTONVILLE

ALK INTO MOST ANY WAL-Mart in the U.S. and here are a few of the things you can buy: condoms, birth control pills, hunting rifles, "Western" style toy guns, the movie There's Something About Mary, the National Enquirer, cigarettes, the video game South Park, the hard-rocking Powerman 5000's hit Tonight the Stars Revolt. And here are a few of the things you can't buy: a "day-after" birth control kit, handguns, authentic-looking plastic guns, Plaubou, rolling papers, the movie South Park, the video game Grand Theft Auto and any number of rap CDs.

Inconsistent? Absolutely, and deliberately so. "We're a family store," says Wal-Mart CEO David Glass, and "we try to have something for everyone." And just as in real families, there is conflict about who gets what. Last week the company was pinned by a consumer who demanded that a World Wrestling Federation action doll

be vanked from the shelves because both the wrestler it depicted, Al Snow, and the doll carry a prop that looks like a woman's severed head

It was the latest in a series of controversies in which the company, by virtue of its enormous size and reach, has played an unwanted role as a sort of national conscience, discount division, Wal-Mart has been accused of being both censor and nanny, condemned as a promoter of demon rum and slave labor, and cited as both a friend and a foe of the environment. "We don't want to be America's moral conscience," says Don Soderquist, senior vice chairman. "The watchword for all of our people is 'Do what is right.' That's what we really preach and teach and we want, but there's so much gray.'

And wherever there's grav, black, as in ink, is not far behind. Earlier this year, Wal-Mart infuriated some women's groups when it declined to stock Preven, an emergency day-after contraception kit available by prescription. Antiabortion groups hailed the decision as one for their side. But Wal-Mart's rationale was simpler-perhaps too much so: its pharmacies don't stock every drug available: Preven was going to be a small seller, customers were not clamoring for it, and the item was pricey (\$25). "You can't carry everything. Sometimes you get credit for making a moral judgment when you're not." says Glass. Similarly, when Glass pulled handguns from the shelves in 1994, the company cited sales more than ethics, although he notes that by then there were more negatives in stocking handguns than positives.

Glass is certain that some of the books, videos and other products in the stores he would personally find offensive. He just doesn't know what they are, "When you have 100,000 unique skus," he says, using the retailer's term for an itema stock keeping unit-"something is going to irritate somebody.

That would be, for instance, Kevin Clarke, a mild-mannered carpet salesman from Mentor. Ohio. and a loyal Wal-Mart customer, who went ballistic after his son bought a CD by a band named Godsmack that he thought God-awful, particularly a ditty called Voodoo, which seemed to be about

WHAT'S ON-AND NOT ON-WAL-MART'S SHOPPING LIST

MAGAZINES GUNS

Handguns were booted in 1994. Sales were insigni cant. The publicity wasn SUT ... It sells hunti rifles, part of a strate

gy to create a domi nant sporting-goods department for guys o adult, or rock tit



Stocks Top 100 hits, except for "stickered" CDs. Previews lyrics. UT ... Bands will change lyrics to get in. Customer are ever vigilant

MUSIC





Pulled this World Wrestling Federation Road Rage doll aft charges that the character, Al Sn

ted violence against women . Still has Stone Cold Steve Austin and others. No complaints.

suicide. Wal-Mart has long had a policy of banning so-called stickered CDs, those carrying a warning label that the content might not be suitable for children. But Godsmack was stickerless, so Wal-Mart stocked it. until Clarke hollered.

The music industry doesn't like Wal-Mart's policy, muttering under its collective breath about censorship and artistic freedom, but it won't buck the system. That's because Wal-Mart's reach is enormous, representing 10% to 15% of all U.S. CD sales. "It's very difficult to have a No. 1" without Wal-Mart, says a record-company executive. That's why even the biggest, baddest acts-Nirvana, Snoop Dogg-often clean up their acts to play Wal-Mart. But even that kind of screen isn't enough for parents such as Clarke, who hold

Wal-Mart accountable for everything that ends up on the shelves: "They tout a policy that their stores are a safe haven, but they didn't honor it.

Wal-Mart has a clearly articulated view of its role in society and the economy-to be an "agent" for the consumer. The company views its job as finding out exactly what folks want and getting those products into the stores at the lowest possible cost. It's a strategy that has worked superbly. Wal-Mart earned \$4.4 billion last year on sales of \$139 billion. It serves 90 million to 100 million customers each week. So while Wal-Mart is a conservative company born of the rural South, it hasn't let that get in the way of some basic considerations of commerce. Years ago, church leaders were unhappy, and unavailing, when the company began to open its stores on Sundays. The customers, not any other authority, would be obeyed.

This kind of practical morality operates on a larger scale too. Take the sale of alcoholic beverages. Wal-Mart does not sell beer and wine in its traditional discount stores. Yet if you walk into many Wal-Mart supercenters, stores as big as 220,000 sq. ft. that combine a supermarket with a traditional Wal-Mart, you'll find plenty of Budweiser to put in the coolers being sold in sporting goods. Wine and beer are also sold in Sam's Clubs and in the company's new chain of downsized Neighborhood Markets, a.k.a. "small marts.

Why the distinction? Wal-Mart executives attribute the decision to the customers, who say they expect to be able to buy beer and wine in supercenters just as they do at competitors' stores of a similar type. Yet booze will remain verboten in fuddy-duddy old Wal-Mart discount stores, Explains Glass; "What's the difference between selling in a supercenter and a Wal-Mart? I can't tell you I can give you a definite answer. But I can tell you that I have a rationale for it." Nevertheless, within the company and without, there was muttering that Sam-Wal-Mart's late founder, Sam Walton-wouldn't stand for such a thing, Wrong, says Glass, Sam knew better than to buck the customers.

Hence, Wal-Mart is well stocked in inconsistencies. South Park, the cartoon television series and recent movie, features a funny but foulmouthed cast of characters and an infinite collection of toilet jokes. The South Park video game got to the shelves but not the film. Reason: Wal-Mart's game buyer figured that customers who purchase it are already familiar with the characters. The video buyer, on the other hand, believed that customers associate animated films with movies such as Bambi and not with Cartman and his profane pals. (No doubt the boys would have joyously killed and consumed Bambi.)

In Wal-Mart's world, there is accounting for taste. For instance, the video section stocks the risque comedy There's Something About Mary. And there's something in it that more than a few folks would find objectionable. Says movie buyer

Eddie Tutt: "It's pretty crude, but [the movie] did \$175 million in sales, which kind of tells you that most of the public looked at it and probably felt good about it." Which tells Tutt that unlike, say,

CONTRACEPTION

ALCOHOL

pany gets an early k at all games but it's not fussy







Howard Stern's crude movie, Private Parts, which Wal-Mart did not carry, Maru will light up the cash registers

Yet Wal-Mart customers are not of one mind on some of society's more complicated matters, as it learned with Preven. The primary ingredient in Preven is ethinyl estradiol/levonorgestrel-the same as in birth control pills-given in a high dose. The package also contains a pregnancy test. Although Wal-Mart wouldn't stock Preven. it has always sold birth control pills

Earlier this year, Planned Parenthood sent women to Wal-Mart stores with "emergency" prescriptions for birth control pills, not Preven by name. A few pharmacists refused to fill them, some apparently under the false impression that these drugs will terminate a pregnancy, as op-

posed to preventing one

Planned Parenthood pressed the company for a clarification on its pharmacy policy. Wal-Mart then sent a directive to each of its pharmacists requiring them to fulfill any emergency prescription, which is consistent with the American Pharmaceutical Association's code of ethics. Any pharmacist whose personal beliefs prevented him from filling such a prescription must find someone who will. So dayafter contraception is available, even if, for business reasons. Preven is not. "We don't care what their motivation is," says Gloria Feldt, president of Planned Parenthood, who gives the company good marks for its responsiveness. "Our concern is that women can get emergency

The Preven controversy, among others, has prompted Wal-Mart to reconsider some of its laissez-faire policies. The company recently established an ethics committee, to which buyers and other Wal-Mart employees can refer any knotty issue. As Wal-Mart continues to grow internationally, the committee will no doubt get busier. Certainly the medical-ethics front will get murkier. "We are only at the tip of the iceberg," says Soderquist. "There will be lots of issues that will come up: suicide pills, genetic engineering. Can they prescribe pills that alter the genes?

And even before we get there, the nation's biggest shopkeeper will be less able to stick to its preferred role as an agnostic buyer for the masses. There's a world full of outraged parents, students, environmentalists, activists, politicians and stockholders complaining with equal fervor about the silly and the serious. Savs Glass: "The public in general becomes a little harder to serve all the time. But you have to respond to that." In other words, Wal-Mart is no longer a free agent. -With reporting by

Dictators' Savings & Loan

Investigators fault Citigroup's private bankers

ITIGROUP'S SPECIALIZED PRIVATE banking division, which has 40,000 clients, each holding more than \$3 million in assets, has produced a wealth of headaches in recent years. And this week's migraine could be especially severe for John Reed, Citigroup's co-chairman. He's being hauled before the Senate's Permanent Subcommittee on Investigations to explain the bank's oversight of accounts controlled by a gallery of international reprobates and dictators. All kept tidy sums in Citi vaults; some of it was rightfully theirs.

A report prepared by subcommittee

not occur overnight, and in retrospect, one could take issue with whether they hap pened fast enough. They didn't happen fast enough to pre

vent Ali Asif Zardari from dumping million of dollars into Citi accounts. The husband o Benazir Bhutto, a former Prime Minister o Pakistan, Zardari faced corruption allega tions. In fact, the report says, Reed was ad vised by bank staff to "stay away from him. But a year later, Citi opened three account for him. According to the report, when Reed finally learned of the Zardari ac counts, Reed "thought the account office

must have been 'an idiot

Some of Citi's other private clients included two sons of Nige ria's recently deceased dictator General Sani Abacha. Shortly afte the general's demise last year, hi wife was stopped as she tried to leave the country with 35 or so suit cases bulging with foreign currency According to the report, with Aba cha gone and Nigeria searching fo money he allegedly stole, his son urgently began to shift \$39 million among various Citi accounts-witl no opposition from the bank. Then there was Omar Bongo, an

other former client, who has been the President of the oil-rich Wes African nation of Gabon since 1967 When Citi belatedly got around to working up his customer profile, offi cials were at a loss to explain the ori gin of more than \$100 million held in Bongo's accounts. Then a helpfu Bongo subordinate told the bank tha the President regularly receive 8.5% of the country's budget as an al lowance. Bank officials accepted thi explanation, although no such provi sion existed in Gabon's budget.

Citi is now implementing wha is probably one of the most aggressive anti money-laundering programs in the U.S banking industry. But its past misstep could lead to a tightening of money laundering statutes on Capitol Hill. The company is taking no chances and ha hired Boyden Gray, White House counse in the Bush Administration, to keep legis lators from getting too busy. Gray sent : letter to the Senate subcommittee arguing that it lacked jurisdiction to investigate. second letter pleaded that Reed should no have to testify. Both requests were quickly denied. -By Adam Zagorin/Washington



Democrats and obtained by TIME says the private bank repeatedly broke many of its own rules in handling the cash of these depositors, and was not too particular in determining whether funds coming in were legally obtained. Says Senator Carl Levin: "We cannot condemn corruption overseas and then tolerate U.S. banks' making fortunes managing that same money.

Yet Reed did not shake up the private bank, say investigators, until after being warned by a Citigroup board member. Says Reed in a statement prepared to deliver to Senators this week: "Changes did

David E. Thigpen



L ke y ur b ain, the n w L nd Rov r autom tie lly adj sts to anyth ng.

Introducing the most technologically advanced Land Rover ever.

When it came to creating the all-new Discovery Series II, we didn't leave anything out.

thing out.

Besides being completely reengineered and totally redesigned, it comes equipped with technological innovations not found in other SUVs. Like the newly available Active Cornering Enhancement. A feature that uses computer software and an

advanced hydraulic system to create an amazingly un-SUV-like ride. Suffice it to say that there's not a more streetwise 4x4.

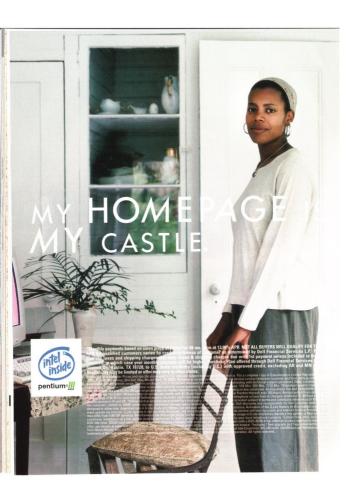


And thanks to four-wheel electronic traction control, all-terrain ABS, and permanent four-wheel drive, there's almost no off-road problem it can't solve.

There are even side impact beams and a rugged 14-gauge steel chassis. So why not call 1-800-FINE 4WD or visit us at www.Best4x4.LandRover.com?

With a starting MSRP of \$34,775*, there's one thing we suspect you won't be doing. Thinking twice.

ways use your seatbelts. SRS/airbags alone do not provide sufficient protection





DELL® DIMENSION® XPS T500

- # 64MB SDRAM at 100MHz

- 20MB Online Backup"
- \$1499 As low as \$41,000., for 48 Mos.
- G.Lite + V.90 56K** Modem

Your kingdom will be vast with a full year of Dellnet™ Internet Access Service™ available with Dimension® PCs. Log on to Dellnet.com and create your own website in just minutes. Experienced or novice, you'll be taking command of powerful new directions for your computer. From posting a family picture, to displaying your latest and greatest ideas for a better universe. Plus, we include a web page creation tool with 12MB of homepage storage space. Which means if you can dream it, you can display it. It's one more benefit of the Dell4me total ownership experience. A complete resource for products and services that make it easy for you to get the most out of technology.

DELL4me

YOUR THOUGHTS EXACTLY.

NEW DELL® DIMENSION® XPS T700r

- 128MB SDRAM at 100MHz ■ 13 6GR* Ultra ATA Hard Drive (7200 RPM)
- 17* (16.0* viewable, .28dp) M770 Monitor
- NEW 32MB NVIDIA TNT2 M64 AGP Graphics
- . NEW 48X Max* Variable CD-ROM Drive . NEW SB Live! Value Digital with MusicMatch* Jukebox
- Enhanced Version**
- Altec Lansing ACS-340 Speakers with Subwoofer ■ 3Com* V.90 56K" PCI Telephony WinModem
- NEW 1-Year DelInet" Internet Access" with 20MB Online Backup"

\$2399 Se-VALUE CODE 78882-601123 Dell* Recommended Upgrade:

- NEW 8X Max* Variable DVD-ROM Drive with FREE DVD Movie Offer
- Sony 4x/2x/24x CD-RW Drive
- NEW Harman Kardon HK-595 Surround Sound Speakers with Subwoofer Add \$319 E+VALUE CODE: 78882-501127

DELLO DIMENSIONO 14000

- 32MB SDRAM at 100MHz
- . 4.3GB Ultra ATA Hard Drive NEW 15* (13.8* viewable) E550 Monito
- Intel® 3D AGP Graphics
- . 40X Max⁴ Variable CD-ROM Drive
- SoundBlaster 64V PCI Sound Card
- harman/kardon HK-195 Speakers
- . NEW 1-Year Delinet" Internet Access" with 20MB Online Backunth

\$899 Se-VALUE CODE:70082-801108

- Dell* Recommended Upgrade: ■ 64MB SDRAM at 100MHz
- 6.4GB' Ultra ATA Hard Drive
- 17* (16.0" viewable, _28dp) M770 Monitor Add \$159 E • VALUE CODE: 78882-501110

Dimension® systems include: Keyboard ■ Mouse ■ MS® Windows® 98, SE ■ McAfee VirusScan 4.02 ■ 3.5" Floppy ■ MS* Works Suite 99 Software ■ 3-Year Limited Warranty* ■ 1-Year At-Home Service*

1.800.847.4063 MON-SUN: 7A-HPCT





WITH OVER 9,000 NAPA AUTOCARE CENTERS NATIONWIDE, IT'S LIKE TAKING A CERTIFIED TECHNICIAN WITH YOU WHEREVER YOU GO.



With over 9000 NAPA AutoCare Centers nationwide, you'll find quality NAPA parts and ASE-certified technicians just about everywhere you go. Theyre the best in the business. Which is why they're backed with a 6-month/0000-mile *Peace Of Mind*

warranty covering parts and labor. Call 1-800-LET-NAPA, an you'll see that no matter where you go to get away from it all, you'll never have to

WORST OF TIMES

In Los Angeles, a newsroom erupts over a business-side gaffe

By CATHY BOOTH LOS ANGELES



WORD SWEPT OUICKLY around the newsroom of the Los Angeles Times by interoffice e-mail. Otis Chandler, the former publisher who shepherded the paper to nine Pulitzer Prizes,

was back-in spirit if not in fact. Chandler, who retired as publisher in 1980, sent his message directly to reporters, to the dismay of the newspaper's management. Read aloud as more than 100 staff members gathered in the newsroom, his words were stunningly direct. His successors, he said, had been "unbelievably stupid" and caused "the most serious single threat to the future" of the paper his family had bought in 1882. People gasped in surprise, then applauded as the shock wore off. Said a veteran reporter: "It was like a thunderbolt from Zeus

What prompted Chandler's outburst was a special issue of the paper's Sunday magazine on Oct. 10, dedicated to the new Staples Center sports arena in downtown L.A., home to the Lakers, Clippers and Kings. Such special issues are common these days, as newspapers and magazines look for ways to attract advertisers, and it was a financial windfall for the Times. generating a record \$2 million in ad rev-

enue. But as one of the arena's 10 "founding partners," the paper had agreed to share the issue's ad revenue with the Staples Center without telling its reporters or readers about the fiscal arrangement. To give the subject of the paper's journalism a share in revenues seemed like a dangerous compromise of the paper's objectivity. Reporter Jim Newton, whose beat includes Mayor Richard Riordan's office, explains in layman's terms, "If I had a financial arrangement with Mayor Riordan and wrote about him, I'd be fired It's a conflict of interest.

In response to a torrent of protest from





e Stanles Center Could Do for L.A.

reporters and editors, publisher Kathryn Downing, 46, who stepped into the job last June, made an extraordinary-some called it "abject"-apology. After taking questions at a two-hour staff meeting on Oct. 28, she admitted that she and her staff had failed to understand the ethics involved. "It was the angriest, most confrontational meeting I've ever seen at the paper in my 31 years, says David Shaw, the paper's media re-porter. "People felt betrayed, embarrassed, ashamed, angry. What happened was wrong. It's Journalism 101." Shaw will get to draw lessons in print: he has been assigned to write an investigative story for the paper on the episode.

Downing, meanwhile, canceled all future revenue-sharing deals with Staples, promised to review all contracts with advertisers, and ordered up "awareness training" for the ad side. Yet in an interview with TIME last Thursday, some defensiveness seemed to be creeping back. She cited a recent Boston Globe report pointing out that promotional ties and revenue sharing are becoming more widespread at newspapers. "It makes me feel better to know it's a common industry practice, says Downing, "What I did was unfortunate. It was a mistake. I feel badly about the cloud it has put-for a little while-over the L.A. Times, but I feel great that the editorial integrity of the issue is intact.'

Fears about editorial integrity have been Topic A at the Times since 1997, when Mark Willes, 58, the former General Mills cereal executive, became publisher and vowed to take a "bazooka" to the wall dividing "church" and "state"-the editorial

operations and the business side. While journalists quaked, business types argued that it was a needed dose of cold realism for a paper whose profits had dropped and daily circulation had slipped from a peak of 1.24 million in 1991 to 1.1 million. Since Willes gave up the publisher's job to become chairman of Times Mirror Co. earlier this year, circulation remains stalled, but operating profits grew by double digits in the third quarter. While admitting a mistake on the

Staples relationship, Willes backed Downing and defended his own efforts to "make sure the paper stays strong and vital."

For all the newsroom drama, the Irmae remains one of America's top newspapers. While the paper seemed to sag during the past decade, it has regained some bite under the tutelage of foreign correspondent who became editor in 1997. The paper often beat its Washington rivals in covering campaignfinance abuses last year, does solid coverage of Hollywood business, and is in the middle of a hard-hitting series on police remains lightweight, the solids. therein the contract of the contract

leaning Book Review is winning raves. Yet Park's reputation was trainshed by the Staples Center controversy. Reporters were troubled by his initial refusal to investigate the magazine deal. Parks says the changed his mind. Journalism watch-dogs see the incident as a cautionary tale-People coming into publishing from other businesses just don't get the perishable nature of editorial credibility," says of publishing the properties of the prop

The troubles are not over. Downing further rankled Times journalists, already reeling from editorial cutbacks, when she called the newsroom a "velvet offin," implying that more deadwood needed to be eliminated. When several editors were later chastised for letting Chandler's note be read to the open newsroom, some Times journalists talked of staging a one-day bytine strike. "Downing is public enemy No. 1," said a reporter. "There's a bloodlust in the newsroom." Which probably means there will be more juicy head-lines about the unsettled Times.

** EXCLUSIVE! NEW EXEC GRABS NO. 3; JONBENET IN DANGER! **

ALIENS TAKE OVER THE TABLOIDS!

AST WEEK'S NEWS SHOULD have set press watchdogs vipping and gnashing. American Media, the company that already owns the National Enquirer and the Star, the two top-selling supermarket tabloids in the U.S. announced that it would pay \$105 million to buy the Globe. the third biggest. The deal would also give American Media ownership of other Globe titles, including the Sun and the National Examiner. putting nearly all of America's tabloid gossip under one corporate umbrella. This raises big journalistic issues: Are the heady days when the tabs fought for JonBenet Ramsey and Prince William exclusives about to end in polite cooperation? Will tabloid journalism ever be guilty fun again?

David Pecker, the former chief of Hachette Filipacch ic felle. (Elle. George) who became president and Cao of American Media in May, vows that the Globe acquisition will actually lead to a greater diversity among the big three tabloids. After he and his partners, including ex-Deputy Treasury Segor Almery Roger Almery Roger Almery Roger Almer Segor Segor and Canada and Can

circulation for five years. (The Enquirer, the Star and their wacky sibling, Weekly World News, sell a combined 4.4 million copies weekly, down 35% since 1994.) One reason, he contends, is that "the Enquirer and the Star were really competing against each other."

Pecker, 48, a harddriving executive, began by spending \$5 million to redesign the Enquirer and the Star. He set out to soften stories with a harder edge and to reposition the tabloids as rivals, for both readers and advertisers, of mainstream publications like PEOPLE (which, like TIME, is published by Time Inc.), Casual headline scanners in grocery check-out lines may not have noticed the difference yet, but Pecker claims it exists "If there's a Hollywood scandal the investigative portion will be done by the National Enquirer. The impact on celebrities, on

their careers, that will be done by the Star."

What then are Pecker's plans for the Globe, given its reputation as the naughtiest and most ethically challenged of the big three tabloids? (It was the Globe that set up Frank Gifford's hotel tryst with a former airline attendant, prompting a censorious New York Times op-ed piece by Enquirer editor Steve Coz.) Pecker says the Globe will "ab-

TRIPLE CROWN: Pecker wants his publications to get respect solutely not" null such a stuni

asolutely not" pull such a stunt again. Still, he says, "we're going to cover the spice and the controversy of the story. It's going to really be, shall I say,

the unvarnished story."

To which the dedicated Globe reader may respond, "Uh-oh." Pecker seems deter-

mined to do to tabloids what Disney did to New York City's Times Square—i.e., clean things up for family consumption. Since tabloid-type stories now crop up so frequently in mainstream print and on TV, Pecker wants the real tabloids to get

more respect—and a bigger share of the action. "Right now only 8% of our revenue is advertising," he says. "I think there's an opportunity to get it up to 15% to 20%." To lure upscale advertisers, Pecker has swallowed a weekly loss of \$100,000 by banning those blurths hawking psychic healers, herbal remedies and the like in

the Enquirer and the Star.
Also vanishing are the shock-value headlines that the old Enquirer once made infamous. Compared with "KILLS PAL AND EATS PIECES OF HIS FIESH." re-

cent efforts like "DEMITO".

veno" seem a little pallid. And when a Star staffer member was fired recently for getting into a fracas with the LA. police while pursuing a story, tabloid veterans shuddered. Not so long ago, the reporter might have been given a bonus. —By Paul Gray. Reported by Andrea SachiNew York

0

THE WWW.EBIX.COM ROAD TO INSURANCE IS NOW OPEN

LIFE>HOME>AUTO>BUSINESS

INTERNET INSURANCE EXCHANGE

•

>No detours.

No dead ends.

And no more pounding the pavement

looking for the right insurance.

Just cruise on o ebix.com.

Here, you'll get quotes from tons of real live agents.

All handled electronically.

With no phone calls.

No office visits. And to hassles.

So, what are you waiting for?

Put ebix in the driver's seat.

Then sit back, and relax>

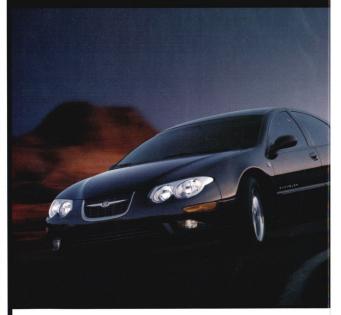


nsurance was never like this before!



Enabled E-Serv

Even cold rolled steel can



Most horsepower of any sports sedan in its class. Widest stance in its class. High-performance ABS* Power heated front seats. Two-driver memory system for driver's seat, radio and mirrors. Driver-interactive AutoStick® transmission.

\$29,690.** fully equipped. For more information, call 1.800.CHRYSLER or visit our Web site at www.chrysler.com.

have a heart and soul.





Presenting a car that has been literally bred for performance: the Chrysler 300M. A truly modern sports sedan descended directly from what many consider to be the original muscle car, the famed 1955 Chrysler C-300. The same inspiration that fueled the legendary 300-letter series of yesteryear powers the 300M of today, with help from the most horsepower of any sports sedan in its class, along with its precise handling. While a 253 horsepower multi-valve engine lies beneath the 300M's aggressively sculpted steel hood, 45 years' worth of passion for pushing the envelope constitute its soul.



ENGINEERED TO BE GREAT CARS CHRYSLER 300N



Scratch and Sniff.



HEALTH

HOLY OWNED

Is it fair for a Catholic hospital to impose its morals on patients?

By NADYA LABI

INA CAMPOS, 34, DIDN'T INTEND TO heed the biblical injunction to be fruitful and multiply. It just kind of happened. She was raised a Roman Catholic, but gave little thought to the Good Book when she had her first child at 17. Before long, though, she joined a gang and had fallen into the habit of having babies. She has eight kids and another due any day. "I didn't know a lot about birth control." Campos says. She has since studied her options and decided on a tubal ligation: a common procedure, usually performed after delivery, that permanently prevents pregnancy. "It has taken me since I was 17 to get off welfare and get a good job," says Campos, who has just left her public health counseling job in Gilroy, Calif., to prepare for the birth. "I love my children, but nine is way more than enough

The hospital that serves her town of 40,000 apparently disagrees. Since October, not a single tubal ligation has been performed at the hospital—and Campos has been warned not to expect one. That is a dramatic change from last year, when more than 400 tubb ligations were performed at South Valley Hospital. In fact, and the source of the source

Number of mergers between the control of the contro

DOING GOD'S WORK: A woman helps a patien at a Catholic hospital in New York City

figured hospital to abide by the Ethical and Religious Directives for Catholic Health Care Services, a set of 70 regulations issued by Roman Catholic bishops in 1994.

In keeping with Vatican policy, the directives proscribe abortion and a host of reproductive services, including birth control, morning-after pills and sterilization. We can't say we're opposed to abortion as a profound human evil and then go out and build an abortion clinic, says Father and the carried of the carried with the catholic Health Associations with the Catholic Health Associations with the catholic the U.S. "We can't be other than who we are."

So just who are these caregivers? Catholic health services have historically reached out to underserved communities, aggressively promoting immunization programs and sometimes even building lowincome housing, considered fundamental to good health. Ten percent of the nation's 4500 heapthis for including long-term and 4500 heapthis for including long-term and the control of t

Eight of the nation's 13 largest healthcases systems are Catholic, according to Catholics for a Free Choice, an advocacy group critical of the church's stance on reproductive issues. There were some 120 mergers between Catholic and non-Catholic institutions from 1994 to 1998, and crpsc estimates that reproductive health care was reduced or eliminated in half those cases.

Such unions are awkward, certainly, but most survive through the messy art of compromise. The first line of negotiation is the local bishop, who has the power to interpret the directives. For example, bishops disagree about whether Ovral, an emergency contraceptive drug for rape victims. induces abortion. At St. Louise, staff members will not give Ovral directly to rape victims, but they will allow a separate emergency- response unit to administer the drug on the premises. A similar kind of wiggle room is offered under mergers done according to the "community model." In that case, a Catholic hospital will join another institution and essentially tolerate forbidden practices in an area kept physically and administratively separate. That's how it works in Detroit, where a hospital has designated its top floor as a discrete facility that offers full reproductive services.

Many of Gilroy's residents hope to reach a similar accommodation with their reinvented hospital. The town's five obstetrician-gynecologists sent a letter to the local newspaper asserting that it is "unconscionable, un-Christian, un-Catholic and unwise to deny settilization services to a community." To be fair, women can travel to another hospital for such services. But the nearest one with comparable facilities as 3 miles away. That's a hardship for a population that is composed largely of poor another transportation. Beatles, women like Caterian control of the composed transportation. Beatles, women like Caterian transportation. Beatles, women like Caterian transportation. Beatles, women like Caterian the bally is on the way. 'I had my lust lidin 15 minutes,' she says. 'The doctor didn't even make it on time."

For now, St. Louise's owners are holding their ground. Carol Bayley, director of medical ethics for Catholic Healthcare West, argues that the deal was not a merger. "We've bought the building, and St. Louise, the surviving hospital, is taking over." But the hard-line stance could backfire. Last year in Manchester, N.H., the Catholic Medical Center, which had recently merged with another local hospital, refused to perform an emergency abortion on a woman in danger of prematurely delivering a 14-week fetus-even though her doctor had determined that she was at risk for a lethal infection. The incident generated so much outrage that the hospital with which it had merged sought and won a divorce.

"Patients, alreidy struggling with HMO gatekoepers, are facing a new level of interference from religious gatekoepers," says Loss Uttley, director of MergerWatch, an organization that campaigns against mergen and the same structure of the sam



NOT TO FEAR

While killings of workers by colleagues haven't changed much since six

the workplace

is safer overall, thanks to fewer

armed robberies







Seattle police remove the body of a

You're Safer At the Office

Despite all the recent shootings, workplace homicides are declining

UST ONE DAY AFTER A XEROX REPAIRman calmly walked into the company's Honolulu office and allegedly shot seven co-workers to death, the nightmare replayed itself in Seattle. This time the suspect was a camouflaged gunman in his 30s who fatally shot two men at a shipyard and then escaped. Both incidents-along with last July's trading-floor massacre in Atlanta, where an investor killed nine people before turning the gun on himself-attracted extensive live coverage on TV news channels. Anyone tuning in could be forgiven for thinking that the U.S. is in the grip of an epidemic of workplace homicides. Says Barry Glassner, author of The Culture of Fear: "You start wondering whether the person at the next desk has an Uzi.

But are these fears warranded? By every measure, the answer is no. With both homicides and accidental deaths steeply declining, the workplace is after than ever. You're twice as likely to get struck by lightning as to be murdered by a co-worker. While the number of homicides among co-workers in 1985 remained roughly the same as in 1983, the odds of being murdered by a colleague grown by 12 million since then. Workplace homicides of all types (whether by workers or strangers) have fallen from 1074 in 1983 to 709 in 1998—largely because of the drop in violent crimes like convenience-store robberies. And accidental deaths on the job are down as fewer Americans are employed in such dangerous occupations as mining and heavy manufacturing. Says Guy Toscano, a program manager for the U.S. Bureau of Labor Statistics: "Being at work is safer than being out in the general population."

The decline in workplace bomicides can be credited in part to bugh initiatives by companies after a string of postal-worker shootings in the early 90s. Most of these programs involve zero tolerance for threats are violence, require conflict resolution good colleagues and offer tips on what workers should do if they for threatment or attacked. Meanwhile, at gas stations and other retail conflict and conflict resolution and other threatment of the state of t

Yet even the best precautions can't rensure that tanged won't happen. Byan Uyesugi, the suspected guman in the Xerox shootings, underwent anger counseling in 1993 after threatening a supervisor. His border Dennis said Uyesugi selwid on warming signs right before the killings and 'want't uper about anything'. After the shooting, Uyesugi arbout anything' and wan't uper about anything' after the shooting, Uyesugi arbout supervisor was the shooting to the shooting the shoo

Witnesses to the Seattle shooting said they had never seen the gumnan before, but police chief Norm Stamper called it "addeliberate, calculated act." Area schools under lockdown were reopened the dayafer the shooting, but with the suspect still at large over the weekend, police urged residents to use extra caution. They were not, however, encouraged to stay home from work. —By Fora Tratsbowsky The equation is actually quite simple. Take your business to any of our over 400 Marriott hotels around the world including Renaissance,

and you'll earn 3 miles for every dollar spent-

MARRIOTT AND RENAISSANCE PRESENT THE NEW MATH FOR BUSINESS TRAVELERS.

more miles than anyone else can offer. And the possibilities are infinite because with our program, there's no limit on the number of miles Marriott Rewards* members can earn per stay, and they're redeemable with any of our 34 airline partners. And whether you choose miles or points, you'll always be rewarded. It all adds up to a free vacation faster. For more details or to join the hotel frequency Program of the Year," visit www.marriottrewards.com

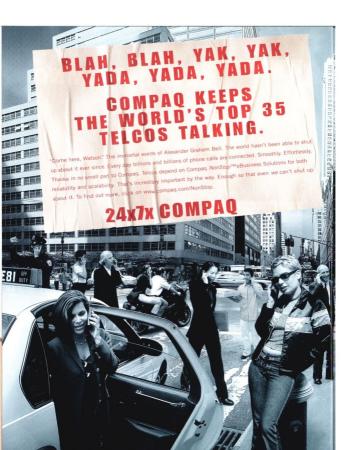


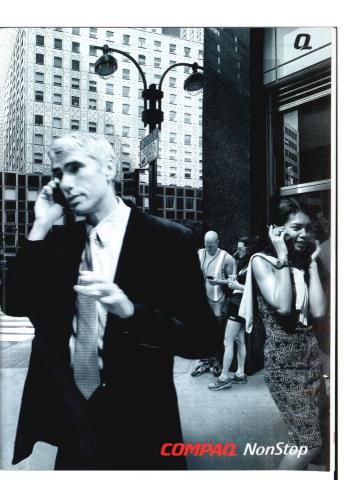
EFGHIJKLMNO





FOR RESERVATIONS, PLEASE CALL 1 800 789 2333 OR VISIT WWW.MARRIOTTHOTELS.COM OR WWW.RENAISSANCEHOTELS.COM





HENRY & MARY &

Is your marriage a little dull? The "polyamorists" say there's another way

By JOHN CLOUD

O GET TO THE HOME THAT April Divilbiss has shared with the two men she calls her husbands, you drive south on Interstate 55 from Memphis, Tenn., and cross the border into Mississippi. Then you double back along a little road that winds into a forlorn section of Memphis again. It's not just two states but several states of mind you end up traversing. That's because the family album under the TV in April's apartment contains snapshots not of a happy couple but of a devoted threesome. And baby makes four.

April and Shane Divilbiss, who work as a stay-at-home mom and computer technician, are legally married, but until recently Chris Littrell, a male nurse, lived with them too. No, the two guys don't go for each other; the triad tried a ménage à trois once but stopped because Chris thought it was icky. Instead, they lived as man and wife and man, with

April taking turns. Together they were raising April's toddler (from a previous relationship), earning a living and wondering how Shane could learn to manage his jeal-ousy when he heard Chris having sex with their wife. Despite the obvious difficulties, until about a year ago, they had formed an odd but functional family.

But now these three Southerners, all in their 20s, find themselves ittignatis in a legal mess and, consequently, martyrs of sorts for a fledgling movement. A year ago, a judge removed April's daughter Alana from the Divibiss-Littleth lome. The judge was acting on a petition from Alana's paternal grandmother arguing that the threesome's relationship revealed such 'depravity' that it could' endanger the morals or health' of the little girl, a sunshiney four-year-old who prizes her Barbies. The grandmother



HENRY TONEY AND MARY WOLF met Janet and Sasha Lessin at a Loving More potluck. They want to grow closer—as a foursome

'90s: It's a Group Thing

They want to grow closer—as a foursome took action after seeing the three discuss their lifestyle on an MTV program, Sex in the

More Americans than you might think are practicing what is commonly known as polygamy but what adherents prefer to call polygamory. I onlying more than one person simultaneously and—this is crucial—openly. No one has taken a survey on polyamory, but as with many fringe movements, it has grown on the Web. Ten years ago, there were maybe three support groups for polygam of the property of the prop

day there are perhaps

250 polyamory support groups, mostly on the Internet but some that meet for potluck suppers. Sure, most of them are in such expected precincts as Boston and Los Angeles, but there are also outposts like KanPoly, where polyamorous residents of Kansas can meet others like themselves and even download a "poly pride flag."

The poly community is rallying around Jaryil, Chris and Shane, whose see may provide the tale of injustice every move—ment needs. The case could well be the first of its kind; it's surely the first to debate explicitly the worthiness of poles as parents. The roots of the movement, however, reach jack to the communes of the mid-1500s and their flower-children descendants a feetury later. The poly family is usually I

JANET & ...



smaller than a commune and more committed than a swingers' groupthough polyamorists insist on the prerogative of each family to set its own rules about fidelity. as long as everyone is honest. Polies tend to be an exceedingly earnest bunch, and many describe what they practice as "responsible nonmonogamy." During recent Loving

a recent Loving
More conference, an
organizer pointedly
noted that "Loving
More does not mean
'f____more.'"

So what is it that polyamorists want? Until the Divillisis case, they had few political goals, and even now their mission is mostly social. Basically, they want to convince us that the politics of the heart doesn't have to be governed by a one-party system. 'If you are married, but you meet

someone in the office you fall in love with, what do you do?" asks Hill. Most of us have to give up someone. "But that's so painful. People destroy themselves, destroy their families over that. All I'm saying is, we have choices."

April, Chris and Shane found out the hard way. Chris served as Shane's best man at Shane and April's 1996 wedding. But Chris and April quickly bonded, and by January 1997, April knew she was in loveagain. It was tough to keep her feelings bottled up, and she didn't want to cheat, so she told Shane that she and Chris were in love. It was Valentine's Day.

Chris thought Shane would shoot him.

Instead, they went to a Waffle House for a listic." Still, if "polyamory is extremely long talk. Eventually, they returned to mature," she adds, "it is also extremely

April and announced that they wanted to try a live-in threesome. April says philosophically that she and Shane "just knew that if we didn't try this, we would have lost one of our best friends just because of modern stereotypes and jealousy and social conditioning." The arrangement was difficult but manageable. But the judge handling the grandmother's petition said one of the men had to move out before he would consider returning Alana. The case has dragged on for months. Divilbiss's lawyer Asa Hoke (whose fees are being paid with Loving More's help) hopes to persuade the court to change its mind since Chris has now moved. Hoke has also appealed the decision on constitutional grounds, arguing that parents should be able to raise their kids without undue interference.

Polies see such experiences as painful but transcendental, and not surprisingly,

there's a fair amount of New Age flimflam associated with the movement. But many adherents like Loving More leader Ryam Nearing prefer to dwell on science. "People are biologically poly," she asserts, noting that polyamory occurs even in societies that punish it by death. Polyamorists love the work of Helen Fisher, a Rutgers University anthropologist and author of Anatomy of Love. Fisher has written that only 16% of cultures on prescribe record actually monogamy; in most, polygamy is sought after by men as a sign of power. Fisher also completed a study of divorce in 62 societies, which revealed that people have a that polyamorists take from Fisher's work is that we aren't built for monogamy.

Fisher has a more complex view. She says we have conflicting evolutionary impulses: lust (to ensure progeny), attraction (to conserve mating energy for good catches) and attachment (to allow us to stay with someone at least long enough to raise a child through infancy—about four years). So these polyamory people are fascinations of the control of th

naive." Jealousy will never fade permanently, she says. Indeed, just about every polyamory website, meeting and publication is obsessed with curing jealousy. It is the polyamorists' worst enemy.

None of which means, necessarily, that practicing polyamory should be reason enough to lose custody of your child. In the Divilbiss case, four sets of independent, court-appointed experts concluded that Alana should be returned to her mother. They have also recommended counseling for everyone involved.

A social worker from New York State probably would be willing to provide it. She and her husband have been in another type of polyamorous relationship-what could also be called an "open marriage"-for 28 years. They have never lived with their other lovers, but they each have long-term relationships outside their marriage, which they say has remained healthy. Many friends still don't understand-"to them it's just adultery with chocolate sprinkles," says the 51-year-old husband. "But it's more, The couple have a son Matthew who's 21 and in college. Matthew thinks that what has happened to April, Chris and Shane is awful. "My experience with having 'extra' parents was quite positive," he wrote in a re-



remarkable tendency to split up after just four years. The implication said their relationship could harm April's daughter

suspect that his mother was having an affair. "To then find out that she was but that it was an approved activity was entirely a relief... It only seemed natural."

Matthew has had some problems because of his upbringing, however. "Having this kind of heritage makes my life a great deal more confusing" with respect to his own relationships, he wrote. "For most people, the relationship options are fairly constrained. For me, there are all these options that seem perfectly valid. Choosing between them is a task and a half."



KINGDOM OF LEAR

A new generation of hands-on museums mixes science and technology with the thrill of a theme park

By DANIEL S. LEVY COLUMBUS

HE YOUNG GIRL LAUGHS AND WAYSE
to the milling crowd as he pumps
the pedals of a unicycle with an
oversize counterweight fixed beneath. As she tools back and forth
along at thin cable strung 19 ft.
above the ground, her friends wait for a
counter weight as spin. Meanwhile they get
an impromptu physics lesson from a
guide on how the counterweight and
librium and prevent their friend from
tumbling over.

It's this heady mix of circus and educational extravegament that draw visitors to a spectacular new science center that opened last week in Columbus, Ohio. Called cost (Center of Science and Industy), the \$125 million facility is a jewel of innovation—a place that its president, former space-shuttle astroaut Kathyn Sullivan, says "persuades people that the words science, learning and fun actually do belong in the same sentence." The anredevelopment program, the complex occupies a 17-acre site along the Scioto River in a once blighted neighborhood that is

already brimming with new residential and retail buildings, renovated office struc-

tures and a National Hockey League arena. Designed by acclaimed Japanese architect Arata Isozaki, cosi is housed in a stark shell-like exterior that sits like a giant canoe across from downtown Columbus. Inside its purposely skewed interior walls (variously aligned to three different versions of north: true, magnetic and the local street grid's) are seven thematic areas called Learning Worlds. Within each, visitors are free to immerse themselves in scientific concepts that range from basic physics to advanced medicine, "One of the problems with all science centers is the 'Ping-Pong-ball effect,'" says Joseph Wisne, cosi's vice president for design and production. "Visitors literally bounce from



one interactive device to the next, pushing buttons to see what things do, as opposed to using them to engage their own sense of creativity, adventure and learning.

Combining interactivity with what Wisne calls "the emotional and contextual power of a theme park," COSI aims to leave visitors with a greater understanding of the concepts underpinning the science they have been entertained by. In the Gadgets Learning World, for example, visitors see Newtonian mechanics in action by shooting balls into a Rube Goldberg-like contraption in which they roll, fall and bounce according to fundamental laws set forth three centuries ago. Or they awaken to the subtleties of modern chaos theory by sending a set of gangly-armed pendulums into seemingly random gyrations. For lighter fare, they line up at the Gadget Café "lunch counter" to work with a smorgasbord of hinges, coffeepots and other items. Using screwdrivers, scissors and pliers from the utensil rack, they build such original toys as tabletop cars powered by mousetrap

Visitors to the grotto-like Ocean Learn-

ing World experience the mysteries of the sea. Wending their way through a dank cavern, they are suddenly plunged into an aquatic research center lined with industrial-steel walls and exposed pipes. There they can park themselves in a yellow submarine once used for deep-sea explo

ration or watch wet-suited guides equipped with scuba gear investigate a simulated shipwreck in an 85,000-

gal, tank.

Another cavern leads to the oceans of legend lorded over by a statue of the sea god Poseidon and rimmed with playful fish fountains. Here too the goal is to teach. While the sound of crashing waves forms a sonic backdrop and voices are heard reciting Moby Dick and Eskimo poetry, visitors learn about the ebb and flow of the tides by building castles in the sand and watching as water washes away their carefully constructed turrets.

cosi doesn't want to be a Jurassic science park where exhibits are trapped in amber. It plans to add displays about new scientific discoveries. Nor does it wish to cater solely to kiddies. Its Life Learning World, for instance, aims at older audiences with a triumvirate of rooms dedicated to the body, mind and spirit, Video monitors show surgical procedures, discuss breast and testicular cancer and even demonstrate how to do self-examinations for signs of these diseases. Poignantly, Life Learning World includes an exhibit about a car wreck in which a 16-year-old from New Hampshire died. One side displays computer re-creations of the accident, showing how terribly fragile life can be. The other side talks about the lost teenager, stressing the accident's tragic human impact.

For those seeking pure escapism, cosi offers the Adventure Learning World. In an amusement park right out of Indiana Iones. visitors meander through an abandoned jungle kingdom via byzantine passages and past buried skeletons. Along the way, idols sing out cryptic clues to guide the explorers to hidden treasures. Yet even here, cosi teaches by encouraging questioning, perseverance, reasoning and inspiration. Says Sullivan: "Education is the whole purpose for cosi." But it's a purpose this kingdom of science along the Scioto River sweetens with heavy doses of fun.

IN BRIEF

Boom Time for Sci-Tech Centers



luseum created in 1903 seum of Science and v and Philadelphia's Fran II S in the 1930s Science centers a giant leap forward, says alked on the moon and the ratorium in San Francisco and ti rio Science Centre in Toronto red in the hands-on era by invi umgoers to explore science by gropes, cranking levers and

ay sci-tech centers are pushing a center of the centers are pushing a center of the ce icing experience." They're getting gly complex scientifi s, "we help get the m

CIGNA Presents a Special Advertising Feature

THE POWER OF CARING

Tony Bennett's Artistry Benefits Charitable Causes

e g e n d a r y crooner Tony Bennett may have left his heart in San Francisco, but he has also given it wholeheartedly to worthy causes throughout more than half a century in show business.

In 1965, Bennett in profession and Ella Pitzer and Balla Pitzer ald battle cancer and diabetes, respectively, Bennett loined the fight

against those diseases. "No one should have to suffer that way," he says.

Also an accomplished pointer, Bennett exhibits his land-scapes, portraits and still lifes in galleries worldwide under his given name Benedetto. Each year he creates an original painting for the American Cancer Society's holiday card program. For information on the 1999 card, above. call 1-809-385-7289. He says the inspiration for the artwork is "my early childhood memories of the holidays, my favorite time of year." His participation has helped raise nearly \$1 million for research, education, advoacey and patient services.

Bemeth has donated other paintings for auction and has performed at American Cancer Society fund-raisers. Next May the organization will honor him with its Humanitarian Award. Holiday card program chairperson Ann Siegel says, "The best way to express how! I feel about Tony's involvement is to put it in the form of a letter." Dear Tony, you once told me your name, Benedetto, means "blessed one." You have blessed us all with your talents and heart, and I cannot find the



"My advice to anyone who has been fortunate to be successful is to take, but make sure you give back as well."

words to thank you enough.'"

Bennett's charitable interests also include the Juvenile
Diabetes Foundation, which gave him
its own Humanitarian Award in 1995.
JDF's Tony Bennett
Diabetes Research
Fund has raised more
than \$2.5 million.

In June Bennett attended JDF's first Children's Congress in Washington, during which 100 kids from around the country encouraged Congress to devote more money to research. He and actress Mary Tyler Moore also testified for

Moore also testified for increased funding before a Senate appropriations subcommittee (pictured; for more information, visit www.jdf.org).

"When you meet the parents of children who are battling this disease, it would take a heart of stone to turn and say, 'I can't help out,'" says Bennett, whose grandson has diabetes.

At age 73 the eight-time Grammy Award winner continues to add to his vast musical library—he released his 99th album in September—and he still wows 'em in concert. He also remains as passionate today about his charitable endeavors as he was before many of his current fans were born.

"You can hit it big in America, make lots of money and have lots of success," Bennett says, "but if you do it without integrity, that is a very empty experience. My advice to anyone who has been fortunate to be successful is to take, but make sure you give back as well." — E.J. McGresor

For additional information or to make a contribution, call the American Cancer Society at (800) ACS-2345, contact your local chapter or visit www.cancer.org.





SCIENCE

The Fly with 100 Eyes

Scientists are puzzled by the peepers of a tiny parasite

By LEON JAROFF

OR ALL THEIR BRIEF LIVES. THE FEMALES of one species of twisted-wing insects called Xenos peckii live inside common paper wasps, feeding on their hosts' innards. Sightless and flightless, these tiny parasites exist only to be impregnated. The luckier males mature inside the wasps, emerge at adulthood and fly away, using their olfactory sense and their eyes to find and mate with a female inside another wasp.

But, oh, what eyes! Peering through a microscope at a twisted-wing male. Cornell neurobiologists Elke Buschbeck, Birgit Ehmer and Ron Hoy were struck by the unusually large lens facets in X. peckii's eves. The compound eves of most insects have hundreds of much smaller facets. Each focuses on a handful of photo receptors and produces only a single point in the insect's visual field. But the researchers, reporting last week in the journal Science, found that each of X. peckii's 100 evelets is really a complete eye with its own retina, consisting of some 100 receptors, that samples a "chunk" of the visual field. These neighboring chunks, when combined in the insect's brain, produce an image with exceptionally high resolution.

While this clever visual mechanism seems unique among contemporary creatures, a similar one existed in another, more ancient species: the segmented trilobites, which became extinct 230 million years ago

X. peckii needs excellent vision in order to prevent its own extinction. "Sex pheromones from females probably help males locate the general neighborhood of a wasp," says Ehmer. But the male, who lives less than 6 hrs. after taking flight, must rely on his eyesight to zero in quickly on that wasp and its female parasite so he can perpetuate his species before he

Why did evolution create such an odd

The Nose Knows **Left from Right**

Each nostril, it turns out, detects different smells

EW OF US ARE EVER AWARE OF IT, BUT one nostril is always pulling in a tiny bit more air than the other, the result of minute swelling in the nasal lining that switches from one side to the other every few hours. The phenomenon has seemed to be little more than an anatomical curiosity. But a team of researchers based in the

U.S. and Israel has shown otherwise. From animal studies, the scientists knew that some odors are detected more easily when they're flowing past nasal tissue quickly, and others when they're moving slowly. So the researchers tested human subjects with a mix of two chemicals, asking them to sniff through one nostril. then the other. Sure enough, as reported



in last week's issue of Nature, the sniffers thought they were smelling different mixtures when they were really just getting a different olfactory take on a single mixture.

system? Perhaps, the scientists theorize, to give humans the best possible chance to pick up all the odors around them-a sort of stereo smelling that could have boosted the odds of finding food or sniffing out enemies -By Michael D. Lemonick

A Dinosaur with Altitude

f you thought all the really big dinosaurs had long since been found, think again. Paleontologists digging in Oklahoma have uncovered bones from the tallest dinosaur ever. Judging from its 5-ft.-long vertebrae, scientists estimate that the monster's neck alone stretched an incredible 40 ft. Fortunately for other

dinos that walked the

years B.C., this giant was a vegetarian and probably snacked on pine needles and ferns. It was similar in size and overall shape to the beast most people still think of-despite a highly unpopular renaming a few years ago-as Brontosaurus. The University of

paleontologist

earth in about 110 million

have named it, aptly, Sauroposeidon, after the Greek sea god. Poseidon was also in charge of earthquakes, and it's cle that every step this gargantuan creature to must have been literally

who found the new species



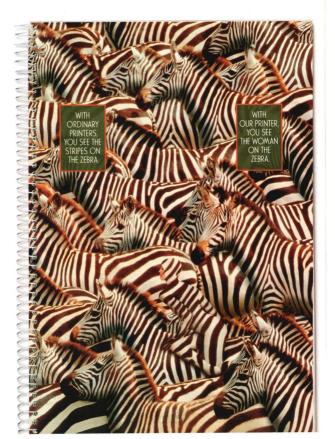
TECH STOCK INDEXES. START-UP IPOS.

REMEMBER WHEN PEOPLE TALKED ABOUT THEIR

CHILDREN AT COCKTAIL PARTIES?

Welcome to the Fra of DayTrading. The era of unatching the Money Channel 24 hours a day. The era in unifor) people buy and self abourdly valutile stacks they known mething about. The goal? Instant unablib. The price? No life, Now, uncloses to Netstack Direct. We're only interested in unif-established, place-tips comparies that are the backbone of American commerce. Companies you don't. New to skeep an eye on 24 hours a day, Companies you can invest to directly, untils fuller or no feets.

**This is at Netstack.com. We premise. Generoling usuality were the Interest has never been this unsuccipition, nestsock.com



YOU'VE GOT TO SEE IT IN **EPSON** COLOR.



She's incredibly well camouflaged, but you can spot her. Unmistakably. And the company responsible for this sales report knew you would. Because the printer they created it on in its entirety — text and all — was an Epson. One with such acute attention to detail that, even with images as challenging as this, absolutely nothing gets lost in translation. So always, just as you see here, every color and shade is realized. Every nuance is captured. And as you'll discover, when it comes to printers, every stripe is earned.

THE ONLY PRINTERS WITH EVERYTHING YOU NEED FOR ALL THE DETAIL YOU WANT.

To capture the world's most brilliant images, only Epson* color ink jet printers have the PerfectPicture* Imaging System for: 1440 x 720 dpi • Micro Piezo* technology, for a cleaner, smaller droplet — as small as 3 picoliters • Fast print speeds — up to 12 PPM black/no PPM color • Quick-drying inks • PC/Mac/USB compatibility. And remember, only Epson supplies guarantee Epson quality. For more information, call +800-GO-EPSON or visit wavespon.com.



pson Stylus Color Ink Jet Printers heer brilliance starting at \$129.

*\$129 on the EPSON Stylus Color 660 after a \$30 mail-in rebate. Up to 12 PPM black/10 PPM color with the EPSON Stylus Color 900. Price may vary. Epson, EPSON Stylus and Morro Piezo are trademarks/registered trademarks of Seiko Epson Corp. PerfectPicture is a registered trademark of Epson America, Inc. (01999 Epson America, Inc.)



LOVING PEDRO

Almodóvar, the naughty boy of Spanish cinema, pays warm tribute to strong women and produces the most satisfying work of his career with All About My Mother

By RICHARD CORLISS

HEWORD FOR LIFE IN SPANISH
ought to be Almoddvar. As
in Pedro, the writer-director
and all-round vital force in
two decades of mostly terrific
movies. He loves to tell stories,
whether in his 15 features or
across a restaurant table.
This enchanting chatterbox, with

the round face and electrified hair of a Madrid muppet, makes you believe the oldest myth of cinema: that the magic is real, that movie people in person are as delightful, as bigger-than-life, as they are on the giant screen. Thus the truest compliment to pay his movies-those tangy, nourishing stews of bent men and brave women, of comedy and melodrama, passion and grief-is to say they are every bit as beguiling as he is. And the only thing to say about his new film, All About My Mother, is that it is even better: the most mature and satisfying work in a glittering, consistently surprising career, "Pedro is a great dancer," says Marisa Paredes, one of six superb actresses in Mother, "and this is his tango. Hollywood likes his moves too. In a

U.S. market where foreign-language films are hard to find even in art houses, Almodówar, 48, is a reliable moneymaker. He also makes the kind of bright, THE MAGNIFICENT SEVEN The writer-director with the stars of his new film

saucy films Hollywood wishes it could. So the studios have courted him ever since his 1988 hit Women on the Verge of a Nervous Breakdown. They bought remake rights for Jane Fonda, then for Whoopi Goldberg (though the film wasn't made), then they asked him to direct Sister Act. First Wives Club. Runaway Bride and, he says, "anything with drag queens," But though he hopes to make a film soon in Florida, based on Pete Dexter's novel The Paperboy, Almodóvar's roots are deep in the Iberian psyche. He has never filmed outside Spain. Indeed, he hadn't shot outside Madrid until he made All About My Mother, set mostly in Barcelona.

The trip was a tonic for him: this film. for all its verbal and emotional buoyancy. touches a depth his earlier work danced around, like revelers on a volcano's edge. Mother begins by painting an idyll: of Manuela (Cecilia Roth), a nurse who works in her hospital's organ-transplant unit, and her darling son Esteban (Eloy Azorin). Manuela is the mom every gay, or simply sensitive, son would adore. She watches All About Eve with him, gives him a Truman Capote book for his birthday, takes him to a production of A Streetcar Named Desire. He is a sweet, giving lad with a lot of promise. Almodóvar is careful and caring in setting up this lovely couple-one could build a fine movie around them-and then he is ruthless in tearing them apart. With Esteban gone, Manuela has a mission: to grieve hero-

THE EVOLUTION OF ALMODOVAR His first movies were crazy fireworks in the revelry of post-Franco Spain. Then the did something most directors don't: he matured into a ferocious film artist



PEPI, LUCI, BOM AND THE OTHER GIRLS Ex Siva, Carmen Maura and Olvido Gara raise hell in Almodóvar's first commercial release



MATADOR Antonio Banderas radiated star quality as the sick virgin who would be a sex killer, if only he didn't keep fainting



WOMEN ON THE VERGE OF A NERVOUS BREAKDOWN Maura, right, as a jilted actress with a flat full of weird friends



patient (Banderas) and an ex-porn star (Victoria Abril)—the ideal Almodóvar ma



LIVE FLESH When a man (Liberto Rabal) loves a woman (Angela Molina), they can still find plenty of other erotic partners



ALL ABOUT MY MOTHER In the director's all-femme universe, nearly everyone is a mother (Roth, Sardá) or a sister (Cruz)

ically and heal the wounds of other desperate souls. She is the ultimate organ donor. Now that her heart has been broken, she gives pieces of it to everyone.

She goes to Barcelona, hoping to find Esteban's father, whom the boy never knew. There, by chance or fate, she meets her flock: Sister Rosa (Penélope Cruz), a nun who deserves many fretful prayers, and her bitter mom (Rosa Maria Sardá); Huma Rojo (Paredes), an actress who is playing Blanche in the touring production of Streetcar that Manuela and her son had seen in Madrid; Huma's druggie lover Nina (Candela Peña); and Agrado (Antonia San Juan), a transsexual prostitute who has raised artifice to a philosophy. "You are more authentic," this dear creature says, "the more you resemble what you dreamed you are." Manuela helps all these women resemble their dreams on their way to transcendence, accommodation or early death. By the end, Manuela-whose son is gone and whose dreadful exhusband poisons all he touches-has knitted her de facto sorority into a family.

There is another family in this briskly cathartic film: the brilliant acting ensemble. Almodóvar cherishes the notion of a family of actors—the gypaw, on the months, become as close as siblings under the maternal eye of their director. So with each new project he plans reunions, forming the tightest stock company in movies. Nearly a dozen

actors have appeared in three or more of his films. One, Antonio Banderas, segued into American stardom. The others are all actresses, including Paredes, Carmen Maura and Victoria Abril. Almodóvar is the man who loves women, who understands them, who writes women's roles that any actress would die or kill for.

one of the state o

In his new film, when Manuela discovers her son's falts, shel set out at house wall of sorrow, chilling in its nakedness wall of sorrow, chilling in its nakedness huch later she is orstage, filling in for Nina as Stella in Streetora, and she emits precisely the same cry, she has remembered and transformed her mourning into art, and the audionee applauds fervently. It is a lovely clue to one of the movie's themes, as Almodóvar describes it capacity of women to act without being professional actresses to like, to fake, to perform. Men and women both have loneliness, pain, the same kind of suffering. But the way women react to these things is much more spectacular, much more cinematic. It does seem that men are made up of fewer pieces than women."

Almodóvar can wax eloquently and congenially on any subject. But if you want to get this bachelor auteur steamed, try asking snoopy questions about his private life. "I don't want to be rude talking about America," he says, "because you treat me very well, and I have to say thank you every day. But in Spain nobody would dare ask artists about their sexuality during an interview." (P.S.: we didn't ask, not really.) To Almodóvar, aside from its indelicacy, such a question is limiting; it suggests, for instance, that gay directors can make only gay films, "I know there's a difference in gay and heterosexual sensibilities, but I don't divide things, and above all I don't divide films in terms of their directors' sexual orientation. It's like saving Orson Welles could only make fat movies. It's a joke; it doesn't matter. What am I? I'm what you see."

But he is also, as Agrado, the transsexual in Mother, would say, what he dreams. Almodóvar dreams of humanity as a band of madwomen looking for good men and great women looking to do without. When he dreams a film as rich and wrenching as his Mother, the world's movie dreams can come true. -Reported

by Jeffrey Ressner/Los Angeles

Can God Take a Joke?

If he (or she) can, there'll be a lot to laugh at in Kevin Smith's randy but defiantly devout Dogma

By RICHARD CORLISS

N SEPTEMBER, THE CHUNKY YOUNG auteur faced a packed house at the Toronto Film Festival and smiled. "We're here tonight," Kevin Smith said, "and lightning has not struck the building. So I guess it's O.K. with the Lord." Smith, 29, had endured a rough six months, ever since the Catholic League, a lay group with 350,000 members and an intimidating letterhead, had pressured the Walt Disney Co. and its subsidiary Miramax Films to drop Dogma, Smith's rambunctious comedy about God, faith and a monster made of noon. Smith was able to make his movie freely, but if the protesters had had their way, he couldn't show it. To twist the famous bumper-sticker phrase, their karma ran over his Dogma.

Like the Synoptic Gospels, Dogma has a happy ending. Two, in fact. In the movie, God comes to earth, sets things right, then does a handstand. In the drama behind the film, Lions Gate, an independent distributor, opens Dogma this week after successful screenings at festivals in Cannes, Toronto and New York City. "Now we can put the rest of the stuff behind us and start fretting about the box office," Smith says. "I'm hoping that when people see the film, they'll say, 'Oh, it's not the movie that flips the bird at the church. It's actually kind of devout."

trine-that God is a woman (Alanis Morissette), that the last descendant of Jesus (Linda Fiorentino) works in an abortion clinic, that there was a 13th Apostle who was black (Chris Rock)-Dogma is a tortured testament from a true believer. In an age when not only belief in God but belief itself brings a smirk to hip, jaded faces, this is a film out of time, the most devout movie in a modern setting since Robert Bresson's Diary of a Country Priest (1951), and a worthy successor to The Last Temptation

of Christ, Martin Scorsese's 1988 parable of doubt purified into faith. Love Dogma or dismiss it, but don't condemn the film for what it isn't. As Ben Affleck, one of the zillion-dollar stars in this \$10 million film. says, "It's a rumination on faith. With dick jokes."

Every good Bible story needs a heavenly visitation. Bethany (Fiorentino) gets hers from the angel Metatron (Alan Rickman), who tells her she is Jesus' distant descendant and it is her destiny to save the

world. Two fallen angels, Loki (Matt Damon) and Bartleby (Affleck), have found a doctrinal loophole that will allow them to return to Heaven by walking through a parish door in New Jersey. "It will undo the world," Bethany is told-unless she can stop the renegades from defying God.

So a skeptical Bethany travels from Illinois to Jersey, occasionally accompanied by a hot-wired demon (Jason Lee), a celestial muse (Salma Havek), the 13th Apostle-and a pair of unlikely prophets, motormouthing Jay (Jason Mewes) and Silent Bob (Smith), the cynical chorus from the writer-director's previous films Clerks, Mallrats and Chasing Amy

Smith calls the film "a bizarre mix of lowbrow jokes and highbrow concepts and then vice versa." Ain't it, though? He mixes poop and prophecy, scatology and eschatology; he crams his script with enough belly laughs for six Adam Sandler movies and enough citations of angelology and the Gnostic gospels to make a Jesuit's head split. This is a Shavian debate-Don Juan in New Jersey-with potty mouth, Dogma, recall, comes from the Greek word meaning "to think." And that's what Smith wants the viewer to do.

Smith gets steamed when he thinks about the Dogma protests. "Every week I go to church, and sooner or later the priest makes a joke! How come a priest can mix

religion and jokes, but if I do it, I'm anti-Catholie? That just burns my ass, because I'm out there trying to get people to think about God. I am working the good cause-and I'm anti-Catholic? I tithe! I don't bend down and tie my shoe when the basket comes around!"

His life can now return to bustling normality. He will continue with his comic-book writing, scripts for Miramax and Warner Bros. (a Superman draft didn't work out) and a prime-time cartoon version of

Clerks for, of course, Disney. "It's just rife with irony, isn't it?" he says. "Let's see if we can deliver the PG my mother was always lookin' for." But his biggest project is to enjoy time with his new wife Jennifer Schwalbach, a former writer for USA Today, and their newborn daughter Harley Quinn. "I want to take the next year off and raise my child," he says, "Do something noble.

Smith has already done that by raising profound issues in a pop context, bringing God to the mallrats, making a good movie. That should be O.K. with the Lord. -Reported by Jeffrey Ressner/ Los Angeles



For all the fun it pokes at Catholic doc-

Of Heaven **And Hell**

CHRIS ROCK Rufus, Jesus' 13th and forgotten black Apostle

Jay, prophet with an X-rated vocabulary

SALMA HAYEK Serendipity, the gutsy muse who is a stripper





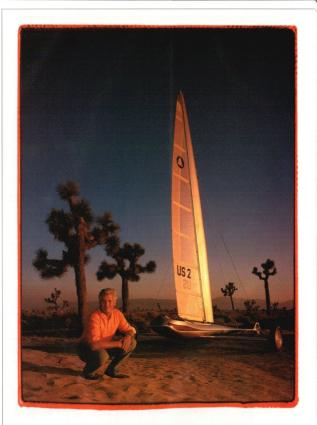
BEN AFFLECK Bartleby the Watcher oki, a seraph from the

LINDA FIORENTINO ethany, a distant

ALANIS MORISSETTE God, made flesh, and ale, in New Jersey







PEOPLE IN

If it's new and it's got wheels, chances are it came from Southern California. People here aren't just content to walk; they'd rather pedal, skate or scoot.

Maybe it's great weather that inspires Southern Californians to design so many ways

The Prius hybrid vehici-



Toyota's design center, CA

SOUTHERN

CALIFORNIA

are always looking

FOR RADICAL

NEW WAYS

TO GET AROUND

to get out and about. Or maube it's the wideopen spaces. Whatever it is, innovation is no stranger to the roads and pathways of this beautiful corner of the world.

It's probably no coincidence, then, that the design for the world's first mass-produced hybrid vehicle was developed in Southern California. In Newport Beach, to be precise, at Toyota's futuristic North American design center, known as Caltu.

Here, a team of designers created the look that is already turning heads overseas for Toyota's breakthrough alternative fuel vehicle, the Prius.

Calty is part of Toyota's global network of operations. It's a network that includes facilities in 25 countries and provides jobs and growth in communities around the world.

Here in the U.S. Toyota directly employs more than 25,000 individuals. In fact, more than half the Toyotas sold in America are built by Americans, using many U.S. parts.

Local investment helps Toyota develop vehicles that are suited to the special needs of the communities where we do business. It's not such a radical idea, even if sometimes the results may seem that way.

TOYOTA People Drive Us

Reclaiming His Crown

† is back with his best CD in years. And who is his producer? Believe it or not, it's Prince

By CHRISTOPHER JOHN FARLEY

so I'M HANGING out with 4 in a suite in the New York Palace Hotel, and one of the first things he tells me is that his

name isn't really his name. Now ♣ is a cool guy to chat with: funny, insightful and, except for the fact that he's a musical genius, a regular guy. Truth is, he puts on his bell-bottom, glittery blue stretch pants one leg at a time, just like the rest of us. But his perspective on the world is like his music-constantly surprising. For example, a few minutes into the conversation, an insanely beautiful woman enters the suite and cuddles up in 4's lap. It's Mayte, &'s wife, Only she's kind of also not really his wife, because they had their marriage annulled so they could transcend the "legal bonds that peo-

ple demand."
Then there's #'s new CD.
Race Un2 the Joy Fantastic. It's
a terrific album, full of some of
#'s freshest, most focused music
in years. It's being released by
Arista—the first time # has
hooked up with a major label
since 1996—but # says he doesn't
really have a contract with Arista,
merely an "agreement." That ag-

reement, # says, is only two pages long. Two pages? Most pop acts need longer contracts just to cover the number of M&Ms that have to be in their dressing rooms after a gig.

And, of course, there's "s name. Ever since he changed it from Prince to #in 1993, folks in the media have called him "The Artist Formerly Known as Prince." #, as it turns out, doesn't care for that title. His name, he says, is simply that unpronounceable symbol that looks like a combination of an ankh, an ampersand and a lollipop. Says #: "I've made choices, and people can respect them or they can not respect them."

In recent years, 4, 41, has been re-



44I had to get out of the industry to realize what it's like to record from a free place.77

leasing records on his own label and selling them via the Internet. Some of those records have been sprawling; his 1998 album Crustal Ball was a five-CD set. Rave is smarter and trimmer, a single CD, 15 songs, with an impressive roster of guest stars that includes, among others, folk rocker Ani DiFranco, the rapper Eve and saxophonist Maceo Parker. And 4's old pronounceable name makes a return on the new album, Rave's credits list Prince as the producer. & adopted his old persona to recapture some of the creative spirit of his Prince-era albums. "I was curious as to how Prince used to edit himself," says 4. "I was interested in my

approach to music then. I didn't care what other people were doing. I came up with my own program."

Speaking of programs, one of \P 's favorite films is *The Matrix*—the sci-fil thriller in which the human race is trapped inside an oppressive computer simulation. \P frequently uses the movie as a metaphor—especially when he talks about the music industry. Sax \P :

about the music industry. Says 4: "People aren't supposed to go into the studio to make music thinking about 'How will this look in the video?' That's a matrix. That's dangerous to me. People shouldn't have to ask permission to record with other artists. That's a matrix. I had to get out of the industry to realize what it's like to record from a free place." He charges that record companies like Warner Bros. (Prince's former label, which is owned by the same company that owns TIME) are making more and more money while the artists' share of the profit remains the same. "Now are you gonna write that," challenges 4. "or is the matrix gonna stop you?"

It's nearly time to go. I'm still thinking about that ankhampersand-loilipop looking name. What does Mayte call him at home? "I never called him Prince when I met him," says Mayte, from her snug position on his lap. "Now I realize that names don't matter. For example, I don't know your name."

"You don't know my name?,"

"No," says 4"'s insanely beautiful sort-of wife.

"It's Michael Jackson," I say.

P laughs, but his wife just keeps going. "When I need to talk to him around the house, I just stand in front of him and get his attention. But if you need to

say what I call him, you can say I call him 'honey.'"

The interview's over. & gets up from

The couch.
"Nice to meet you, Michael," says †.
I'm a little startled by this. I wonder
if a) he's just joking, or b) he forgot my
name, or c) I really am Michael Jackson
and only † has the power to see through
the illusions of the matrix!

"Nice to meet you ... um ..." I say. Should I call him Prince? Artist? Honey? Whatever. I shake his hand without another word. As long as & keeps making albums as good as Rave, he can call himself anything he wants.

Qualify for

Free Online Trading



Introducing American Express Brokerage.

American Express Brokerage costs less and offers more. As an American Express Brokerage customer, you can qualify for FREE ONLINE TRADING. Customers with account assets of \$25k buy stocks online for free. Customers with \$100k in account assets buy and sell stocks online for free? Plus, you can take advantage of our powerful online planning tools, professional research and exceptional customer service around the clock. And you have the option of meeting with our knowledgeable financial advisors in person. It's all available from American Express, the financial leader you can trust to help your online investments do more.

1 800 297 8004 americanexpress.com/trade



Footnotes No Longer

As women's history takes root in the canon, more stories about the past take on a female voice

By R.Z. SHEPPARD

FTER TWO GENERATIONS OF WOMen's studies, the pickings are getting slim. All the major and most of the minor figures, from Pandora to Paglia, have been covered. But the gender genie is out of the bottle, and locating yet another of history's unsung females is now a mainstream imperative.

The phenomenon is influencing historical fiction. Even men are catching on to the imaginative possibilities. Earli-

er this year Ron Hansen dug deep for Hitler's Niece, a novel that cast the teenage Geli Rabaul as Lolita to the Führer's Humbert Humbert

That tour de force was followed by Sena Naslund's Ahab's Wife, in which young Una Spencer goes to sea disguised as a boy and eventually en-counters Melville's legendary whaling captain. Marriage and a child follow before Ahab goes off to chase Moby Dick and Una becomes a freethinker, abolitionist and. in time. Ishmael's significant other

The final months of the year (the century!, the millennium!) bring us Dava Sobel's Galileo's Daughter (Walker;

418 pages; \$27) and Isabel Allende's Daughter of Fortune (HarperCollins; 432 pages; \$26). Each in its way projects a feminist point of view. More strikingly, both are about revolutions, one scientific, the other cultural

Longitude, Sobel's previous nonfiction narrative, was a concise and intellectually tense retelling of the beginning of modern navigation. It was also one of the surprise publishing successes of 1995. Her new book adds a littleknown personal dimension to the life of Galileo Galilei, the 17th century Pisan mathematician and astronomer who was tried, convicted and humbled for challenging church dogma that placed the earth at the center of the universe. His daughter Virginia is an unusual candidate for feminist sainthood. She was the first of Galileo's illegitimate chil-

dren, born to his Venetian mistress Marina Gamba. Virginia and her younger sister had no social standing and no marital future. They were cloistered at the Convent of San Matteo, located near Galileo's home in the outskirts of Florence, A son, Vincenzio, frittered away his youth and musical talent before set-

tling down to raise a family.

SOBEL: Recounting Galileo's life through the letters of his daughter

Locked away from the world (and, it should be noted, the dangers of childbirth and the bubonic plague), Virginia became Sister Maria Celeste. She served the church and the man she addressed in her letters as "Most Illustrious Lord Father." Her surviving correspondence, translated and smoothly integrated by Sobel, ranges from heretical observations of the heavens to the mundane de-

tails of housekeeping. The latter included doing laundry and mending for her father, as well as providing him with medicinal compounds. Maria Celeste was the convent's herbalist and, judging from her elegantly phrased appeals to her well-connected father, also the impoverished order's chief fund raiser. She was a shrewd manager of the convent's money and kept an eye on her father's house and vineyard. One busy nun.

"She alone of Galileo's three children mirrored his own brilliance, industry, and sensibility." Sobel writes. Yet remarkable as she was, Galileo's daughter revolves sedately around her father, whose triumphs and persecutions are recounted by Sobel with grace and power.

By contrast, Isabel Allende's Eliza Sommers runs circles around everyone else in Daughter of Fortune. Allende, raised in Chile and currently residing in California, is probably the most widely read Latin American woman novelist ever published. She transfers a variation of this distinction to Eliza, who breaks every rule of 19th century Valparaiso society to seek her callow lover in goldcrazed California.

This novel has pretensions, but



ALLENDE: Plugging modern femile ideas into a 19th century-style novel

ly refurnished.

they are overridden by Allende's riproaring girl's adventure story. In fact, the book exemplifies the new feminist approach by plugging late 20th century cultural attitudes into a spacious 19th century literary vehicle. Like Una Spencer, Eliza Sommers makes her way in the world by cross-dressing. She befriends a Chinese healer who becomes her confidant, her partner in an alternativemedicine practice and eventually her soul mate for life. Throughout it all, Allende projects a woman's point of view with confidence, control and an expansive definition of romance as a fact of life. In this book and Sobel's, history is

not only revised but also enthusiastical-

-By R.Z. Sheppard



Introducing Online Advice and Planning from American Express.

The American Express website now gives you customized financial planning at the press of a button. Our exclusive online planning tools help your map out strategies to achieve your financial goals, focusing on important issues like retirement planning, estate planning, tax planning and insurance. It's the secure, do-It-yourself way to plan for your future. And for more complex issues, we have over 9,000 financial advisor seady to assist you. With American Express, over 100 years of investment experience is available whenever you are to help you do more.

1 800 GET ADVICE americanexpress.com



Inner Visions

TIME's former editor faces up to going blind

OOKING IS NOT SEEING," WRITES Henry Grunwald in Twilight (Knopf: 130 pages; \$20), and often we really see something only when it is about to leave us. For Grunwald, the beginning of such a loss came seven years ago, when a routine examination revealed that he was legally blind in his left eye and was one of roughly 15 million Americans who suffer from macular degeneration, a gradual diminishing of eyesight (often caused by age) for which there is no cure

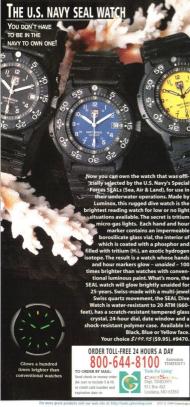
A lifelong journalist, Grunwaldonce editor-in-chief of Time Inc.responded to the challenge with brisk attentiveness as much as apprehension. He read up on eye incisions that would



GRUNWALD: Lucid and elegant reflection

make weaker men flinch, learned that James Thurber, after becoming blind, composed whole pages of prose in his head, and discovered that in ancient Egypt, medication for such problems might consist of urine, saliva, honey, the whites of eggs and "the milk of a woman who had borne only boys." Yet all the knowledge in the world could not erase the fact that the words and the paintings that had always been his lifeline were fading from his view.

Twilight is, at heart, a touching essay on vulnerability. It is the story of a man of action who has always been in command of his world accepting dependence and even folly: as he goes up to a maitre d' to shake his hand. Grunwald is told that he has just greeted a statue of a monkey. The eye, we learn early, is not just a camera but a "portal of light." In that respect, as in many others, this lucid, elegant book is a piercing reflection of (and on) the way that we see. -By Pico Ive



@CyBer SH

Cream and sugar with your notebook?

Recently our Versa* LX computer was named "Best Overall" in PC Computing's Notebook Torture Test. Winning the "Desktop Replacement" category meant our notebook had to endure baking, freezing, dropping, and of course, spilling. Our newest generation of Versa notebooks are built to be as durable as our last. Pre-installation with Windows* NT* Workstation 4.0 adds to the performance and system reliability you expect from NEC computers. No matter where your business takes you, we're confident there's a Versa notebook that fits your needs. Even if you need one that goes well with cream and sugar. For more info go to www.nec-computers.com or





New-Versa LXi

- · 500MHz or 450MHz mobile Pentium
- 15.0" or 14.1" XGA TFT display, S3" Savage/MX" video with 8MB 123MHz SGRAM





New-Versa FX







HONESTY.

Your kids ask if you ever used drugs. What do you say? You want to be honest because you love them and respect their intelligence. It's a very

difficult question. But remember, the issue isn't your past. The issue is their present and future. How you respond is entirely up to you. (Perhaps tell

them when they're older.) What's important now is that your kids understand that you don't want them to use drugs. Studies show that parents who give their kids clear rules and

are far more effective in keeping their kids off drugs than those who don't. For more information, visit www.theantidrug.com or call 800.788.2800.

We can help you.

This is where THC comes for THC is the active ingredient in marijuana. It looks the same today as it did in 1960. The difterence is how much of it is in reward them for good behavior often grown hydroponically and

can be genetically altered to produce more THC in each plant. The production of marijuana is a commercial industry that in many ways has created a drug much different than it was in the 70's.

Smoking marijuana is harmful. The younger you are, the more harmful it is. Research has shown that people who smoke marijuana before the age of 15 are 7 times more likely to use other drugs than people who don't smoke marijuana. Studies also show that people who did not smoke marijuana by the time they were 21 were more likely to never smoke marijuana. This message is brought to you by the Office of National Drug Control Policy/Partnership for a Drug-Free America?

MUSIC

RAINBOW Mariah Carey Carey is a musical earth angel. Claimed by two worlds-pure pop and urban soul-she chose, a few albums ago. to integrate hip-hop into her sound. Her mostly entertaining new CD features cameos from a host of rappers, including Snoop Dogg and the gruffvoiced Mystikal. Some of Carey's lyrics are revealing: "I gravitated towards a patriarch," the now divorced diva sings in

Petals. Some of her music. however, is less pointed and could use more grit. Carey longs for the hard black soul of the street, but she hovers a bit above it, heat shimmering off the asphalt. -By Christopher John Farley

BREATHE Faith Hill She may be a country singer, but Hill has made the kind of crossover album you can imagine being plugged at the end of some teen-oriented WB drama such as Dawson's Creek or Roswell. Like Shania Twain, Hill loves showmanship: one of the up-tempo numbers on this

album is called Bringing Out the Elvis. But while Twain often comes across as gimmicky, the songs on Hill's album-though

none aspire to great art-are tastefully rendered. Hill even serves up a romantic cover of a Bruce Springsteen song, If I Should Fall Behind. As you listen, it's hard not to picture Dawson giving Joey a kiss on the cheek. -C.I.F.

BOOKS

RIVER-HORSE By William Least Heat-Moon In his latest travelogue, the bestselling author abandons the blue highways and turns to the water in an attempt to traverse America by small boat. The pace of the trip is leisurely, but Heat-Moon's exuberant erudition propels the

reader with historical vignettes, ecological and geological detail, and often hilarious encounters with local eccentrics. The net effect is akin to Willard Scott channeling both Alexis de

BRAVISSIMO!



HITTING THE MARK: What turns a top-notch opera singer into a fullfledged star? The perfect part and director can't hurt. Take baritone Mark Delavan in the New York City Opera's pratfall-packed production of Verdi's Falstaff, His sly acting and fat-bottomed voice-supported by Leon Major's lickety-split staging-have opera buffs buzzing about why he's not singing at the Met. Who cares, when you can see him in the role of a lifetime right now? -By Terry Teachout

McPhee. The hearty, quote-laden banter between Heat-Moon and his mates sometimes sounds forced, but the author's wit and energy ultimately quell -Bu Eugene Linden

TELEVISION

MARY, MOTHER OF JESUS NRC. Nov. 14 Praise be: a religious drama that is devout without reeking of sanctimony. Eunice Kennedy Shriver and her son Bobby Shriver are the executive producers of this inspirational film, which celebrates Mary's faith and wisdom.



dramatic license. it is true to the Gospels. The dialogue is refreshingly unstilted. and the spare, understated performances of newcomer Melinda Kinnaman as the young

the teleplay ad-

mittedly takes

Mary, Pernilla August (The Phantom Menace) as the mature Mary, and Christian Bale (Velvet Goldmine) as Iesus are credible and moving. One cranky ques-Tocqueville and John tion: Why do American filmmakers al-

ways insist that biblical figures spoke with British accents? -Bu William Tunan

CINEMA

THE MESSENGER: THE STORY OF JOAN OF ARC Directed by Luc Besson The Maid of Orleans has always been played as an innocent speaking truth to corrupt power. In this version of the story, Milla Jovovich goes a step further and plays



her as God-addled-all heat, energy and passion, a teenager who doesn't begin to think calmly until it's too late. This makes for a lively, nutty film, one full of clumsy, clanging battles filmed by the gifted, eccentric Besson (La Femme Nikita) with bloody brio. Besson is less confident of his genius with the court intrigues that bring Ioan down, but that's where all the good actors-John Malkovich, Faye Dunaway-are. Dustin Hoffman makes a well-played but weird sort of grand inquisitor. -By Richard Schickel

THE BONE COLLECTOR Directed by Phillip Noyce Denzel Washington is a quadriplegic forensics expert. Angelina Jolie is a young N.Y.P.D. beat cop who discovers an ugly crime, an unsuspected



gift for intellectual detective work and, eventually, a romantic attachment to Washington's character as the two try to ensnare a particularly unpleasant serial killer. The movie doesn't stand up to close, logical parsing. But Novce's direction is atmospheric in the dank, currently chic manner; his actors spunky and attractive; and the path to the final, rather conventional, revelation is strewn with grotesque and suspenseful difficulties. It's kind of fun-if you have the stomach for its more grisly passages.



<u>imageRUNNER</u>

finishes documents

others can't

even start.

imageRUNNER™



Imagine creating 200-page, three-hole-punch documents right from your desktop. The Canon

imageRUNNER 600 Digital Production System lets you do just that. With ingeniously easy-to-



operate Canon document finishing software -- and the touch of a mouse -- the imageRUNNER 600

enables you to saddle-stitch booklets, side-staple reports, plus z-fold as you see fit. So look into the Canon

imageRUNNER 600. Then, look out. HERE'S THE FUTURE. LET'S GET TO WORK."







Does this remind you of your house when relatives come to visit?

Make reservations for them at Residence Inn' by Marriott' this holiday season, and keep your sanity. All our rooms are suites: a living area, a kitchen, in many cases, a fireplace – 50% bigger than an ordinary hotel room. Visit residenceinn.com, call any of our participating locations across North America, wor travel agent or 80 x03:3131 and ask for the special holiday rate.

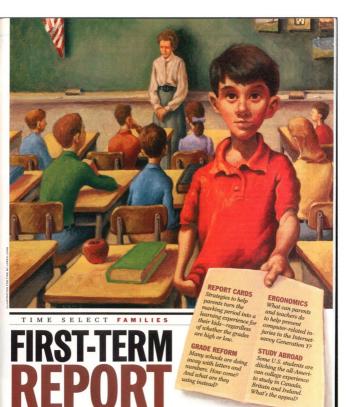


Room to relax, room to work, room to breathe.

Holiday Special \$59-\$79 a night.

Earn airline miles" at Residence Inn by Marriott through Marriott Rewards."

Rate available Friday-Sunday at participating hotels from 11/12/99-2/13/00. Rate applies to studio and one-bedroom suites. During housing weeks, 11/19-11/28 and 12/16/99-1/2/00, rate is available seven days a week except 12/3/99. Rooms are limited and some restrictions apply, including a limited number of blackout dates. Advanced reservations required. *Barn airline miles beginning 10/04/99. ©1999 Residence Inn by Marriott, Inc.



We're deep into the fall semester. So how's it going? And what can you do to help your children get the most out of their education?

UNDERSTANDING YOUR CHILD'S A's, B's and C's

How to transform report cards into useful learning experiences for students and parents

By MEGAN RUTHERFORD

OR MANY FAMILIES, REPORT CARDS are an occasion of dread and distress. But for the Greens in the suburbs of Baltimore, Md., they're an invitation to celebrate. Of course, that's partly because Erica, 12, and Monica, 16, usually bring home A's and B's. But it's also because their parents look beyond the grades. What's most important, says their mother Brenda, is that Monica and Erica "have learned as much as they can and have done the best job they're capable of doing." To honor their learning and hard work, Brenda and her husband Gregory typically treat the girls to a Chinese dinner or a movie

And on the rare occasion when Erica or Monica flounders? "If they have trouble, I'm there to help them; their father's there to help them; they can go to a coaching class; we can get them a tutor,

says Brenda. "They know they're responsible for their grades and their classwork and their homework, but they also know we're here for them." With parents who support them in their struggles and celebrate their successes. Erica and Monica face the challenges of school with confidence and curiosity. Says Brenda: "They'll

for getting bad grades often feel uncertain how to respond to C's, D's and F's-or even A's and B's. Sometimes less is more when it comes to

DELIVERY SYSTEM

parental involvement, say the experts. "We have to separate our children's responsibilities from our own," advises Nancy Samalin, author of Loving Your Child Is Not Enough. "If you're more involved in your child's report card than he is, he may just let you worry about it." To reinforce the notion that school is the child's job, Samalin suggests leaving the report card on the child's pillow, so he's the first person to see it. When he brings it to your attention and the grades are good, the message should be not "I'm so proud of you" but "You must be so proud of yourself!" If the grades are

44 If you're more involved in your CHILD'S REPORT CARD than he is, he may just let you worry about it. 77

make comments like. 'This class is a lot of work, but it's really interesting!

No child intentionally sets out to fail, vet many parents view grades as a verdict that requires them to administer reward or punishment. Though statistics are not available, there is ample anecdotal evidence that in households with a history of abuse, the punishment can be severe. And even parents who don't abuse their kids poor, Samalin suggests asking, as calmly as possible, "What do you think about this report card?" and then, "What are you going to do about it?"-encouraging your child to come up with specific strategies for improvement. "One way to build responsibility is to help kids become good problem solvers," says Samalin. "The way to do that is not to tell them what to do but to put it in their laps.

New Ways to Grade

the next report card your child brings home bears no resemblance to the ones you got as a kid Like the best students, good schools are always looking for ways to improve what they do. Driven in part by systemic reforms set in motion by the nationwide call for standards, many schools are trying out new formats for communicating with parents about students' progress.

"A common complaint is that the traditional A, B, C or D may tell how well a student did compared to the rest of the class," says Vincent Ferrandino, executive director of the National Association of

Elementary School Principals. "But it doesn't tell what he knows or doesn't know in a subject area." There's a lot to be learned from track, says educational consultant Grant Wiggins, citing the sport for the way runners compete against themselves and take pride in setting new personal bests, regardless of whether they come in first or last.

That's the spirit schools in Cumberland, in Maine's District 51, are trying to instill. For years Mabel I. Wilson Elementary, the district's K-3 school, has had a different report card for each grade level. Eager to come up with a single document that would also reflect new benchmarks for

what all students should know and be able to do, the school is putting the finishing touches on a brandnew report card. Starting in January, each student's progress will be marked along three "continuums"-for math, writing and reading. Each continuum, displayed graphically as an elongated arrow, spells out the precise skills the child has mas-

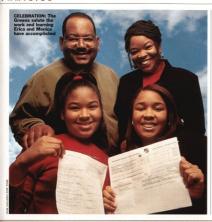
tered and which ones

he or she still needs to acquire in order to meet state standards. The advantage: "We know that students don't all learn at the same rate. says principal Suzanne Godin. "This way we show a

G TIME: Wiggins and old grades

continuum of learning toward a benchmark. Rather than comparing children to each other, the system communicates achievement and expectation."

FAMILIES



POSITIVE THINKING

Accentuate the positive, advises Jennifer Richard Jacobson, author of Hou Is My First Grader Doing in School? "Say," Look at all you learned!" Even if the grades are poor, parents can ask, "What do you think you've done well? What are you proud of?" says Jacobson. Then ask, "What are you finding hard? Where are you having trouble?"

Don't assume that poor grades are the result of a child's failure to put time and effort into schoolwork. "A lot of kids have not disc have to study for a spelling test, for example," says Jacobson. They go home the study of the says Jacobson something to the study. Getter ways, according to Jacobson: copyring the words several times on paper, writing them in the ari, getting quizzed.) If parents keep the discussion positive rather than accusatory, and the same study of the same positive rather than accusatory, and the same positive rather than accusatory.

REWARDS AND PUNISHMENTS

It's tempting to offer incentives to mostivate a youngster to bring up sagging grades. Experts argue that bribes may elicit a temporary spurt in performance but backfire by snuffing out a child's natural drive to learn. They advise against iti-fortat, dollar-for-an-A rewards but say there is nothing wrong with celebrating, a trip to a museum or a special dinner can be used to salute a child's hard work and learn-

Meanwhile, in the district's four multiage fifth- and sixth-grade classrooms at the Drowne Road School, teachers are using assessment portfolios to communicate student progress to parents. For each theme-based unit covered in class, students complete several projects integrating research, reading and writing skills. A student's completed projects and rough drafts are assembled in a loose-leaf notebook. Every project is accompanied by a teacher assessment of how well the student met each of the specific standards-based criteria for the assignment, plus a reflection by the student on what he learned, what he did well and

what he could do better. A

similar portfolio is compiled for math. Parents and students are enthusiastic about the system, according to teacher Trina Beaulier. Best of all, she says, "teachers are finding that portfolios give them feedback on how to alter their instruction to make sure all

instruction to make sure all instruction to make sure all whe lads meet high standards. What's holding back other schools? Many fear that the time required to produce such detailed reports will such detailed reports will trying to reform the sure to statisty the mandate for standards. Then there's the problem of trying to sell the new report cards to parents, who may pore over their child's portfolior or note.

their child's progress along a continuum and then ask, "Is this an A or a B?"

At the high school level, there is concern that any departure from conventional report cards will confuse college admissions officers and diminish a student's prospects for acceptance. While many elementary schools are abandoning traditional letter or number grades, 91% of high schools still use them. Brenda Breton, principal of Cumberland's Greely High School, which uses numeric grades (93 to 100=A, 85 to 92=B and so forth), foresees the possibility of a dual reporting system in the future, one that would feature both numeric grades

and elements introduced by the reform movement. Would she ever abandon numeric grades entirely? Tean't imagine not giving them, because of the competition to get into college and get scholarshipsand even discounts on car inprivate schools like Andower change, that's when we will, because that's who I'm competing against to get my kids into good colleges."

So is Andover likely to admon its six-point grading system (69-outstanding, 1-failure) to join the report-card reformers? "It's something we always talk about," says spokeswoman Tana Sherman. "But at this point, there's no activity to change."

There's a lot to be learned from track, where runners COMPETE AGAINST THEMSELVES

TIME SELECT DIRECTORY

Call the toll-free numbers or visit the websites listed below to get FREE information from these advertisers.

Liberty Mutual

Let our experts help you live a safer, more secure life. Visit us at www.libertymutualinsurance.com

G.I. Joe

He's the first name in authentic military. See all the new G.I. Joe action figures by visiting www.hasbro.com

Homewood Suites Hotel

If you're migrating during the holidays, come stay at a Homewood Suites Hotel and take advantage of our special holiday rate of \$69-\$89 a night. For reservations call your travel agent or 1-800-CALL-HOME, or visit us at www.homewood-suites.com

Target for Education

To learn more about earning money for your school call 1-800-316-6142 or visit www.target.com

INFORMATION SERVICE ing-whether the grades are high or low. Like rewards, punishments may bring short-term results but do more harm than good in the long run. "Punishment reinforces the sense of shame. If a child feels successful and confident, he's going to do far better in school. If he begins to lose confidence, that can become a perpetuating cycle," says Jacobson, "When a child loses motivation, you need to work closely with the teacher to figure out why school is not clicking for him." Says Doris Dillon, a teacher and consultant in San Jose, Calif.: "The only punishment for poor grades should be a reward-more quality time of working together as a parent-child team."

FOLLOW-UP

Indeed, report cards should never be the last word but rather part of an ongoing conversation among parent, child and teacher. Taken alone, conventional report cards of are abstract, whereas children are concrete thinkers, says. New Jersey psychologist Nancy Devlin. If a mark or comment is containing, the parent should request that the teacher spell out in tangible terms the kills the child have mastered and those that the teacher spell out in tangible terms the skills the child have mastered and those that grades are poor, parents should politically ask what the school plans to do to help the student succeed. "Schools may look or grades are prorting that something is

wrong with the child," says Devlin. "Parents should not buy into this attitude. Make the assumption that the system needs to be successful in order for the child to learn."

A WAKE-UP CALL

As kids enter high school, parents worry that mediocre grades may shut them out of top colleges, which may prevent them from get-ting fulfilling jobs that pay well. Those are legitimate fears, says Frances Schoonmaker, an associate professor at Teachers College in New York City, "but so far in this country, we still have doors people can take advantage of even if they don't have high grades." Families struggling with less than stellar report cards may take comfort in the knowledge that straight A's are often looked on as potentially problematic. A flawless record can be a sign that classes are not challenging or that adults are putting excessive pressure on a child to perform well. "You should be able to make mistakes," says Devlin. "The student who gets all A's is following the rules. doing what he's told, filling in the blanks. Sometimes the C student who asks the crazy questions is the one who's truly gifted and talented." And while grades below C seldom make children or their parents proud, they can serve as a call to action. Says Dillon: With encouragement from teachers and parents, falling a few times is not harmful and can be the jolt that awakens greater interest and responsibility."

THE REFORM AGENDA

- If report-card reform comes to your school, here are some of the features it's likely to include:
- it's likely to include:

 Besides grades,
 subgrades that break each
- subject into specific skills and knowledge, linked to content standards
- Precise descriptions of
- the skills, knowledge and projects a student has mastered and those he must tackle next
- A map showing the student's current location on a continuum to exit
- An indication of how the student performs relative to expectations for that grade
- Samples of the student's work, plus samples of work that reflect grade-level expectations
- A narrative describing the student's performance behavior and attitude toward learning
- A student-led conference with parents and teacher Source: Center on Learning, As-





SIT RIGHT, STUDY HARD

By EMILY MITCHELL

he Clinton Administration's noble goal of getting every public school online by 200 Nas a downsed risk. Up to 70% of the nation's 30 million schoolchildren are being given eacess to computers, but little attention is being poid to the kinds of equipment, including desks and keyboard rests, they are using—and to the potential for injury or even premanent damage. A Cornell University study of elementary schoolchildren found that about 40% of them were in danger of deceloping serious posture problems and the other 60% had conditions that were cause for concern. Sugar Professor Alan Hedge, who heads the university's ergonomics program and is co-author of the study. It has become clear that nobody has really given any thought to the physical implications of what could happen if you did put a computer on every child's desk."

Paul Cornell, an ergonomist uith Steelcase, Inc., transformed the unfinished basement in their Grand Rapids, Mich., home into an attractive computer workspace to keep his three children-Emily, IS, Katie, IS, and Max, IO-out of harm's way, at least at home. Here are some of the essential guidelines he incorporated into his design to make it comfortable and ergonomically correct for the whole familie:

• For the correct horizontal line of sight, the monitor's top should be at or below the eyes. The wooden work surface in the Cornell home is fixed at 28 in,, but an adjustable chair allows each child to sit at the correct height.

② In schools, kids often have to balance work materials on their lap. Paul Cornell created a surface with room to spread out books and papers.

For children as well as for adults, the right posture is crucial. The chair Cornell bought for his family has an adjustable back, arms and seat. This keeps everyone sitting correctly and fully supported.

A wristpad helps alleviate stress and makes it easier to keep elbows and forearms as close as possible to parallel with the floor.

Instead of a mouse, Cornell decided on a trackball, which is easier on small wrists.

O Legs shouldn't dangle. They need to be at right angles with the feet, which are planted firmly on the floor. If necessary, a box or some other flat object can be used.

Eyestrain can result from working for long periods without proper lighting. For the Cornell family, natural light comes through a window during the day, and a combination of indirect fluorescent lights and dimmer-controlled direct lighting provides even illumination at night.

FOR HEALTHY COMPUTING

Cornell University's Professor Hedge has three tips for parents:

 Take careful notice of each child's posture, and be prepared to change or rearrange furniture if necessary.

 Encourage children to be aware of any signs of physical discomfort or pain.

Monitor their time in front of the computer, and make sure they take frequent breaks.

 —Reported by Erica Bray/New York

Reported by Erica Bray/New York and Marc Hequet/St. Paul



DAD'S DESIGN: The needs of his two daughters and son Max inspired Paul Cornell







COLLEGE ABROAD

It's a great education at a reasonable cost. And a degree from a foreign university has great cachet

By VALERIE MARCHANT

EFRA FALTAS, 20, A HUMAN-BIOLOGY and philosophy major, could have gone to the University of Virginia as an in-state student three years ago but chose to attend the University of Toronto instead. "It was time," she decided, "to be exposed to something completely different." Rachel Polner, 21, a Denver resident, considered

several institutions, including Princeton, but stopped looking at U.S. schools after the University of York in England made her an unconditional offer. She knows England well, having vacationed there during her childhood, and was pleased that she would be allowed to concentrate entirely on her chosen subject, English literature. Todd Mauvrah, 20, decided not to return for his sophomore year at Coastal Carolina University in South Carolina be-

cause he "wanted to be in a much more a stimulating academic environment." Regaled with tales about Trinity College Dubin by some Irish students working at Myrtle Beach, S.C., on summer visas, he decided that he was going to do "whatever it took to get into the college." He bettered his sax socres, even moved to Ireland for a few months to test the waters. Now in his first year at Trinity, he is delighted to be receiving" an Ivy League education for about half the price."

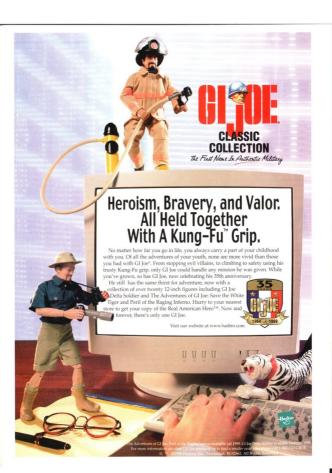
Cost may be only one factor that is be-

Those who study abroad may find they learn as much from LIVING IN A NEW COUNTRY as they do in their classes

hind a growing move among young Americans to seek their college degrees in Canada, England and Ireland, where the education is first rate and, since English is spoken, understandable. Now, with the cost of an Ivy League education well past the \$30,000-a-year mark, the sticker prices abroad are more attractive than ever. An American college student in Canada might spend, on average, U.S.\$10,000 for tuition and living expenses; in England, \$17.000; and in Ireland, around \$14,000. In the past several years, between 20% and 60% more U.S. students have been attending undergraduate schools in Canada, England and Ireland. At the University of Toronto, for example, 152 American students began their first year this fall, 56 more than last

Canada, host this year to more than 3,000 American students, is the most popular destination for those seeking undergradate degrees shroad, in no small part because it's close to home. Katy Morley, IS, tokes Bishop's University in southern Quebec because she wanted to leave Vernothern Quebec because she wanted to leave Vernothern Quebec shows the standard of the standard standar

Canada's 90 universities, all publicly funded, offer degree programs similar to those available at U.S. schools. The University of Toronto, for example, lists 300 separate degree programs. Many institutions also claim renowned or unusual specializations, such as polar studies at Trent, ocean formation of the programs of the programs of the formation of the programs of the University of Winnipeg, and petroleum engineering at the University of Alberta.





Homewood Suites announces The Great Holiday Migration.

Holiday special \$69-89 a night* If you're migrating during the holidays, come stay at a Homewood Suites Hotel. You'll enjoy our spacious two-room suites with separate living and sleeping areas. And you'll wake up to a complimentary breakfast each morning. What's more, your satisfaction is always guaranteed. So this holiday season, give yourself the gift of relaxation, and migrate to a Homewood Suites Hotel.

Ask for our special holiday migration rate, and at check-in you'll receive a 10 minute**
phone card compliments of AT&T and Homewood Suites.





For reservations call 1-800-CALL-HOME

Follow your instincts. Find your way Homewood."

"Rite available Fishing-Sunday as particularity business New 111/259-10000. During basings weeks, 111/21-11/03 and 273/100-11/03/00, one is available some days with the particular business of the observation washes with the particular and invalid and the observation washes with the Companion of the observation washes with the Companion of the observation of the observatio



Satellite dishes.

Thousands of channels

beaming from every corner of the globe. You'd think with

all this mindkid has absorbed today?

boggling technology that

your kids to watch. Hold the remote. It's a bird!

> It's a plane! It's a cucumber with a proclivity to

break into silly

songs at the drop

self-esteem. (We figured it would be a refreshing change from yet another lesson in kick boxing.) Starring Larry the Cucumber, Bob the Tomato and their Veggie

buddies, the stories are

of a hat! Moms and

Some Of The Most Harmful

there would be something worthwhile for

Dads: it is now safe to let the kids back in front of the TV. Never heard of VeggieTales? It's a new kind of show that cracks kids up while teaching them values

> like thankfulness. honesty and

_J O Y EVO J. * RESPECT ACCEPTANCE

Veggies improve eyesight. They can even do wonders for an outlook.

centered around timehonored nuggets of







entertainment recipe seems to be working. After just a short time, VeggieTales is among the most popular kids videos today. (Newsweek called us "a smash hit!") Maybe it's because we

Rays Don't Come From The Sun.

truth that are rooted in the Bible - without being preachy. In our newly released video Madame Blueberry, for example, kids learn that happiness is found not in the aisles of Stuff Mart, but rather in being

thankful for the things they already have, especially family and friends. And the songs, well, let's just say you're

going to be hearing a lot of new, snappy tunes at the breakfast table. Our don't just want to make a better show. We want

> to help you make a better kid. Look for VeggieTales wherever you buy

videos. Or visit us at www.bigidea.com to find out more.









ELECTRONIC ALLOWANCES

New websites and tough legislation make room for the next generation of e-shoppers: your kids

By REBECCA WINTERS

Pol. 1-YEAR-OLD CAROLIN CROSS of Palo Aho, Calif, shopping online is way cooler than your average trip to the mail, and for one very important reason: "You don't have to get your parents to drive you, which they, like, never do," she says. Carolyn's dad Peter might beg to differ about that, but he does agree that eiting Carolyn make the control of the control of the control of the size designed for the tens, makes things easier on the family. "Carolyn gets to feel in control, but I feel good cause her shopping

website operators intend to post or sell information from a child under 13, they will have to get written or oral parental consent, or use a new kind of digital identification technology.

Once payment and privacy are accounted for, each of the three new e-commerce sites has its own strategy for pushing merchandise to teens and the grownups who love them. At DoughNET, special promotions like free movie tickets with selected purchases or contest entries lure young shoppers. On iCanBuy, kids can peruse celebrity wish lists (tip: Britney Spears wants a WNBA baskethall, body glitter py about the more txo make e-shoppers out of kids. "By bringing shopping into the home, you're giving your kids a chance to spend instantaneously and impulsively," says Betsy Taylor, executive director of the Center for a New American Dream, a nonprofit group that offers tigs for parenting in a commercial culture. "We're creating a generation of hyperconsumers, and this is just one more step toward that." In a survey conducted by Internet market-research firm Essarch, Internet market-research firm Essarch, Internet market-research firm Essarch, the ballowed to make online purchases.

Tempering their commercialism, two of the sites offer practical financial advice and services. At iCanBuy and DoughNET, young people can open Proti-insured bank accounts, learn about investing and donate accounts, learn about investing and donate for youngsters, commonly more concerned with stuff than savings, but the sites' grownup money advice may be winning a few converts.

Thirteen-year-old Elisabeth Laskey of Gray, Me., gets \$25 a month deposited into her iCanBuy account in lieu of an allowance. So far Elisabeth has bought some CDs, pencils and shirts. The only been on for a couple months, or I don't been on for a couple months, or I don't says. "But I'm thinking about saving some more and maybe donating some to charity." Elisabeth has learned one major famicial lesson from her online shopping account: "Once it's in there, it's my monactial lesson from her online and to display the couple what the couple was th

81% of 13-to-18-year-olds say they have used the Internet, making teens the MOST WIRED GENERATION EVER

is limited to certain stores and certain amounts," Cross says.

It's probably only a matter of time before the generation that is pointing and clicking its way into young adulthood abandons the mall for the mouse. With the launch of three websites this year, and some recent legislation that should put parents more at ease, kids can now shop online

just like Mom and Dad.
The three new sites, iCanBuy.com,
DoughNET.com and RocketCash.com,
partner with online merchants—such as
cnow, Fogdog Sports and teen clothier
Delia's—that are popular with young people. First, parents register, provide creditcard information and indicate how much
their children can spend; then the kids get

to shop.

Although the sites are secure and approved by TRUSTE, a nonprofit organization that certifies that websites meet certain privacy standards. iCanBuy takes the extra step of shielding young shoppers from merchants' marketing e-mail. And under a federal law made final last

month, the Children's On line Privacy Protection Act, all sites requesting identifying information from children will soon have to meet strict guidelines. If the

THE RIGHT STUFF: Carolyn Cross, 11, with her online loot and, oddly enough, her own CD). At Rocket-Cash, a top-10 list of user purchases lends some insight into what's hot with the masses. Recent chart toppers include a Limp Bizkit CD and wooden bracelets.

These aren't big-ticket items, and the shoppers are incredibly cost-conscious. (Wouldn't you be if your disposable income came from babysitting twice a week?) But Internet entrepreneurs and marketers are attracted to the poten-



TIME, NOVEMBER 15, 1999



with menopause?

Introducing Cenestin."

Made from plants. A cool choice to relieve the hot flashes of menopause.

Menopause is an individual experience. Shouldn't your choice for symptom relief be, too?

Now, Cenestin offers you an FDA-approved choice in estragen replacement therapy that's 100% derived from soy and yom, instead of Premarin®, which is made from pregnant horses' urine. The choice of how you control the hot flashes and night sweats of menopause is yours.

So, how cool are you with menopause? As cool as you choose to be! Talk to your doctor about plant-derived Cenestin . . . and make the cool choice, your choice.

Cenestin is indicated for the treatment of vasonotor symptoms (such as hot flashes and night sweats) associated with menopause. As with any prescription drug therapy, some women may experience side effects when taking extragens. In the Cenestri clinical trial, the most frequently reported adverse events were headache and insommia, which occurred with similar frequency in the placebo group. You should not use hormone replacement therapy if you are preparam because of possible risk to the festus. Be sure to discuss your personal or family history of breast cancer, breast lumps, almormal vaginal bleeding, and almormal blood clotting with your beathcraer provider. If you have not had a hysterectomy, taking estrogen alone may increase your chances for uterine cancer. Adding a progestogen lowers this risk significantly.



Made from plants! Isn't that cool? sm

Cenestin (synthetic conjugated estrogens, A) Tablets

0.625 mg, 0.9 mg



Cenestin (synthetic conjugated estrogens, A) Tablets

BRIEF SUMMARY

ESTROGENS INCREASE THE RISK OF ENDOMETRIAL CARCINOMA. Close clinical surveillance of all women taking estrogens important. Adequate diagnostic measures, including endometrial sampling when indicated, should be undertaken to rule out malianancy in all cases of undiagnosed persistent or recurring abnormal vaginal bleeding. There is no evidence that natural estrogens are more or less hazardous than synthetic estrogens at equivalent estrogén doses

INDICATIONS AND USAGE

Cenestin (synthetic conjugated estrogens, A) Tablets are indicated in the treatment of moderate-to-severe vasomotor symptoms associated with the menopause

CONTRAINDICATIONS

ogens should not be used in individuals with any of the follo conditions

- Known or suspected pregnancy (see PRECAUTIONS).
- 2. Undiagnosed abnormal genital bleeding Unbagnosed abnormal gental bleeding.
 Known or suspected cancer of the breast (except in appropriate)
- selected patients being treated for metastatic disease) Known or suspected estrogen-dependent neoplasia 5. Active thrombophiebitis or thromboembolic disorders.

- Induction of malignant neoplasms a. Endometrial cancer. The reported endometrial cancer risi among unopposed estrogen users is about 2- to 12-fold greater than in non-users, and appears dependent on duration of treatment and on estrogen dose. Most studies show no sig nificant increased risk associated with use of estroneos for less than one year. The greatest risk appears associated with prolonged use, with increased risks of 15- to 24-fold for five to ter years or more, and this risk has been shown to persist for at
- least 8-15 years after estrogen therapy is discontinued b. Breast cancer. While the majority of studies have not shown an increased risk of breast cancer in women who have eve used estrogen replacement therapy, there are conflicting data
- 2. Venous thromboembolism. Three epidemiologic studies have found an increased risk of venous thromboembolism (VTE) in users of estrogen replacement therapy (ERT) who did not have osing conditions for VTE, such as past history of cardio vascular disease or a recent history of pregnancy, surgery, trau serious illness. The increased risk was found only in cur rent FRT users: it did not persist in former users. The findings were similar for ERT alone or with added progestin and pertain to commonly used ERT types and doses, including 0.625 mg or more per day orally of conjugated estrogens, 1 mg or more per day orally of estradiol, and 50 µg or more per day of transdermal estradiol. The studies found the VTE risk to be about one case per reased to 2-3 cases per 10,000 women per year
- 3. Cardiovascular disease. Large doses of estrogen (5 mg conju gated estrogens per day), comparable to those used to treat can cer of the prostate and breast, have been shown in a large prospective clinical trial in men to increase the risks of nonfatal
- ophlebitis. 4. Hypercalcemia. Administration of estrogens may lead to severe ypercalcemia in patients with breast cancer and bone metastases. If this occurs, the drug should be stopped and appropriate ares taken to reduce the serum calcium level
- Gallbladder disease. A 2- to 4-fold increase in the risk of callbladder disease requiring surgery in women receiving post-menopousal estrogens has been reported.

PRECAUTIONS

1. Addition of a progestin when a woman has not had a hysterectomy Studies of the addition of a progestin for 10 or more days of a cycle of estrogen administration, or daily with estrogen in a continuous regimen have reported a lowered incidence of endometrial hypoplasia than would be induced by estrogen treatment alone There are, however, possible risks which may be associated with the use of progestins in estrogen replacement regimens. These include (a) adverse effects on lipporotein metabolism (lowering HDL and enhancement of mitotic activity in breast epithelial tissue, although few epidemiological data are available to address this point. The choice of progestin, its dose, and its regimen may be important in minimizing these adverse effects

2. Elevated blood pressure

tial increases in blood pressure during estrogen replacement therapy have been attributed to idinsyncratic reactions to estrogens in a small number of case reports. A generalized effect of estrogen therapy on blood pressure was not found in the one ran-3. Familial hyperlipoproteinemia

- Estrogen therapy may be associated with elevations of plasma triglycerides leading to pancrealitis and other complications in patients with familial defects of lipoprotein metab
- 4. Impaired liver function Estrogens may be poorly metabolized in patients with impaired liver
- B. Information for the Patient

See text of PATIENT LABELING, below.

C. Laboratory Tests Estrogen administration should generally be guided by clinical response at the smallest dose, rather than laboratory monitoring, for relief of symptoms for those indications in which symptoms are

D. Drug/Laboratory Test Interactions

- Accelerated prothrombin time, partial thromboplastin time, and platelet aggregation time; increased platelet count; increased fac mplex, II-VII-X complex, and beta-thromboglobulin; decreased levels of anti-factor Xa and antithrombin III, decreased antithrombin III activity; increased levels of fibrinogen and fibrinogen activity;
- increased plasminogen antigen and activity.

 2. Increased thyroid-binding plobulin (TBG) leading to increased cir. culating total thyroid hormone, as measured by protein-bound lodine (PBI), T4 levels (by column or by radioimmunoassay) or T3 levels by radioimmunoassay. T3 resin uptake is decreased, reflect-ing the elevated TBG. Free T4 and free T3 concentrations are unal-
- binding globulin (CBG), sex hormone-binding globulin (SHBG), leading to increased circulating corticosteroids and sex steroids respectively. Free or biologically active hormone concentrations are
 - gen/renin substrate, alpha-1-antitrypsin, ceruloplasmin) Increased plasma HDL and HDL-2 subfraction conc reduced LDL cholesterol concentration, increased triglycerides levels.
 - . Reduced response to metyrapone test.
 - Reduced serum folate concentration E. Carcinogenesis. Mutagenesis, and Impairment of Fertility I one-term continuous administration of natural and synthetic estro-
 - mas of the breast, uterus, cervix, vagina, testis, and liver. See CONTRAINDICATIONS and WARNINGS.
 - Estronens are not indicated for use during pregnancy or the imme diate postpartum period. Estrogens are ineffective for the prevention or treatment of threatened or habitual abortion. Treatment with diethylstilbestrol (DES) during pregnancy has been associated with an increased risk of congenital detects and cancer in the reproductive organs of the fetus, and possibly other birth defects. The use of DES during pregnancy has also been associated with a subsequent

G. Nursing Mothers

drugs are excreted in human milk. In addition, estrogen administra tion to nursing mothers has been shown to decrease the quantity and quality of the milk. Estrogens are not indicated for the prevention of postpartum breast engorgemen

- Safety and efficacy of Cenestin for the treatment of vasomotor trogenism in pediatric patie
- 1. Drug-Drug Interactions
- re are no known drug interactions with estrogens

ADVERSE REACTIONS

See WARNINGS and PRECAUTIONS regarding the potential adverse Cenestin and 48 women treated with placebo, the following adverse events occurred at a rate ≥ 5% (see TABLE 1).

The following additional adverse reactions have been reported with Gentourinary system. Changes in vaginal bleeding pattern and

- Breasts. Tenderness, enlargement. 3 Gastrointestinal Nausea unmitten: abdominal cramps bireting:
- 4. Skin Chinasma or melasma that may persist when drug is discor tinued; erythema multiforme; erythema nodosum; h Eves. Steepening of corneal curvature: intolerance to contact lense
- 6. Central Nervous System Headache, migraine, dizziness; mental 7. Miscellaneous. Increase or decrease in weight; reduced carb

Number (%) of Patients with Adverse Events With a Greater than 5% e Rate By Body System and Treatment Group

| Body System Adverse Event | Cenestin n (%) | Placebo n (%) | Total n (%) |
|---|-------------------|------------------|----------------|
| Number of Patients Who Received Medication | 72 (100) | 48 (100) | 120 (100) |
| Number of Patients With Adverse Events | 68 (94) | 43 (90) | 111 (93) |
| Number of Patients Without Any Adverse Events | 4 (6) | 5 (10) | 9 (8) |
| Body As A Whole | | | |
| Abdominal Pain | 20 (28) | 11 (23) | 31 (26) |
| Asthenia | 24 (33) | 20 (42) | 44 (37) |
| Back Pain | 10 (14) | 6 (13) | 16 (13) |
| Fever | 1 (1) | 3 (6) | 4 (3) |
| Headache | 49 (68) | 32 (67) | 81 (68) |
| Infection | 10 (14) | 5 (10) | 15 (13) |
| Pain | 8 (11) | 9 (19) | 17 (14) |
| Cardiovascular System | | | |
| Palpitation | 15 (21) | 13 (27) | 28 (23) |
| | | | |

| Infection | 10 (14) | 5 (10) | 15 (13) |
|-------------------------|---------|---------|---------|
| Pain | 8 (11) | 9 (19) | 17 (14) |
| Cardiovascular System | | | |
| Palpitation | 15 (21) | 13 (27) | 28 (23) |
| Digestive System | | | |
| Constipation | 4 (6) | 2 (4) | 6 (5) |
| Diarrhea | 4 (6) | 0 (0) | 4(3) |
| Dyspepsia | 7 (10) | 3 (6) | 10 (8) |
| Flatulence | 21 (29) | 14 (29) | 35 (29) |
| Nausea | 13 (18) | 9 (19) | 22 (18) |
| Vomiting | 5 (7) | 1 (2) | 6 (5) |
| Metabolic and Nutrition | ial | - | |
| Peripheral Edema | 7 (10) | 6 (13) | 13 (11) |
| Musculoskeletal System | n | | |
| Arthralgia | 18 (25) | 13 (27) | 31 (26) |
| Myalgia | 20 (28) | 15 (31) | 35 (29) |
| Nervous System | | | |
| Depression | 20 (28) | 18 (38) | 38 (32) |
| Dizziness | 8 (11) | 5 (10) | 13 (11) |
| Hypertonia | 4 (6) | 0 (0) | 4 (3) |
| Insomnia | 30 (42) | 23 (48) | 53 (44) |
| Lan Cramos | 7 (10) | 3.06) | 10 (8) |

| Leg Cramps | 7 (10) | 3 (6) | 10 (8) |
|------------------|---------|---------|---------|
| Nervousness | 20 (28) | 20 (42) | 40 (33) |
| Paresthesia | 24 (33) | 15 (31) | 39 (33) |
| Vertigo | 12 (17) | 12 (25) | 24 (20) |
| spiratory System | | | |
| Cough Increased | 4 (6) | 1 (2) | 5 (4) |
| Pharyngitis | 6 (8) | 4 (8) | 10 (8) |
| Rhinitis | 6 (8) | 7(15) | 13 (11) |
| ogenital System | | | |
| | | | |

OVERDOSAGE erious ill effects have not been reported following acute ingestion of

large doses of estrogen-containing products by young children Overdosage of estrogen may cause nausea and vomiting, and with

Duramed Pharmaceuticals, Inc. Cincinnati, OH 45213 USA

DURA med Duramed Pharmaceuticals, Inc.
Cincinnati, Ohio 45213 U.S.A.



Made from plants! Isn't that cool?"

© Copyright 1999 Duramed Pharmaceuticals, Inc.

DANGEROUS STEPS

Was Cinderella right? A new book says stepparents abuse children at a frightening rate

By ANDREA SACHS



Santa Ana, Calif., girl is found unconscious with bruises on her body. After she dies, her 28-year-old stepfather is charged with child abuse resulting in

in Dayton is arrested for beating his stepson with a

hammer, causing multiple skull fractures and a broken leg. Oct. 13: A 26-year-old man in Chicago is charged with beating his three-year-old stepson to death. The medical examiner's report details severe injury and abuse occurring over a period of time.

Tragic stories like these fill the nation's newspapers. But do they have any relevance to stepfamilies as a whole? Yes, say Martin Daly and Margo Wilson, two Canadian psychology professors at McMaster University in Ontario. In their slender new book. The Truth About Cinderella: A Darwinian View of Parental Love (Yale University Press), the duo argue that having a stepparent is the most powerful risk factor for severe child abuse. In fact, they say, an American child living with one genetic parent and one stepparent is 100 times as likely to suffer fatal abuse as a child living with two

genetic parents. In Daly and Wilson's studies, a stepparent can also be an opposite-sex partner who lives with the parent, like a boyfriend.

Their reasoning, based on research in the U.S., Canada, Britain and Australia, won't sit well with many stepparents, "Because parental love carries with it an onerous commitment, it would be strange if merely pairing up with someone who already had a dependent child were sufficient to fully engage the evolved psychology of parental feeling," they write. "And it that scheme.

is not sufficient. Stepparents do not, on average, feel the same child-specific love and commitment as genetic parents, and therefore do not reap the same emotional rewards from unreciprocated 'parental' investment." Violence, they say, is just one, albeit dramatic, consequence.

In their view, it is no accident that fairy tales with wicked stepparents, like "Cinderella," can be found in every culture. The French even have a proverb for this: "Ouand la femme se remarie avant enfants. elle leur fait un ennemi pour parent" (The

mother of babes who elects to re-wed/ Has taken their enemy into her bed)

Similarly, there are animals that turn on their predecessor's offspring, the authors say. "How do [male tigers] respond to the cubs sired by their predecessors? The grisly answer is that they systematically search them out and kill them." The Darwinian reason, say Daly and Wilson, is that all animals, including humans, prefer to promote their own "genetic posterity." Unrelated youngsters don't necessarily fit into

Daly knows that their work, first published last year in England, is hard for some people, particularly nonacademics, to handle. "One thing that has fascinated and puzzled us is the fact that people don't seem to like this finding. I'm not sure what that's about," he says. "Stepfamilies are conflictual. Everyone who studies them knows that. But there's a widespread feeling that somehow to make too big a deal of it or to talk about that too much is exacerbating their problems instead of helping Still, he holds his ground. "Single parents might do well to be aware that there are a lot of risks in step relationships, and they should assess new partners in part with that in mind."

Daly and Wilson's findings win support from many experts. "I think it's pioneering work," says Stephen Emlen, a professor of behavioral ecology at Cornell. And the picture is not bleak, he says. "The evo-

lutionary approach is basically saying we carry with us some genetically influenced tendencies to behave in certain ways in certain situations. It by no means says these cannot be overcome." Emlen compares this with discovering that you are carrying a gene that statistically increases your potential to develop a disorder, "Being armed with that knowledge can be very, very empowering. You're consciously going to do everything you can to minimize that risk.'

Violence is not the only negative trait that runs in some stepfamilies, say experts. "We know that there's less of a sexual taboo in stepfamilies because you don't have the biological connection," says Dr. James H. Bray, author of Stepfamilies: Love, Marriage and Parenting in the First Decade. As a result, says Bray, "if a woman is about to remarry, she really ought to get to know her spouse

and know some of her potential spouse's family history, because we know that sexual and physical abuse tends to run in families

It's important to remember, however, that academic theories don't explain what goes on in individual homes. "We're looking to explain patterns of child maltreatment," says Richard Gelles, a professor of social welfare at the University of Pennsylvania. "But a broad social theory can't ex-

plain a single case." It just serves to alert families to the possible risks.



Big Brother Was Listening

Real Networks' online-jukebox software turns out to be not buggy but bugged

"SAY IT AIN'T SO, ROB!" I WHINE INTO THE TELEPHONE AT ROB Glaser, founder and CEO of Real Networks. I am very agitated, O.K.? I admit it. Last week The New York Times broke a story reporting that RealJukebox, one of the most popular pieces of music-playing software on the Net, is a secret spy!

It turns out that the program—used by more than 13 million people around the world, including me—has been tracking our music-listening habits, recording the titles of the CDs we play and beaming the information back to headquarters. Whenever we go online, a sneady little subroutine has been quietly shuttling that data over to Real's servers and dumping them into their lifes. Since I had to register my name to get the jukebox software, who I am and what music I like have been surreptitiously databased by Claser's company. Without my or anybody else's consent. How rude!

Mind you, it's not the invasion of privaced in so many ways by so many different entities each day that I'm getting used to living in a glass house. When I step into a bank or an elevator and see a video camera is usually right out there for me and camera is usually right out there for me me and it card to buy a meal. I know that American Express is recording that I've challed up yet another overprieed express according that I've challed up yet another overprieed express-account lunch. And I know what Américan lunch.

But in the case of Real, I didn't know—and that's where Glaser's company stepped over the line. It was especially shocking to me since a) I've been recommending Jukebox to lots of people and b) I've always considered Glaser to be an ex-

traordinarily ethical guy.

"We screwed up," says Glaser. The problem started when people in Real's marketing department decided they needed a better sense of who was using the service and what they were using it for. This is what every website wants to know. If it serves up 300,000 pages of information a day, does that mean 300,000 different people came to visit, or 50,000 who each visited six times? Glaser's techies tagged each user with a special ID number, or cookie, that identified them, Most big sites do the same thing, from Microsoft's to Time Warner's. But Real crossed the line when it correlated that ID number with each user's e-mail address and matched it to the user's offline listening habits. Even this might have been O.K. if it had disclosed the practice and

age given users the action to black it as Amer-

given users the option to block it, as America Online does (see AOL's explicit privacy guidelines at keyword privacy).

Last week feal released a patch on its website to prevent users' personal IDs from being transmitted; you can download it from usen, read.com or wait for the next version of Reallylaebox. Meanwhile, the company is view, and an outside auditor will be brought in for a final seal of good privacy buskeeping. But right now, there's a log file somewhere in Seattle that has my name in it, as well as the Allan Sherman CDs that I've been playing, and that ticks me off. If a who knows what the bad guys are un to o' a who knows what the bad guys are un to o'

Crave more tech news? Subscribe to TIME DIGITAL magazine at timedigital.com. Questions for Josh? E-mail him: jquit@well.com

IN BRIEF

BRINGING UP DIGITAL BABY It cries, it fidgets, it coos, and it does do-do. But this is no ordinary beby. It's a virtual to that craws around on your computer screen after you install the PC CD-ROM called Babyz by Mindscape (\$3.0), And why not? I've can practice our nurturing sible feeding Tamagotchis, tickling Furbies and ordering our pet robots around, surely we can "dopt" a virtual baby or two. After naming your

bundle of softwere pv, you can pop it into the changing room for a lath and dress it in impossibly cute burny suits that come in every flavor from powder but to the cybe, but to the cybe, but, it you rule, in the futhern as you pro your baby up in a high chair and watch it hun food on the floor. (Inguited) Affect the deding if—acco. I seed to the babycan all on water the flowers and you not propried encourar allow, this flower is the flowers and you on the purple decourar allow. In the flowers and the company of the purple of th

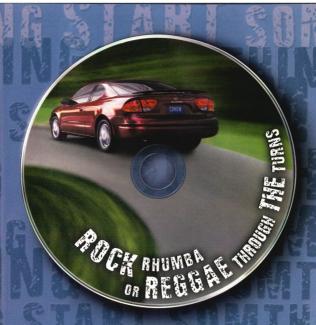


PRINTS CHARMING. You bought that nifty digital camera for a cool \$500 (or more), but after a while looking at pictures on a fuzzy screen gets tired. Now you have two new options. Upload your faves to effames. com, which will print them on glossy, 4 x 6 photo paper, mount them in stylish frames and mail them to anyone you choose (for \$11-\$27 apiece). Or get Hewlett-Packard's PhotoGram #21000

(\$400), a camera-ready combination photo/inkjet printer that works as well for 8½-by-11-in, cover letters (at 11 pages per minute) as it does for 4 x 6 prints. Two slots accept

either SmartMedia or Compact Flash cards used in many digital cameras. Simply take the card from your camera, insert it in a slot, and you'll have a stack of glossies in about 15 minutes. No sweat. — By Anita Hamilton





TEST DRIVE A NEW ALERO GET \$50 TOWARDS FREE MUSIC FROM CONOW

Now you can stay in tune with the road. And your favorite CDs. Just take the road-hugging ALERO for a test drive and get \$50 towards FREE music from CDNOW.

VISIT ALERO COM FOR DETAILS

ALERO

D1999 GM Com. All Rights Reserved.

CDNOW

r Music, Your Store.

Oldsmobile

Fruzzied narves.

Giess up dint hvo stores.

Shops lunch hours and weekends.

Shops lunch hours and weekends.

Hunts around for best prices.

Scours thousands of stores, shows best prices.

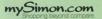
Screeming deds.

Hours wanted shopping.

Instant graffication.



Does just thinking about holiday shopping get you frazzled? This year, let Simon do the work for you. From books to videos to the hottest toys, Simon instantly shops thousands of online stores so you can easily compare branch, prices, features, and retailer offers on millions of products. All from one convenient place.





Block That Cold!

A new zinc nasal spray may curtail your sniffles, but hand washing is still your best defense

ARE YOU ONE OF THOSE LUCKY DEVILS WHO NEVER catch a cold or can easily slough it off? Not me. Two days after my throat starts itching—the classic first sign of an upper-respiratory infection—I'm too con-

gested to think straight. All I want to do for the next five days is sink into a warm bed or drown in a vat of chicken soup. So I was intrigued early last week by reports of a nasab spray, called Zicam, that is supposed to keep a cold from lasting more than a day and a half. Even though the results

IN YOUR NOSE: Could

sounded too good to be true, I thought they were worth a closer look.

The initial reason for my skepticism was that colds are caused by hundreds of different kinds of viruses. Finding a single

treatment that is cheap, as well as safe and effective against all of them, is a daunting task. (Today's cold remedies treat only the symptoms and not the cause.) Then I started wondering if the folks at Gel Tech, the company that developed Zicam, knew what they were doing. Just four days after Gel Tech announced that its study of Zicam had been accepted for publication by the American Journal of Infection Control. the journal editor asked the company to withdraw it. Like an overeager novelist, Gel Tech had given away too much of the ending before the story appeared in print.

What Zicam, which sells for \$9 to \$12 a bottle, has going for it is a simple idea for preventing cold viruses from attacking the nasal passages. Four years ago, a report in the

Annals of Internal Medicine suggested that hupless snifflers could cut a cold's duration almost in half by sucking on foul-tasting zine lozenges. That's because zine ions are about the same size and shape as the molecular doorway through which one major group of cold viruses, called the rhino-viruses (rhino for "nose"). breaks into the nasal cells. Coat those viruses with zine, and they're to big to slide through the door. Or at least that's the theory. So far, a dozen studies have shown mixed results.

Charles Hensley and his colleagues at Gel Tech thought the solution was as plain

as, well, the nose on your face. Why not skip the mouth and spritz the zinc directly into the old proboscis? They developed a gel that can do just that and tried it out on 104 volunteers. The results of this study,

having been withdrawn once, will probably never be published in a scientific journal. Because Zicam is marketed as a homeopathic remedy, however, the Food and Drug Administration doesn't require it to undergo rigorous testing.

At this point, the only fair thing to say about Zicam is that its benefits are still not proved. Maybe if I'm desperate, I'll try it next time I get a telltale tickle in my throat. In the meantime, I hope to sidestep the problem by following the advice of Dr. Jack Gwaltney of the University of Virginia School of Medicine, a top cold researcher, "Wash your hands a lot with soap and water," he says, because cold viruses like to linger there. Don't put your fingers in your eves or nose, as they give easy access to the nasal passages.

this really be the cure?

If you do each a cold, greated hat Covallers suggests taking an over-the-is duration count-asting no ions are in the control of the counter antihistamine like chlorphenism one major nome major or clematine (they make lots of people sleepy but work better against colds as into the with zinc. It is not the with zinc. I would have just the control of the counter and the control of the counter and the cou

For more information on preventing colds, visit time.com/personal. You can send e-mail for Christine to gorman@time.com

GOOD NEWS

MY HEAD, YOUR ARM Way would argive the hair from a man's head and grow it on a woman's arm? To advance science—and maybe a new treatment for baldness, in a novel or a man's selection of the science of the science of a man's scale—hair, roots and follicles—and transplanted them onto the foream of an invalled woman. The patches took root and after more than two months showed no signs of rejection. This suggests it may with a full head of hair from someone with hair to spare.

WHEN YOU'RE OLDER With age comes wisdom, maturity ... and a taste for spinach. A study of more than 300 women ages 21 to 84

N.

found that sensitivity to the bitterness in such vegetables as broccoil and spinach wanes with age. The older women preferred sour fruits such as grapefult and lemons and bitter beverages such as coffee and tea more often than their younger counterparts. So don't worry if your kids don't like proccoil. They probably will, eventually,

BAD NEWS

TOBACCO, THE GREAT UNEQUALIZER? Lightin may be riskler if you're a woman. Women over 60 smoke are more than tw lung cancer as same-agi vunin carc inha a carc out of the carc out of the carc out of the carc out of the carc

ou're an older wer 60 who han twice as likely to get me-age males. Why? Women may be more vulnerable to tobacco's carcinogens, they may inhale more of these carcinogens with each puff, or they simply may not be screened for lung cancer as vigilantly as men are.

GINE BLUES Gene therapy has been going through a rough patch lately, First, a young patent died in the middle of his gene cherapy that, And last week the grown that the same character of the same ch

Sources—Good News: Nature (11/4/99); U.S. Department of Agriculture conference. Bad News: American College of Chest Physicians meeting; Washington Post (11/3/99)

MATDER-FPG

119

MY DICKINSON

The Mother Load

A new study of day care will make many moms feel guilty for using it. But they shouldn't

SHOW ME A STUDY ABOUT CHILDREN IN DAY CARE, and I'll show you a study that's bound to make mothers feel bad. (Let's face it: the prospect of choosing the wrong breakfast cereal is enough to make most of us feel bad.) We moms get caught in the tension between

academic studies (and our own fears) telling us that day care breeds ear infections and bad habits, and equally compelling research showing that if we rear our kids at home, we retard their social development. We worry when our toddler clings to us in the

morning-and when she doesn't. Add the risk of little Tiffany calling the babysitter Mommy, and you have the ingredients for a daily drama at the day-care door. A major new study

to be released this week isn't going to help matters, with a press release announcing definitively that the vital bond between mother and child often suffers when babies are placed in day care. It's just the sort of news that grandmothers like to clip from the paper and send to their favorite daughters-inlaw, so be prepared.

Having read the full study, though, I can report that the news is not all that bad. To be sure, the researchers-



stitute study and parenting experts like Brazelton are in agreement.

A mother should do everything she can in the early months of her baby's life to be the primary caregiver and to give her child

the benefits of a confident attachment. That bond can then be strengthened by finding quality child care with trained, concerned staff and a good ratio of no more than three babies to each adult. It's also wise to choose caregivers who will give you loads of information about your child's day. Some daycare centers have parents fill out a chart on their baby's status in the morning (how he has slept and eaten, his general mood, etc.). A

caregiver then fills out



IN 1982, 5% of kids under age one were in day care; by 1996, 25% were there

the back of the chart in the afternoon. She should tell you, for instance, that your baby sometimes falls apart when he sees you not because he's angry at having been abandoned, but simply because he's tired.

When you get home, give your cranky baby a snack and a drink and get one for yourself. Sit on the floor with him and swap gurgles about the office and the playpen. Full-time mothers face a different challenge: to help their babies gain, perhaps through a play group, the social and developmental skills they might otherwise pick up in day care. Chances are, the researchers will be after them next, giving a different set of moms a headline to feel bad about.

For more on the debate over day care, please see our website at time.com/personal. E-mail Amy at timefamily@aol.com

IN BRIEF

TAX BREAK Washington's top agency for ferreting out hidden assets, the IRS, last week dedicated itself to tracking down a new type of missing treasure: lost, abduct ed and runaway children. With help from the National Center for Missing & Exploited Children, the IRS will publish photos of missing children in its 1999 tax publications and instructions. One in six missing kids is



such photos. So when your tax packet arrives this year, don't just toss it over to your accountant look at it!

found through

GOING UP IN SMOKE Add one more curse to the experience of a horrible childhood. A study in last week's Journal of the American Medical Association reports that adults who had experienced five or more negative childhood situations-such as abuse, divorce of parents or living with a drunker

to have taken un smoking. They were about five times more likely to have started smoking by age 14 than those with no childhood trauma, That's another good reason to identif and help troubled



TRAINING ROSES Many parents love to garden. Most kids enjoy model trains. And now these two pursuits are merging in a hot family hobby imported from Britain: garden railroading. Aficionados lay tracks and carve tunnels through their flower beds and hedges. One measure of the trend: circula tion of Garden Rallways magazine has doubled to 36,000 in the past three years. The train kits begin at \$150. Curious? Check out www2.gardenrailways.com/gr/ or www.largescale.com. - By Alain L. Sanders



ONE CITY
BUILT ON EIGHTAND-A-HALFMILLION STORIES

A history for—and about—all Americans.

NEW YORK

A DOCUMENTARY FILM

A Film by Ric Burns
A Special Presentation of The American Experience

SUNDAY-THURSDAY, NOVEMBER 14-18, 9 PM ETIPT ON YOUR PES STATION. CHECK LOCAL LISTINGS.

FUNDING PROVIDED BY: OCHASE HUMANITIES THE FORD FOUNDATION AND THE ARTHUR VINING DAVIS FOUNDATION





Betting with Bill Microsoft lost this round of its antitrust case.

but don't sell management (or its stock) short

LET'S PUT MICROSOFT'S TROUBLES IN PERSPECTIVE. Since the government filed its antitrust suit 18 months ago, the company has won the Web-browser war, revenue growth has accelerated and earnings

have been rising 10% per quarter. Put another way: Bill Gates' company has had a great year four times a year, even with the Feds breathing down its neck. Little wonder that the stock doubled in that same 18 months-

the fourth such double in the past six years. Microsoft's success has endless ripples.

With more than 5 billion shares out and a market value exceeding \$400 billion, the company is among those with the most widely owned stocks in creation. Virtually every institution holds Microsoft stock, including those that manage your retirement accounts. Fidelity Investments has 149 million shares spread among 60 funds. If the bottom ever falls out of this baby, look out. The collateral damage will be nuclear, especially now that Microsoft is part of the Dow Jones industrial average.

That's one reason not to sell in the wake of Judge Thomas Penfield Jackson's ruling on Friday. Things aren't as bleak as they seem, and the stock-depressed in recent weeks-could start to run very soon now that the bad news is out. In perverse Wall Street logic, "the cloud has been lifted," notes analyst Brian Goodstadt at Standard & Poor's. Except for Valley brats who compete with Microsoft (themselves fabulously rich), nobody really wants the stock to fail.

Certainly, Gates is more vulnerable now. But betting against him is the longest running mistake in the tech world. Microsoft has the resources and the moxie to survive and thrive. Start with an astounding balance sheet with \$19 billion in cash. Interest alone will add \$1.6 billion of earnings in the fiscal

Who has got the most at stake in Microsoft?



Bill Gates Chairman, CEO Owns 15.3%

Worth \$71 bill

Paul Allen Co-founder

Owns 5.1% Worth \$24 billion

year ending in June, analysts estimate. That by itself is more than the annual profit of nine of 10 FORTUNE 500 companies. Gates exploits his money machine. He has large stakes in cable, Internet and telecom prop erties, pretty much assuring himself a big piece of the tech future, whatever it brings. The browser wars are a good example. Netscape owned the market just two years ago. Microsoft, late to the Internet game, threw vast resources in that direction and now accounts for 64% of browser usage. Jackson's ruling means that Microsoft's capacity to assault a problem like that will probably be diminished in the future. But nothing is certain. The battle has just begun. Appeals could take years, and in the meantime the post-PC world may emerge in glory and render the judge's concerns moot. Do you want to miss another double?

That's not a prediction. Please. But Microsoft stock rarely falls far or long before buyers swoop in. With Office 2000 released this past summer and doing well and the much anticipated Windows 2000 to be released in February, there's plenty of fuel to drive the stock higher.

What's the worst-case scenario? For Gates, it would be the court-ordered breakup of his company, but the investor might not

fare badly. AT&T's spinoffs have consistently beaten the market since the

government split that company. Forcing Microsoft to make its Windows source code available, opening it to competition from software writers would sting. But it would also produce incremental licensing revenue. Forcing Microsoft to design Windows to boot up AOL or another Web address would erode its dominance. But

Worth \$22 billion PC makers are starting to win that kind of flexibility on their own. It comes down to a bet on Bill. He's had the answers so far, but he'll need to be nimbler from here on.

See time.com/personal for more on Microsoft. E-mail Dan at kadlec@time.com. See him on CNNfn, Tues., at 12:45 p.m. E.T.

N BRIEF **GIVING STOCK** Thinking about chari-

table giving this holiday season? Instead of donating that old coat, consider donating stocks. Donations of stock can beat coats or even cash. Charities can sell the shares of donated stocks tax free, even if the price has doubled over your cost. And donors get breaks too: no capital-gains tax, and a write-off for the market value of



HELPING-HAND ORG. Sure you know how to trade stocks online, but when you want to give, where do you go? The hungersite.org makes free-food donations to the U.N. World Food Project every time it receives a hit. All you have to do is look at the ads SECONDHARVEST.ORG distributes food to the needy in over 100 U.S. cities. And e-shopping sites like IGIVE.COM allow shoppers to designate a portion of the purchase price to the popprofit of their choice.



Steve Ball

President Owns 4.7%

> IGH YIELD. HIGH GROUND The mutual-fund group Pax World has opened the first widely available High Yield Fund that invests only in socially respons ble companies.

That excludes

firms that profit from firearms or tobacco. Although junk bond funds in general have had a tough year, white-hat investing is gaining fans. Nationwide, dollars going into all socially responsible funds have risen 82% since 1997, to \$2 trillion -By David E.Thigpen

the stock

CALL US AND YOU'LL HEAR A STRANGE SOUND ON THE OTHER END. IT'S CALLED A HUMAN VOICE.



We do things differently than the average card company. Like making sure a real person answers the phone, ready to help you when you call. 24 hours a day. And providing an award-winning rewards program with miles you can use on all major U.S. airlines, not just one or a few. And if your business trip runs longer than expected, unlike other cards, we always give you up to 62 days to pay your bill, interest-free. And of course, the Diners Dub Dard is welcomed by airlines, hotels, car rental companies and millions of other places you go. You won't find another card companies that the case of the places you go. You won't find another card company that does all this. Call us at 1 800 2 DINERS. A real live person will give you all the details.





BREAKING THE PLASTIC MOLD."

What's Up, Docs?



YOUR PREMIERE OR MINE?

the fact that actors

MICHAEL DOLIGIAS 55 and CATHERINE ZETA-JONES, 30, are dating, it was not for lack of their public appearances, Political, musical, charity or movie eventcount them in. Their itinerary just these past few weeks ... NOV. 1: Dinner for Al Gore. followed by party for The Insider, New York City OCT. 26: Night of the Stars a fashion party, N.Y.C. OCT. 22: Millennium party at the British embassy, Washington OCT. 21: GQ Men of the Year party, N.Y.C. OCT. 19: Tribute to Walter Cronkite, U.N., N.Y.C. OCT. 9: NetAid concert. Geneva, Switzerland (Douglas came in person; Zeta-Jones turned up on video OCT. 6: Dunhill Cup Pro-Am at St. Andrew's Golf Course. Edinburgh, Scotland SEPT. 26: Saturday Night Live anniversary party, N.Y.C. SEPT. 25: Joint birthday party, Part 2, N.Y.C. SEPT. 24: Joint birthday party, Part 1, N.Y.C. SEPT. 22: Luncheon for Camilla Parker Bowles at

Brooke Astor's home NYC



WATCH YOUR BACK, FRANK MCCOURT Many of our most celebrated authors have achieved



success under noms de plume: Samuel Clemens as Mark Yavin, Marian Evans as George Ellot and now MICK FOLEY as Mankind. This week Foley, a pro wrestler who has been known as Cactus Jack and Jude Love, will see his first book, Have a Micc Day! A Tale of Blood and Sweatocks, hit No. 2 on the New York Times norifiction best-seller list. In his memoir Foley relates how he overcame broken bones, a lost ear

and a worthy opponent named "the Rock" to win the World Wrestling Federation belt last year. The book's swift sales—this is only its second week on the Times's list—offer incontrovertible proof that wrestling fans can read a work longer than a tattoo. As television's best-known shrinks. BOB NEWHART and KELSEY GRAMMER have treated their fair share of eccentrics. Now that the two have joined practices for a movie, they are playing somewhat neurotic characters themselves. In the upcoming Showtime film How Doc Waddems Finally Broke a 100. Newhart plays golf enthusiast Waddems, a mild-mannered orthodontist bent on shattering that score. He finds a hazard in partner Howard Greene (Grammer), an overly fastidious interpreter of the game's rules, and the good walk turns murderous. Newhart, an avid golfer, claims his



game surpasses that of the character he plays. "I had to come up with a lousy swing to be believable in this film," he says. "There are a number of people I play with regularly whom I just copied." Asked to name names, Newhart demurs: "They know who they are."

FEUD OF THE WEEK



NAME: N.Y.C. cabbies
OCCUPATION: Tolerstring rude passengers
FIRST PUNCH: Five
taxi drivers sped past
as Glover and his
daughter tried to hail a
aba in Harlem; a driver
who did stop tried to
prevent the 6-ft. 4-in.
actor from sitting in the
front seat, which has
more legroom

ating Mel Gibson
COUNTERPUNCH:
The Lethal Weapon star
and onetime cabdriver
filed a formal complaint
with the city's taxi and
limousine commission,
charging discrimination
and proposed all taxi
drivers take a course in
diversity training

NAME: Danny Glover

OCCUPATION: Toler-





By Mark Katz

Power Children

Once teens were barely tolerated, but now we worship the false god of youth

Sure, for them, life is totally phine-er, phat. They are coming of age in an age that celebrates the coming of age. For every standard-issue adolescent yearning, there is a show that explores it on the WB. For each of life's clichéd ironies encountered for the first time, there is a chat room to lament it on Teen-Gripe.com. For every pimply punk buying a pop CD, another kid with a good complexion has just released a debut album. Being a teenager these days is as effortless as being a Renaissance Man during the Renaissance. These kids have no idea how hard it is living in an era that has outgrown grownups. They just ... I dunno. Forget it. Whatever.

It's been 20 years since I was a teenager, but if memory serves, my adolescent experience took place in an environment very different from today's. Certainly, I struggled with the same dilemmas that still define this realm: Who am I? Where will my life take me? When will I get naked with a girl? Like everyone else. I had to solve the riddle of defying my elders while conforming to my peers. Until we find a cure for puberty, there will always be young adults fixated upon these questions. What's new is an entire culture fixated upon those who fixate upon these questions.

The irony, of course, is that the affliction of adolescence is traditionally marked by a pronounced sense of isolation. At some critical moment in every proto-adult life comes a lonely, anguished, heartfelt plea: "Nobody understands me!" How can today's teens truly experience this tortured rite of passage when marketers seek them out relentlessly and programmers understand them so well? And with all those Hollywood talent scouts and Silicon Valley headhunters hunting them down and signing them up, why would they even care if their parents understand them at all? Even the lonely losers of yesteryear are no longer locked in suburban basements playing Dungeons & Dragons; they are in downtown lofts uploading Web pages and concocting e-business ventures. There's hardly anyone left in our work force to mow the lawns and flip the burgers. Today's teenagers hold such a commanding position in our economy, it's only a matter of time before antiquated child-labor laws are inverted to establish a maximum wage and minimum hours. (In fact, the better question may be, is it even fair to keep these kids stuck at home or in a classroom during their peak earning years?) These are the odd

MEAN, IT'S LIKE, TODAY'S TEENS, THEY JUST DON'T GET IT! | socioeconomic circumstances that place me among the first generation of Americans who strive to do better than their children.

When I came of age, teenagers were not celebrated, only tolerated, as though society said to us, "Come back to us when your skin clears up and you've shaved that cheesy mustache off your face." Out of ideas about how to deal with us, well-meaning adults herded us into "rap sessions" on the off-chance that we might console ourselves. I spent a good part of my teenage years hoping only to outlive the awkward indignities of adolescence. I prayed for the day when I'd be older-and, please God, taller-so I might assume the full status of a human being en-

dowed by my Creator with certain unalienable rights, not least among these was staying out past 11 and entering bars at will. I endured my teenage years by placing faith in the future, only to look back and realize that I managed to miss Woodstock not once but twice.

Maybe you can argue that teens should not be shunted aside, but I am curious to know how they've come to be worshipped instead. Now that I am

fully grown, I sense two prevailing cultural obsessions that ignore me once again. In American culture, there is potential and nostalgia; we are fascinated by prodigies first and

has-beens second. Stuck in the middle are millions like me, living in those awkward years between promising potential and ironic demise. And the parameters of the present keep pushing in. To the tune of discarded disco anthems, our eyes pan slowly from one Gap-clad teen to another, and for 30 seconds we cannot bring ourselves to blink. The teens stare back at us brimming with serene self-assurance, mocking anyone who ever made the mistake of turning 22 and blissfully unaware that 10 years from now, they will be 10 years older.

We've come to worship this false god of youth just as wayward, ancient Hebrews once knelt at the hooves of a golden calf. But perhaps there's a lesson there as well. Once the world's darling, that golden calf later found herself a tarnished cow, reduced to flashing her sagging udders at circus sideshows. Over time, self-loathing made her lactose-intolerant, and she died too young from an overdose of prescription-strength Dairy Ease™. How do I know this? I just watched the whole sad aftermath during teenidols week on VH1's Where Are They Now?

Britney Spears: Consider yourself warned.



Missouri youths contemplate their navel-piercings



corolla, now with a

slightly more powerful engine.

Brace yourself. You're in for a furraising experience. Now with a VVT-i pushing the limits.

engine, the 2000 Corolla is sure to turn heads. And perhaps even a nose or two.

www.toyota.com + 1 · 800 · go · toyota o 1999 Teyeta Moter Sales, U.S.A., Inc. Buckle Ug! Do it for those who love you.



9L

SURGEON GENERAL'S WARNING: Cigarette Smoke Contains Carbon Monoxide.

6 mg "tar," 1.1 mg nicotine av. per cigarette by FTC method.